



Executive Master's DegreeMBA in Commercial and Sales Management

» Modality: online

» Duration: 12 months

» Certificate: TECH Global University

» Credits: 90 ECTS

» Schedule: at your own pace

» Exams: online

» Target Group: Graduates and professionals with demonstrable experience

Website: www.techtitute.com/us/school-of-business/executive-master-degree/master-mba-commercial-sales-management

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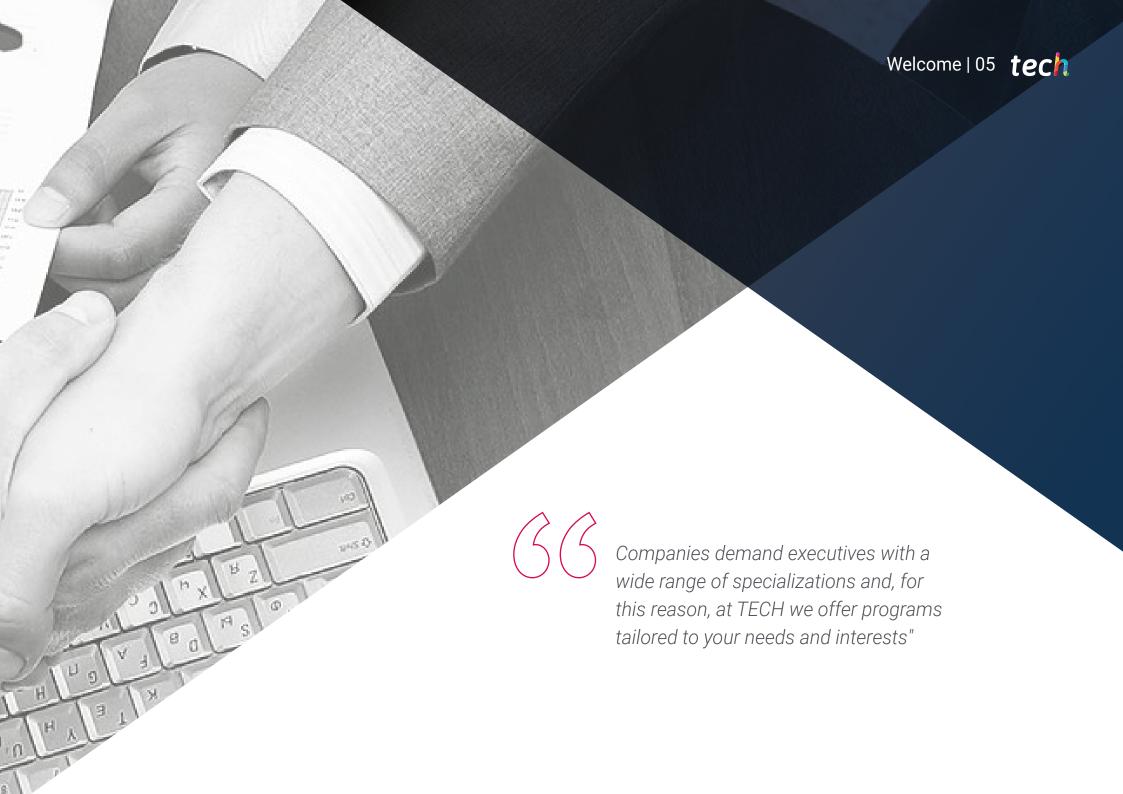
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01 **Welcome**

Over the last decade, trade has undergone changes that have never been seen before. This supports the need for companies to incorporate new profiles capable of understanding trade in a new way, bringing a strategic vision to commercial activity. New technologies and the latest advances in communication have provided organizations with new tools for product control and analysis, and have changed consumer habits, with increasing numbers of them shopping online. This MBA in Commercial and Sales Management will provide students with the skills required to strategically manage an organization's commercial activity from a comprehensive and global perspective that will enable using the most effective tools for each part of the process.









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At TECH Global University



Innovation

The university offers an online learning model that balances the latest educational technology with the most rigorous teaching methods. A unique method with the highest international recognition that will provide students with the keys to develop in a rapidly-evolving world, where innovation must be every entrepreneur's focus.

"Microsoft Europe Success Story", for integrating the innovative, interactive multi-video system.



The Highest Standards

Admissions criteria at TECH are not economic. Students don't need to make a large investment to study at this university. However, in order to obtain a qualification from TECH, the student's intelligence and ability will be tested to their limits. The institution's academic standards are exceptionally high...

95%

of TECH students successfully complete their studies



Networking

Professionals from countries all over the world attend TECH, allowing students to establish a large network of contacts that may prove useful to them in the future.

+100000

+200

executives prepared each year

different nationalities



Empowerment

Students will grow hand in hand with the best companies and highly regarded and influential professionals. TECH has developed strategic partnerships and a valuable network of contacts with major economic players in 7 continents.

+500

collaborative agreements with leading companies



Talent

This program is a unique initiative to allow students to showcase their talent in the business world. An opportunity that will allow them to voice their concerns and share their business vision.

After completing this program, TECH helps students show the world their talent.



Multicultural Context

While studying at TECH, students will enjoy a unique experience. Study in a multicultural context. In a program with a global vision, through which students can learn about the operating methods in different parts of the world, and gather the latest information that best adapts to their business idea.

TECH students represent more than 200 different nationalities.





Learn with the best

In the classroom, TECH's teaching staff discuss how they have achieved success in their companies, working in a real, lively, and dynamic context. Teachers who are fully committed to offering a quality specialization that will allow students to advance in their career and stand out in the business world.

Teachers representing 20 different nationalities.



At TECH, you will have access to the most rigorous and up-to-date case analyses in academia"

Why Study at TECH? | 09 tech

TECH strives for excellence and, to this end, boasts a series of characteristics that make this university unique:



Analysis

TECH explores the student's critical side, their ability to question things, their problem-solving skills, as well as their interpersonal skills.



Academic Excellence

TECH offers students the best online learning methodology. The university combines the Relearning method (postgraduate learning methodology with the best international valuation) with the Case Study. Tradition and vanguard in a difficult balance, and in the context of the most demanding educational itinerary.



Economy of Scale

TECH is the world's largest online university. It currently boasts a portfolio of more than 10,000 university postgraduate programs. And in today's new economy, **volume + technology = a ground-breaking price**. This way, TECH ensures that studying is not as expensive for students as it would be at another university.





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This program will provide you with a multitude of professional and personal advantages, among which we highlight the following:



A Strong Boost to Your Career

By studying at TECH, students will be able to take control of their future and develop their full potential. By completing this program, students will acquire the skills required to make a positive change in their career in a short period of time.

70% of students achieve positive career development in less than 2 years.



Develop a strategic and global vision of the company

TECH offers an in-depth overview of general management to understand how each decision affects each of the company's different functional fields.

Our global vision of companies will improve your strategic vision.



Consolidate the student's senior management skills

Studying at TECH means opening the doors to a wide range of professional opportunities for students to position themselves as senior executives, with a broad vision of the international environment.

You will work on more than 100 real senior management cases.



You will take on new responsibilities

The program will cover the latest trends, advances and strategies, so that students can carry out their professional work in a changing environment.

45% of graduates are promoted internally.



Access to a powerful network of contacts

TECH connects its students to maximize opportunities. Students with the same concerns and desire to grow. Therefore, partnerships, customers or suppliers can be shared.

You will find a network of contacts that will be instrumental for professional development.



Thoroughly develop business projects.

Students will acquire a deep strategic vision that will help them develop their own project, taking into account the different fields in companies.

20% of our students develop their own business idea.



Improve soft skills and management skills

TECH helps students apply and develop the knowledge they have acquired, while improving their interpersonal skills in order to become leaders who make a difference.

Improve your communication and leadership skills and enhance your career.



You will be part of an exclusive community

Students will be part of a community of elite executives, large companies, renowned institutions, and qualified teachers from the most prestigious universities in the world: the TECH Global University community.

We give you the opportunity to study with a team of world-renowned teachers.





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TECH makes the goals of their students their own goals too Working together to achieve them

The MBA in Commercial and Sales Management will enable students to:



Define the latest trends and developments in business management



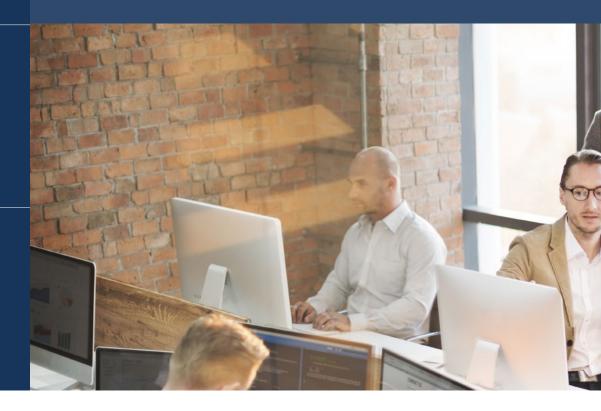
Develop strategies to lead organizations and sales teams in times of change



Develop, lead and execute more effective, customer-focused sales strategies that offer personalized value propositions



Develop strategies to make decisions in a complex and unstable environment, evaluating their impact on the company

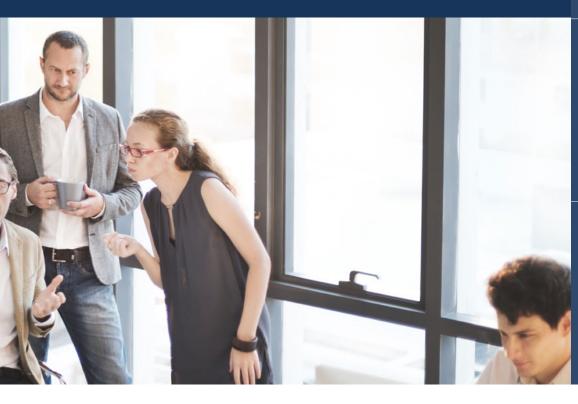




Establish the most appropriate programs to select, train, incentivize, control, and develop the sales force



Develop the ability to detect, analyze and solve and problem solving





Explain the company from a global point of view, as well as the responsibility and the new role of commercial managers



Develop the essential skills to manage the organizations commercial activity strategically



Design innovative strategies and policies to improve commercial management and efficiency



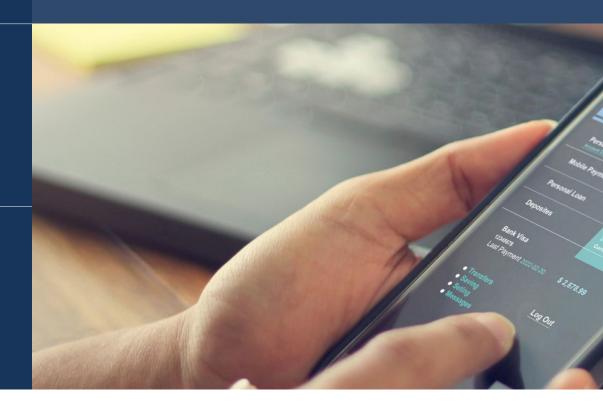
Understand the whole process of the company's logistics and operations chain



Formulate and implement commercial policies as growth strategies that adapt the company to changes in the national and international environment



Acquire leadership skills to lead sales and marketing teams successfully

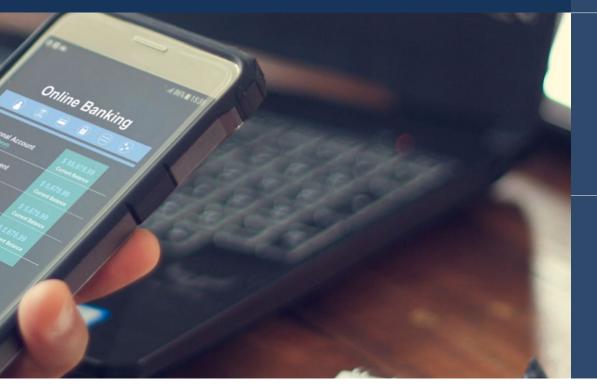


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Organize and manage sales teams



Carry out international sales and marketing strategies





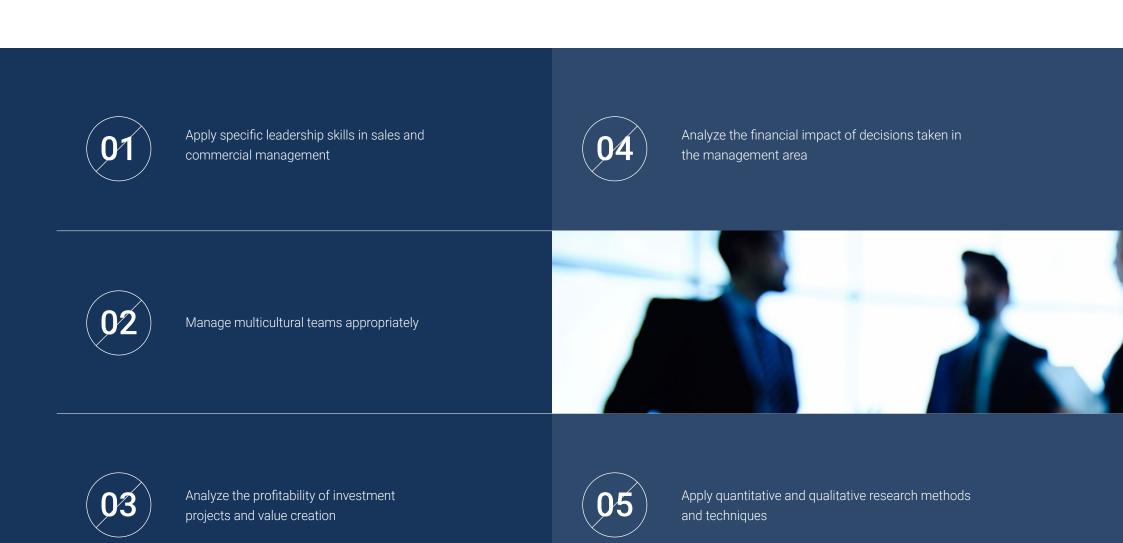
Integrate the different digital tools in the business strategy



Conduct market research to understand the competition and develop differentiating strategies

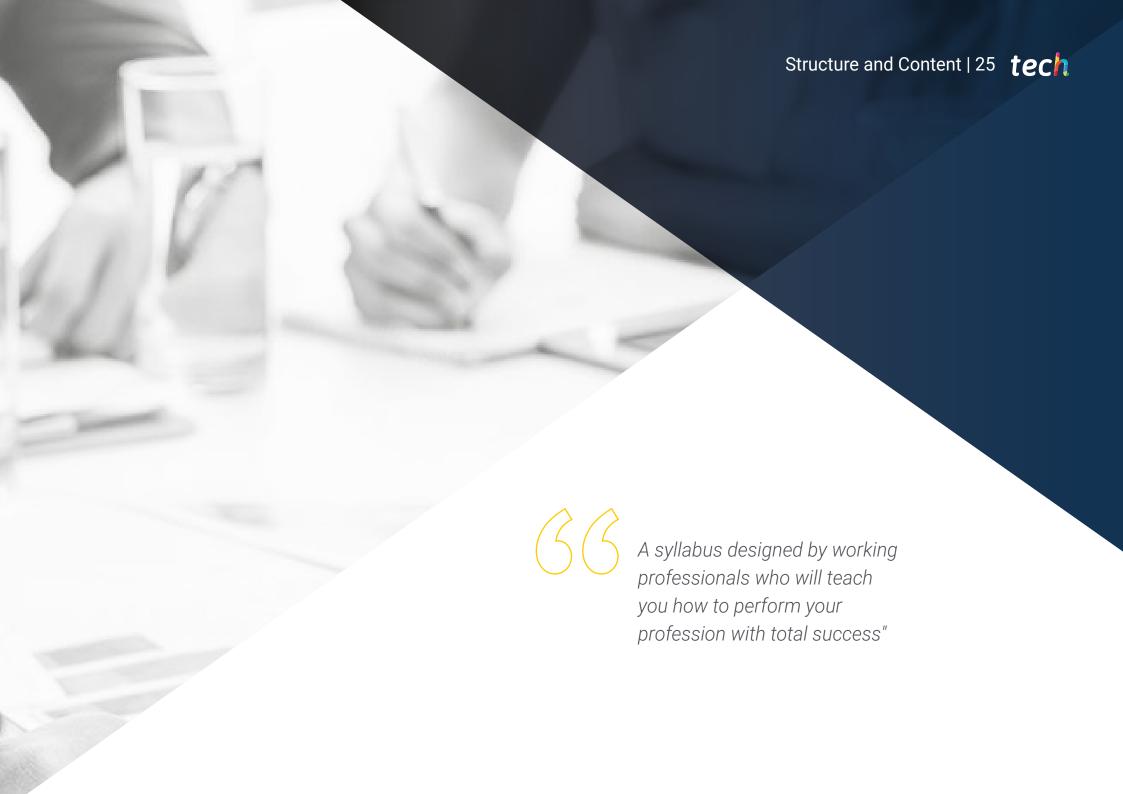












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Syllabus

The MBA in Commercial and Sales
Management at TECH Global University
is an intensive program that prepares
students to face business challenges
and decisions, both nationally and
internationally. Its content is designed to
promote the development of managerial
skills that enable more rigorous decisionmaking in uncertain environments.

Throughout the program, our students will learn first-hand the guidelines for logistics and economic management of a company, key aspects when it comes to directing the commercial area. They will also learn how to carry out in-depth market research to learn about the real behavior of the environment where the product will be marketed and, consequently, the most appropriate strategies for each case.

Likewise, general aspects of business management such as leadership, economic or digital management will also be studied. Future managers will learn a series of transversal competencies that will make them comprehensive professionals prepared for success.

This MBA is undoubtedly a unique opportunity for students because it allows them to develop a promising professional future with high salary prospects through an academic program that understands their needs and those of the market, and that meets them through a proven and effective methodology.

This program takes place over 12 months and is divided into 15 large modules:

Module 1	Management and Leadership
Module 2	Logistics and Economic Management
Module 3	Commercial Management
Module 4	Market Research
Module 5	Sales Campaign Planning
Module 6	Commercial and Sales Team Organization
Module 7	Selecting, Training, and Coaching the Sales Network
Module 8	Commercial Activity Process
Module 9	Customer Relationship Management
Module 10	Integrating Digital Channels into the Commercial Strategy
Module 11	Commerce and International Marketing
Module 12	Leadership, Ethics and Social Responsibility in Companies
Module 13	People and Talent Management
Module 14	Economic and Financial Management
Module 15	Executive Management



Where, When and How is it Taught?

TECH offers the possibility of developing this MBA in Commercial and Sales Management completely online. Throughout the 12 months of the educational program, the students will be able to access all the contents of this program at any time, allowing them to self-manage their study time.

A unique, key, and decisive educational experience to boost your professional development and make the definitive leap.

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Mod	lule 1. Management and Leadership						
	General Management Integrating Functional Strategies into the Global Business Strategies Management Policy and Processes Society and Enterprise	1.2. 1.2.1. 1.2.2. 1.2.3.	Strategic Management Establish the Strategic Position: Mission, Vision and Values Developing New Businesses Growing and Consolidating Companies	1.3. 1.3.1. 1.3.2. 1.3.3.	Competitive Strategy Market Analysis Sustainable Competitive Advantage Return on Investment	1.4. 1.4.1. 1.4.2. 1.4.3.	Driving Corporate Strategy Pacing Corporate Strategy
1.5. 1.5.1. 1.5.2. 1.5.3.	Management Control Process Analysis of the Environment and the Organization	1.6. 1.6.1. 1.6.2. 1.6.3.	Environment, Strategy, and Metrics	1.7. 1.7.1. 1.7.2. 1.7.3. 1.7.4. 1.7.5.	Management and Leadership Development Leadership and Leadership Styles Motivation Emotional Intelligence Skills and Abilities of the Leader 2.0 Efficient Meetings	1.8. 1.8.1. 1.8.2. 1.8.3. 1.8.4.	3 3 3
Mod	lule 2. Logistics and Economic Manage	ment					
2.1. 2.1.1. 2.1.2. 2.1.3.	Profitability Analysis	2.2. 2.2.1. 2.2.2. 2.2.3.	Economic Analysis of Decisions Budget Control Competitive Analysis. Comparative Analysis Decision-Making. Business Investment or Divestment	2.3.1. 2.3.2. 2.3.3.	Investment Valuation and Portfolio Management Profitability of Investment Projects and Value Creation Models for Evaluating Investment Projects Sensitivity Analysis, Scenario Development, and Decision Trees	2.4.1. 2.4.2. 2.4.3.	Warehouse Management
2.5. 2.5.1. 2.5.2.	Supply Chain Management Costs and Efficiency of the Operations Chain Change in Demand Patterns	2.6. 2.6.1. 2.6.2.	Logistical Processes Organization and Management by Processes Procurement, Production, Distribution	2.7. 2.7.1. 2.7.2.	Logistics and Customers Demand Analysis and Forecasting Sales Forecasting and Planning	2.8. 2.8.1. 2.8.2	International Logistics Customs, Export and Import processes Methods and Means of International

3.1. Commercial Negotiation 3.1.1. Emotional Intelligence in Negotiation	3.2. and	Fundamentals of Commercial Management	3.3.	Decision-Making in Commercial Management	3.4. 3.4.1.	
Sales 3.1.2. Self-Motivation and Empathy	3.2.1		3.3.1.	Commercial Strategy and Competitive	3.4.2. 3.4.3.	Networks Serving Commercial Activity Salesperson Recruitment and Training
3.1.3. Developing Negotiation Abilities	7 (101) (313)		Strategy Decision Making Models Analytical and Decision-Making Tools		Policies Sales Management	
3.5. Implementing the Commerci Function	l 3.6.	Financial and Budgetary Management				
3.5.1. Commercial Contract 3.5.2. Controlling Commercial Activity 3.5.3. The Commercial Agent's Code of Etl		Balanced Scorecard Control of the Annual Sales Plan Financial Impact of Strategic Decisions				

.1. New Compet	itive Environment 4.2.	Quantitative Research Methods	4.3.	Qualitative Research Methods and	4.4.	Online Market Research
~	novation and Economic	and Techniques		Techniques	4.4.1.	Quantitative Research Tools in Online
Impact .1.2. Knowledge Soci .1.3. The New Consu		Variables and Measurement Scales Information Sources Sampling Techniques	4.3.1. 4.3.2. 4.3.3.	Direct Techniques: Focus Group Anthropological Techniques Indirect Techniques		Markets Dynamic Qualitative Customer Research Tools
	4.2.4.	The Treatment and Analysis of Data	4.3.4.	The Two Face Mirror and The Delphi Method	4.4.3.	Analyzing and Interpreting the Data Obtained
I.5. Market Segm	nentation 4.6.	Types of Buying Behavior	4.7.	Information Systems in	4.8.	Research Project Management
.5.1. Market Typologi		Complex Behavior		Commercial Management	4.8.1.	Information Analysis Tools
.5.2. Concept and An	alysis of the Demand 4.6.2.	Dissonance Reducing Behavior	4.7.1.	Conceptual Approaches to Business	4.8.2.	Developing an Expectation Management Plan
.5.3. Segmentation ar		Variety Seeking Behavior	470	Management Information Systems	4.8.3.	Assessing the Feasibility of Projects
4.5.4. Defining the Targ	get Audience 4.6.4.	Habitual Purchasing Behavior	4.7.2. 4.7.3.	Data Warehouse and Data Mining Geographical Information Systems		
	telligence Applied to 4.10. Management	Online Agencies, Media and Channels				
.9.1. Big Data		. Integral, Creative and Online Agencies				
.9.2. User Experience		. Traditional and New Media				
.9.3. Applying Technic		8. Online Channels 9. Other Digital Players				

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6.5. Go-To-Market Strategy

6.5.1. Channel Management

6.5.2. Competitive Advantage

6.5.3. Sales Force

Module 5. Sales Campaign Planning						
5.1. Customer Portfolio Analysis5.1.1. Customer Planning5.1.2. Client Classification	5.2. 5.2.1. 5.2.2. 5.2.3.	9	5.3. 5.3.1. 5.3.2. 5.3.3. 5.3.4.	Selecting Target Customers (CRM) Designing an e-CRM Implications and Limitations of LOPD Orientation towards the Consumer 1 to 1 Planning	5.4.2.5.4.3.	Key Account Management Identifying Key Accounts Benefits and Risks for Key Account Managers Sales and Key Account Management KAM Strategic Action Phases
5.5. Sales Projections5.5.1. Business Forecast and Sales Forecast5.5.2. Sales Forecasting Methods5.5.3. Practical Applications of Sales Forecasting	5.6. 5.6.1. 5.6.2. 5.6.3. 5.6.4.	Budgets Distributing Objectives by Business Activity Units		Sales Quota and Setting the Sales Quota Activity Quotas Volume and Profitability Quotas Participation Quotas Economic and Financial Quotas Seasonality and Quotas	5.8. 5.8.1. 5.8.2. 5.8.3.	Contingency Plan Information Systems and Sales Control Control Panels Corrective Measures and Contingency Plans
Module 6. Commercial and Sales Team Orc	nanizat	ion				
6.1. Commercial Organization 6.1.1. Introduction to Commercial Organization 6.1.2. Typical Commercial Structures 6.1.3. Delegations Organization 6.1.4. Developing Commercial Organizational	6.2. 6.2.1. 6.2.2. 6.2.3.	Sales Network Organization. Department Organization Chart Designing Sales Networks Multichannel Reality	6.3. 6.3.1. 6.3.2. 6.3.3. 6.3.4.	Internal Market Analysis Service Chain Definition Quality of Service Analysis Product Benchmarking Key Business Success Factors	6.4. 6.4.1. 6.4.2. 6.4.3.	Sales Strategy Sales Methods Acquisition Strategies Service Strategies

6.7. After-Sales Service Organization

6.7.2. Relationships with the Customer

6.7.3. Self-Analysis and Improvement

6.7.1. After-Sales Actions

Controlling Commercial Activity

6.6.1. Main Ratios and Control Methods

6.6.3. Balanced Scorecard Methodology

6.6.2. Supervision Tools

6.8. Commercial Audit

6.8.1. Possible Lines of Intervention

6.8.2. Express Commercial Auditing

6.8.3. Strategic Team Assessment 6.8.4. Marketing Policy Assessment

7.1.	Managing Human Capital	7.2.	Selecting Sales Teams	7.3.	Training High-Level Salespeople	7.4.	Training Management
7.1.1. 7.1.2. 7.1.3.	Knowledge	7.2.3.	Recruitment Actions Salesperson Profiles Interview Welcome Plan	7.3.1. 7.3.2. 7.3.3.	Salesperson Characteristics and Duties	7.4.3.	Learning Theories Talent Detection and Retention Gamification and Talent Management Training and Professional Obsolescence
7.5.	Personal Coaching and Emotional Intelligence	7.6. 7.6.1.	Motivation The Nature of Motivation	7.7. 7.7.1.	Compensation of Sales Networks Compensation Systems	7.8.	Compensation and Non-Economic Benefits
7.5.1. 7.5.2. 7.5.3.	Emotional Intelligence Applied to Sales Techniques Assertiveness, Empathy, and Active Listening Self-Esteem and Emotional Language Multiple Intelligences	7.6.3.	Expectations Theory Needs Theory Motivation and Financial Compensation	7.7.2. 7.7.3.		7.8.2.	Quality of Life in the Workplace Programs Expansion and Enrichment of the Job Flexible Schedules and Job Sharing

8.1.	Development of the Sales Process	8.2.	Preparing the Commercial Visit	8.3.	Conducting the Commercial Visit	8.4.	Psychology and Sales Techniques
3.1.1.	Methodology in the Sales Process	8.2.1.	Studying the Customers File	8.3.1.	Customer Presentation	8.4.1.	Notions of Psychology Applied to Sales
	Attracting Attention and Argumentation		Setting Customer Sales Targets		Determining Needs	8.4.2.	Techniques to Improve Verbal and Non-
8.1.3.	Objections and Demonstration	8.2.3.	Preparing the Interview	8.3.3.	Argumentation		Verbal Communication
						8.4.3.	Factors that Influence Consumer Behavior
8.5.	Negotiation and Closing the Sale	8.6.	The Loyalty Process				
8.5.1.	Negotiation Phases	8.6.1.	In-depth Knowledge of the Client				
8.5.2.	Negotiation Tactics		The Commercial Process to be Carried Out				
8.5.3.	Closing and Customer Commitment		with the Customer				
8.5.4.	Commercial Visit Analysis	8.6.3.	The Value that the Customer Has for the				
			Company				

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to s-CRM

10.5.1. Integrating the Consumer in the Value Chain

10.5.2. Online Research and Lovalty Techniques

10.5.3. Planning a Customer Relationship

Management Strategy

Module 9. Customer Relationship Management 9.4. Consumer Psychology and 9.1. Knowing the Market and the 9.2. CRM and Relational Marketing 9.3. Database Marketing and Customer Consumer Relationship Management Behavior Business Philosophy or Strategic Orientation 9.2.2. Customer Identification and Differentiation 9.3.1. Database Marketing Applications 9.1.1. Open Innovation 9.4.1. The Study of Consumer Behavior 9.2.3. The Company and its Stakeholders 9.1.2. Competitive Intelligence 9.3.2. Information Sources, Storage, and 9.4.2 Internal and External Consumer Factors 9.2.4. Clienting 9.1.3. Sharing Economy Processing 9.4.3. Consumer Decision Process 9.4.4. Consumerism. Society. Marketing, and Ethics 9.5. Areas of CRM Management Consumer Centric Marketing 9.7. CRM Management Techniques 9.8. Advantages and Risks of Implementing CRM 9.5.1. Customer Service. Seamentation 9.7.1. Direct Marketing 9.5.2. Managing the Sales Force 9.6.2. Profitability Analysis 9.7.2. Multichannel Integration 9.8.1. CRM, Sales and Costs 9.5.3. Customer Service 9.6.3. Customer Loyalty Strategies 9.7.3. Viral Marketing 9.8.2. Customer Satisfaction and Loyalty 9.8.3. Technology Implementation 9.8.4. Strategic and Management Errors Module 10. Integrating Digital Channels into the Commercial Strategy 10.4. From e-Commerce to m-Commerce 10.1. Digital e-Commerce Management 10.2. Implementing Trade Techniques 10.3. Digital Pricing and s-Commerce 10.1.1. New e-Commerce Business Models 10.2.1. Social Media and Integration in the 10.3.1. Online Payment Methods and Payment 10.1.2. Planning and Developing an e-Commerce E-Commerce Plan Gateways 10.4.1. e-Marketplace Business Models Strategic Plan 10.2.2. Multichannel Strategy 10.3.2. Electronic Promotions 10.4.2. s-Commerce and Brand Experience 10.1.3. Technological Structure in e-Commerce 10.2.3. Personalizing Dashboards 10.3.3. Digital Price Timing 10.4.3 Purchase via Mobile Devices 10.3.4. e-Auctions 10.5. Customer Intelligence: from e-CRM 10.6. Virtual Community Management 10.7. Social Media Plan 10.8. Web Analytics and Social Media

10.7.1. Designing a Social Media Plan

Medium

10.7.2. Defining the Strategy to Be Followed in Each

10.7.3. Contingency Protocol in Case of Crisis

10.6.1. Changes in Communication Paradigms

10.6.3. Managing Networks and Communities

10.6.4. Social Media Content Management

Media

10.6.2. Business Intelligence and Consumers 2.0

10.6.5. Monitoring, Analytics, and Results in Social

Intelligence

10.8.2. Digital Marketing ROI

10.8.1. Setting Objectives and KPIs

10.8.3. Viewing and Interpreting Dashboards

11.1. International Market Research 11.2. International Segmentation 11.3. International Positioning 11.4. Product Strategies in International Markets 11.1.1. Emerging Markets Marketing 11.2.1. Criteria for Market Segmentation at the 11.3.1. Branding in International Markets 11.1.2. PEST Analysis 11.3.2. Positioning Strategies in International International Level 11.4.1. Product Modification. Adaptation and 11.1.3. What, How and Where to Export 11.2.2. Market Niches Markets Diversification. 11.1.4. International Marketing-Mix Strategies 11.2.3. International Segmentation Strategies 11.3.3. Global, Regional and Local Brands 11.4.2. Global Standardized Products 11.4.3. The Product Portfolio 11.7. International Promotion 11.8. Distribution through International 11.5. Prices and Exports 11.6. Quality in International Commerce Channels 11.5.1. Export Prices Calculation 11.6.1. Quality and International Commerce 11.7.1. The International Promotion MIX 11.5.2. Incoterms 11.6.2. Standards and Certifications 11.7.2. Advertising 11.8.1. Channel and Trade Marketing 11.5.3. International Price Strategy 11.6.3. CE Marking 11.7.3. International Fairs 11.8.2. Export Consortiums 11.7.4. Country Branding 11.8.3. Types of Exports and Foreign Trade Module 12. Leadership, Ethics and Social Responsibility in Companies 12.1. Globalization and Governance 12.2. Leadership 12.3. Cross Cultural Management 12.4. Business Ethics 12.1.1. Governance and Corporate Governance 12.2.1. Leadership. A Conceptual Approach 12.3.1. Cross Cultural Management Concept 12.4.1. Ethics and Morality 12.1.2. The Fundamentals of Corporate Governance 12.2.2. Leadership in Companies 12.3.2. Contributions to Knowledge of National 12.4.2. Business Ethics in Companies 12.2.3. The Importance of Leaders in Business Cultures 12.4.3. Leadership and Ethics in Companies 12.1.3. The Role of the Board of Directors in the Management 12.3.3. Diversity Management Corporate Governance Framework 12.5. Sustainability 12.6. Corporate Social Responsibility 12.7. Responsible Management Systems 12.8. Multinationals and Human Rights and Tools 12.5.1. Sustainability and Sustainable Development 12.6.1. International Dimensions of Corporate Social 12.8.1. Globalization, Multinational Companies and 12.5.2. The 2030 Agenda Responsibility Human Rights 12.7.1. CSR: Corporate Social Responsibility 12.5.3. Sustainable Companies 12.6.2. Implementing Corporate Social 12.8.2. Multinational Corporations and International 12.7.2. Essential Aspects for Implementing Responsibility Law a Responsible Management 12.6.3. The Impact and Measurement of Corporate 12.8.3. Legal Instruments for Multinationals in the Strategy Social Responsibility Area of Human Rights 12.7.3. Steps for the Implementation of a Corporate Social Responsibility Management System 12.7.4. CSR Tools and Standards 12.9. Legal Environment and Corporate Governance

Module 11. Commerce and International Marketing

12.9.1. International Rules on Importation and

12.9.2. Intellectual and Industrial Property

Exportation

12.9.3. International Labor Law

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Module 13. People and Talent Manageme	nt		
13.1. Strategic People Management 13.1.1. Strategic Human Resources Management 13.1.2. Strategic People Management	 13.2. Human Resources Management by Competencies 13.2.1. Analysis of the Potential 13.2.2. Remuneration Policy 13.2.3. Career/Succession Planning 	 13.3. Performance Evaluation and Performance Management 13.3.1. Performance Management 13.3.2. Performance Management: Objectives and Process 	 13.4. Innovation in Talent and People Management 13.4.1. Strategic Talent Management Models 13.4.2. Talent Identification, Training and Development 13.4.3. Loyalty and Retention 13.4.4. Proactivity and Innovation
13.5. Motivation 13.5.1. The Nature of Motivation 13.5.2. Expectations Theory 13.5.3. Needs Theory 13.5.4. Motivation and Financial Compensation	 13.6. Developing High Performance Teams 13.6.1. High-Performance Teams: Self-Managed Teams 13.6.2. Methodologies for the Management of High Performance Self-Managed Teams 	 13.7. Negotiation and Conflict Management 13.7.1. Negotiation 13.7.2. Conflict Management 13.7.3. Crisis Management 	 13.8. Executive Communication 13.8.1. Internal and External Communication in the Corporate Environment 13.8.2. Communication Departments 13.8.3. The Person in Charge of Communication of the Company The Profile of the Dircom
13.9. Productivity, Attraction, Retention and Activation of Talent 13.9.1. Productivity 13.9.2. Talent Attraction and Retention Levers			

14.1. Economic Environment	14.2. Executive Accounting	14.3. Information Systems and Business	14.4. Budget and Management Control		
4.1.1. Macroeconomic Environment and the National Financial System	14.2.1. Basic Concepts 14.2.2. The Company's Assets 14.2.3. The Company's Liabilities	Intelligence 14.3.1. Fundamentals and Classification	14.4.1. The Budget Model 14.4.2. The Capital Budget		
4.1.2. Financial Institutions	, ,	14.3.2. Cost Allocation Phases and Methods 14.3.3. Choice of Cost Center and Impact	14.4.3. The Operating Budget 14.4.5. Treasury Budget		
4.1.3. Financial Markets 4.1.4. Financial Assets	14.2.4. The Company's Net Worth 14.2.5. The Income Statement	'	14.4.6. Budget Monitoring		
14.1.4. Financial Assets 14.1.5. Other Financial Sector Entities	14.2.3. The income statement				
4.5. Financial Management	14.6. Financial Planning	14.7. Corporate Financial	14.8. Strategic Financing		
4.5.1. The Company's Financial Decisions	14.6.1. Definition of Financial Planning	Strategy	14.8.1. Self-financing		
4.5.2. Financial Department 4.5.3. Cash Surpluses	14.6.2. Actions to be Taken in Financial Planning	14.7.1. Corporate Strategy and Sources of Financing 14.7.2. Financial Products for Corporate Financing	14.8.2. Increase in Equity 14.8.3. Hybrid Resources		
14.5.4. Risks Associated with Financial	14.6.3. Creation and Establishment of the Business	,	14.8.4. Financing Through Intermediaries		
Management 4.5.5. Financial Administration Risk Management	Strategy 14.6.4. The Cash Flow Table				
	14.6.5. The Working Capital Table				
4.9. Financial Analysis and Planning 4.9.1. Analysis of the Balance Sheet	14.10.Analyzing and Solving Cases/ Problems				
4.9.2. Analysis of the Income Statement 4.9.3. Profitability Analysis	14.10.1.Financial Information on Industria de Diseño y Textil, S.A. (INDITEX)				
Module 15. Executive Management					
5.1. Manager Functions: Organizational	15.2. Operations Management	15.3. Public Speaking and Spokesperson	15.4. Personal and Organizational		
Culture and Approaches	15.2.1. The Importance of Management	Education	Communications Tools		
5.1.1. Manager Functions: Organizational Culture and Approaches	15.2.2. Value Chain 15.2.3. Quality Management	15.3.1. Interpersonal Communication 15.3.2. Communication Skills and Influence	15.4.1. Interpersonal Communication 15.4.2. Interpersonal Communication Tools		
απα Αρρισαστίες		15.3.3. Communication Barriers	15.4.3. Communication in the Organization		
			15.4.4. Tools in the Organization		
15.5. Communication in Crisis Situations	15.6. Preparation of a Crisis Plan	15.7. Emotional Intelligence	15.8. Personal Branding		
15.5.1. Crisis	15.6.1. Analysis of Possible Problems	15.7.1. Emotional Intelligence and Communication	15.8.1. Strategies for Personal Brand Developmen		
15.5.2. Phases of the Crisis	15.6.2. Planning	15.7.2. Assertiveness, Empathy, and Active Listening	15.8.2. Personal Branding Laws		

15.9. Leadership and Team Management

15.6.3. Adequacy of Personnel

15.9.1. Leadership and Leadership Styles 15.9.2. Leader Capabilities and Challenges 15.9.3. Managing Change Processes 15.9.4. Managing Multicultural Teams

15.5.3. Messages: Contents and Moments

- 15.7.2. Assertiveness, Empathy, and Active Listening
- 15.7.3. Self-Esteem and Emotional Communication
- 15.8.2. Personal Branding Laws15.8.3. Tools for Creating Personal Brands



This academic program offers students a different way of learning. Our methodology uses a cyclical learning approach: **Relearning.**

This teaching system is used, for example, in the most prestigious medical schools in the world, and major publications such as the **New England Journal of Medicine** have considered it to be one of the most effective.





tech 38 | Methodology

TECH Business School uses the Case Study to contextualize all content

Our program offers a revolutionary approach to developing skills and knowledge. Our goal is to strengthen skills in a changing, competitive, and highly demanding environment.





This program prepares you to face business challenges in uncertain environments and achieve business success.



Our program prepares you to face new challenges in uncertain environments and achieve success in your career.

A learning method that is different and innovative

This TECH program is an intensive educational program, created from scratch to present executives with challenges and business decisions at the highest level, whether at the national or international level. This methodology promotes personal and professional growth, representing a significant step towards success. The case method, a technique that lays the foundation for this content, ensures that the most current economic, social and business reality is taken into account.



You will learn, through collaborative activities and real cases, how to solve complex situations in real business environments"

The case method has been the most widely used learning system among the world's leading business schools for as long as they have existed. The case method was developed in 1912 so that law students would not only learn the law based on theoretical content. It consisted of presenting students with real-life, complex situations for them to make informed decisions and value judgments on how to resolve them. In 1924, Harvard adopted it as a standard teaching method.

What should a professional do in a given situation? This is the question we face in the case method, an action-oriented learning method. Throughout the program, the studies will be presented with multiple real cases. They must integrate all their knowledge, research, argue and defend their ideas and decisions.

tech 40 | Methodology

Relearning Methodology

TECH effectively combines the Case Study methodology with a 100% online learning system based on repetition, which combines different teaching elements in each lesson.

We enhance the Case Study with the best 100% online teaching method: Relearning.

Our online system will allow you to organize your time and learning pace, adapting it to your schedule. You will be able to access the contents from any device with an internet connection.

At TECH you will learn using a cutting-edge methodology designed to train the executives of the future. This method, at the forefront of international teaching, is called Relearning.

Our online business school is the only one in the world licensed to incorporate this successful method. In 2019, we managed to improve our students' overall satisfaction levels (teaching quality, quality of materials, course structure, objectives...) based on the best online university indicators.



Methodology | 41 tech

In our program, learning is not a linear process, but rather a spiral (learn, unlearn, forget, and re-learn). Therefore, we combine each of these elements concentrically. With this methodology we have trained more than 650,000 university graduates with unprecedented success in fields as diverse as biochemistry, genetics, surgery, international law, management skills, sports science, philosophy, law, engineering, journalism, history, markets, and financial instruments. All this in a highly demanding environment, where the students have a strong socio-economic profile and an average age of 43.5 years.

Relearning will allow you to learn with less effort and better performance, involving you more in your specialization, developing a critical mindset, defending arguments, and contrasting opinions: a direct equation to success.

From the latest scientific evidence in the field of neuroscience, not only do we know how to organize information, ideas, images and memories, but we know that the place and context where we have learned something is fundamental for us to be able to remember it and store it in the hippocampus, to retain it in our long-term memory.

In this way, and in what is called neurocognitive context-dependent e-learning, the different elements in our program are connected to the context where the individual carries out their professional activity.

This program offers the best educational material, prepared with professionals in mind:



Study Material

All teaching material is produced by the specialists who teach the course, specifically for the course, so that the teaching content is highly specific and precise.

These contents are then applied to the audiovisual format, to create the TECH online working method. All this, with the latest techniques that offer high quality pieces in each and every one of the materials that are made available to the student.



Classes

There is scientific evidence suggesting that observing third-party experts can be useful.

Learning from an Expert strengthens knowledge and memory, and generates confidence in future difficult decisions.



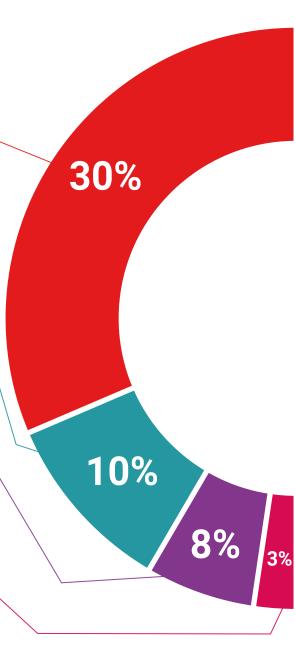
Management Skills Exercises

They will carry out activities to develop specific executive competencies in each thematic area. Practices and dynamics to acquire and develop the skills and abilities that a high-level manager needs to develop in the context of the globalization we live in.



Additional Reading

Recent articles, consensus documents and international guidelines, among others. In TECH's virtual library, students will have access to everything they need to complete their course.



Case Studies

Students will complete a selection of the best case studies chosen specifically for this program. Cases that are presented, analyzed, and supervised by the best senior management specialists in the world.



Interactive Summaries

The TECH team presents the contents attractively and dynamically in multimedia lessons that include audio, videos, images, diagrams, and concept maps in order to reinforce knowledge.

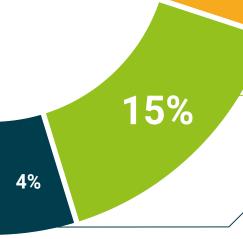


This exclusive educational system for presenting multimedia content was awarded by Microsoft as a "European Success Story".

Testing & Retesting

We periodically evaluate and re-evaluate students' knowledge throughout the program, through assessment and self-assessment activities and exercises, so that they can see how they are achieving their goals.



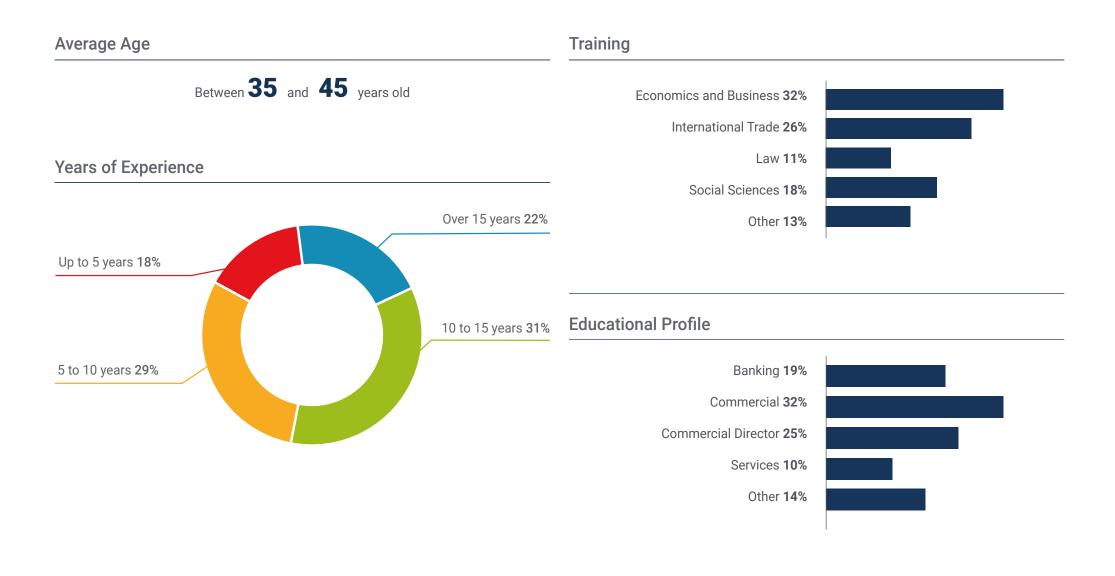


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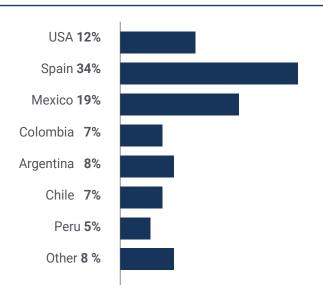




tech 46 | Our Students' Profiles



Geographical Distribution





Sonia Ortiz

Commercial Director

"Completing this MBA has allowed me to keep up to date with the main developments in sales and sales management, a sector in which I have been working professionally for more than 10 years. I am grateful to TECH for the opportunity offered to me with this 100% online program, because, otherwise, I would not have been able to continue my studies"





With over 20 years of experience in designing and leading global **talent acquisition teams,**Jennifer Dove is an expert in **technology recruitment and strategy.** Throughout her career, she has held senior positions in several technology organizations within Fortune 50 companies such as NBC Universal and Comcast. Her track record has allowed her to excel in competitive, high-growth environments.

As Vice President of Talent Acquisition at Mastercard she is responsible for overseeing talent onboarding strategy and execution, collaborating with business leaders and HR Managers to meet operational and strategic hiring objectives. In particular, she aims to build diverse, inclusive and high-perfoming teams that drive innovation and growth of the company's products and services. In addition, she is adept at using tools to attract and retain the best people from around the world. She is also responsible for amplifying Mastercard's employer brand and value proposition through publications, events and social media.

Jennifer Dove has demonstrated her commitment to continuous professional development by actively participating in networks of HR professionals and contributing to the onboarding of numerous employees at different companies. After earning her bachelor's degree in **Organizational Communication** from the University of Miami, she is now a graduate of the University of Miami.

On the other hand, it has been recognized for its ability to lead organizational transformations, integrate technologies into recruitment processes and develop leadership programs that prepare institutions for future challenges. She has also successfully implemented wellness programs that have significantly increased employee satisfaction and retention.



Ms. Dove, Jennifer

- Vice President of Talent Acquisition at Mastercard, New York, United States
- Director of Talent Acquisition at NBCUniversal, New York, USA
- Head of Recruitment at Comcast
- · Director of Recruiting at Rite Hire Advisory, New York, USA
- Executive Vice President of the Sales Division at Ardor NY Real Estate
- Director of Recruitment at Valerie August & Associates
- Account Executive at BNC
- Account Executive at Vault
- Graduated in Organizational Communication from the University of Miami

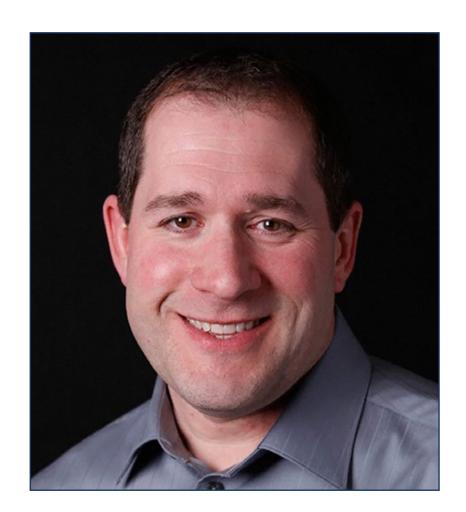


Thanks to TECH you will be able to learn with the best professionals in the world"

A technology leader with decades of experience in **major technology multinationals**, Rick Gauthier has developed prominently in the field of clouds services and end-to-end process improvement. He has been recognized as a leader and manager of highly efficient teams, showing a natural talent for ensuring a high level of engagement among his employees.

He possesses innate gifts in strategy and executive innovation, developing new ideas and backing his success with quality data. His background at **Amazon** has allowed him to manage and integrate the company's IT services in the United States. At **Microsoft** he has led a team of 104 people, responsible for providing corporate-wide IT infrastructure and supporting product engineering departments across the company.

This experience has allowed him to stand out as a high-impact manager with remarkable abilities to increase efficiency, productivity and overall customer satisfaction.



D. Gauthier, Rick

- Regional IT Director at Amazon, Seattle, USA
- Senior Program Manager at Amazon
- Vice President of Wimmer Solutions
- Senior Director of Productive Engineering Services at Microsoft
- Degree in Cybersecurity from Western Governors University
- Technical Certificate in Commercial Diving from Divers Institute of Technology
- B.S. in Environmental Studies from The Evergreen State College



Take the opportunity to learn about the latest advances in this field to apply it to your daily practice"

Romi Arman is a renowned international expert with more than two decades of experience in **Digital Transformation, Marketing, Strategy and Consulting.** Through that extended trajectory, he has taken different risks and is a permanent advocate for **innovation and change** in the business environment. With that expertise, he has collaborated with CEOs and corporate organizations from all over the world, pushing them to move away from traditional business models. In this way, he has helped companies such as Shell Energy become **true market leaders**, focused on their **customers** and the **digital world**.

The strategies designed by Arman have a latent impact, as they have enabled several corporations to improve the experiences of consumers, staff and shareholders alike. The success of this expert is quantifiable through tangible metrics such as CSAT, employee engagement in the institutions where he has practiced and the growth of the EBITDA financial indicator in each of them.

Also, in his professional career, he has nurtured and **led high-performance teams** that have even received awards for their **transformational potential**. With Shell, specifically, the executive has always set out to overcome three challenges: meeting **customers' complex decarbonization demands supporting a "cost-effective decarbonization" and overhauling a fragmented data, digital and technology landscape**. Thus, his efforts have shown that in order to achieve sustainable success, it is essential to start from the needs of consumers and lay the foundations for the transformation of processes, data, technology and culture.

In addition, the executive stands out for his mastery of the **business applications** of **Artificial Intelligence**, a subject in which he holds a postgraduate degree from the London Business School.

At the same time, he has accumulated experience in **IoT** and **Salesforce**.



Mr. Arman, Romi

- Digital Transformation Director (CDO) at Shell Energy Corporation, London, UK
- Global Director of E-Commerce and Customer Service at Shell Energy Corporation
- National Key Account Manager (OEM and automotive retailers) for Shell in Kuala Lumpur, Malaysia
- Senior Management Consultant (Financial Services Sector) for Accenture based in Singapore
- Graduate of the University of Leeds
- Graduate Diploma in Business Applications of Al for Senior Executives from London Business School
- CCXP Customer Experience Professional Certification
- IMD Executive Digital Transformation Course



Do you want to update your knowledge with the highest educational quality?
TECH offers you the most updated content in the academic market, designed by authentic experts of international prestige"

Romi Arman is a renowned international expert with more than two decades of experience in **Digital Transformation, Marketing, Strategy and Consulting.** Through that extended trajectory, he has taken different risks and is a permanent advocate for **innovation and change** in the business environment. With that expertise, he has collaborated with CEOs and corporate organizations from all over the world, pushing them to move away from traditional business models. In this way, he has helped companies such as Shell Energy become **true market leaders**, focused on their **customers** and the **digital world**.

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At the same time, he has accumulated experience in **IoT** and **Salesforce**.



Mr. Arens, Manuel

- Global Procurement Manager at Google, Mountain View, USA
- Senior Manager, B2B Analytics and Technology, Google, USA
- Sales Director Google, Ireland
- Senior Industry Analyst at Google, Germany
- Accounts Manager Google, Ireland
- Accounts Payable at Eaton, UK
- Supply Chain Manager at Airbus, Germany



Bet on TECH! You will have access to the best didactic materials, at the forefront of technology and education, implemented by internationally renowned specialists in the field"

Andrea La Sala is an **experienced Marketing executive** whose projects have had a **significant impact on the Fashion environment**. Throughout his successful career he has developed different tasks related to **Products**, **Merchandising and Communication**. All of this linked to with prestigious brands such as **Giorgio Armani**, **Dolce&Gabbana**, **Calvin Klein**, among others.

The results of this **high-profile international executive** have been linked to his proven ability to **synthesize information** in clear frameworks and execute **concrete actions aligned to specific business objectives**. In addition, he is recognized for his **proactivity and adaptability to fast-paced** work rhythms. To all this, this expert adds a **strong commercial awareness, market vision and** a **genuine passion for products**.

As Global Brand and Merchandising Director at Giorgio Armani, he has overseen a variety of Marketing strategies for apparel and accesories. His tactics have also focused on the retail environment and consumer needs and behavior. In this La Sala has also been responsible for shaping the commercialization of products in different markets, acting as team leader in the Design, Communication and Sales departments.

On the other hand, in companies such as **Calvin Klein or Gruppo Coin**, he has undertaken projects **to boost the structure**, and **development of different collections**. He has been in charge of creating **effective calendars** for buying and selling **campaings**. He has also been in charge of the **terms**, **costs**, **processes and delivery times** of different operations.

These experiences have made Andrea La Sala one of the main and most qualified **corporate** leaders in Fashion and Luxury. A high managerial capacity with which he has managed to effectively **implement the positive positioning of different brands** and redefine their key performance indicators (KPIs).



Ms. La Sala, Andrea

- Global Brand & Merchandising Director Armani Exchange at Giorgio Armani, Milan, Italy
- Merchandising Director at Calvin Klein
- Brand Manager at Gruppo Coin
- Brand Manager at Dolce&Gabbana
- Brand Manager at Sergio Tacchini S.p.A.
- Market Analyst at Fastweb
- Graduate of Business and Economics at Università degli Studi del Piemonte Orientale



The most qualified and experienced professionals at international level are waiting for you at TECH to offer you a first class teaching, updated and based on the latest scientific evidence.

What are you waiting for to enroll?"

Mick Gram is synonymous with innovation and excellence in the field of **Business Intelligence** internationally. His successful career is linked to leadership positions in multinationals such as **Walmart** and **Red Bull**. Likewise, this expert stands out for his vision to **identify emerging technologies** that, in the long term, achieve an everlasting impact in the corporate environment.

On the other hand, the executive is considered a **pioneer in the use of data visualization techniques** that simplified complex sets, making them accessible and facilitating decision making. This ability became the pillar of his professional profile, transforming him into a desired asset for many organizations that bet on **gathering information and generating concrete actions** from them.

One of his most outstanding projects in recent years has been the **Walmart Data Cafe platform**, the largest of its kind in the world that is anchored in the cloud aimed at **Big Dataanalysis**. In addition, he has held the position of **Director of Business Intelligence at Red Bull**, covering areas such as **Sales, Distribution, Marketing and Supply Chain Operations**. His team was recently recognized for its constant innovation regarding the use of Walmart Luminate's new API for Shopper and Channel insights.

As for his training, the executive has several Masters and postgraduate studies at prestigious centers such as the **University of Berkeley**, in the United States, and the **University of Copenhagen**, in Denmark. Through this continuous updating, the expert has attained cutting-edge competencies. Thus, he has come to be considered a **born leader of the new global economy, c**entered on the drive for data and its infinite possibilities.



Mr. Gram, Mick

- Director of Business Intelligence and Analytics at Red Bull, Los Angeles, United States
- Business Intelligence Solutions Architect for Walmart Data Cafe
- Independent Business Intelligence and Data Science Consultant
- Director of Business Intelligence at Capgemini
- Senior Analyst at Nordea
- Senior Business Intelligence Consultant at SAS
- Executive Education in Al and Machine Learning at UC Berkeley College of Engineering
- Executive MBA in e-commerce at the University of Copenhagen
- B.Sc. and M.Sc. in Mathematics and Statistics at the University of Copenhagen



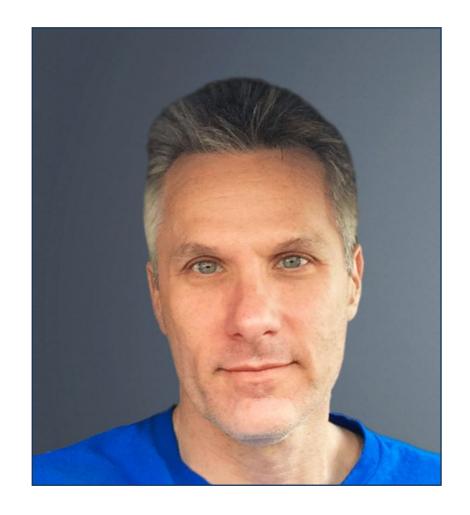
Study at the best online university in the world according to Forbes! In this MBA you will have access to an extensive library of multimedia resources, developed by internationally renowned professors"

Scott Stevenson is a distinguished expert in the **Digital Marketing** sector who, for more than 19 years, has been linked to one of the most powerful companies in the entertainment industry, **Warner Bros. Discovery.** In this role, he has played a fundamental role in **overseeing logistics** and **creative workflows** across various digital platforms, including social media, search, display and linear media.

This executive's leadership has been crucial in driving in production **strategies** in **paid media**, resulting in a **marked improvement** which has resulted in **company's conversion** rates. At the same time, he has assumed other roles, such as Director of Marketing Services and Traffic Manager at the same multinational during his former management.

Stevenson has also been involved in the global distribution of video games and **digital property campaigns**. He was also responsible for introducing operational strategies related to the formation, completion and delivery of sound and image content for **television commercials and trailers**.

In addition, he holds a Bachelor's degree in Telecommunications from the University of Florida and a Master's Degree in Creative Writing from the University of California, which demonstrates his proficiency in **communication** and **storytelling**. In addition, he has participated at Harvard University's School of Professional Development in cutting-edge programs on the use of **Artificial Intelligence** in **business**. Therefore, his professional profile stands as one of the most relevant in the current field of **Marketing** and **Digital Media**.



Mr. Stevenson, Scott

- Director of Digital Marketing at Warner Bros. Discovery, Burbank, United States
- Traffic Manager at Warner Bros. Entertainment.
- M.A. in Creative Writing from the University of California
- B.S. in Telecommunications from the University of Florida



Achieve your academic and career goals with the best qualified experts in the world!
The faculty of this MBA will guide you through the entire learning process"

Eric Nyquist, Ph.D., is a leading **international sports professional** who has built an impressive career, noted for his **strategic leadership** and ability to drive change and **innovation in world-class** sports organizations.

In fact, he has held senior roles such as **Director of Communications and Impact at NASCAR**, based in **Florida**, **USA**. With many years of experience behind him at NASCAR, Dr. Nyquist has also held several leadership positions, including **Senior Vice President of Strategic Development and General Manager of Business Affairs**, managing more than a dozen disciplines ranging from **strategic development to entertainment marketing**.

Nyquist has also made a significant mark on Chicago's top sports franchises. As **Executive Vice President of the Chicago Bulls and Chicago White Sox** franchises, he has demonstrated his ability to drive **business and strategic success in the world of professional sports..**

Finally, it is worth noting that he began his career in sports while working in **New York** as a senior strategic analyst for Roger Goodell in the National Football League (NFL) and, prior to that, as a Legal Intern with the United States Football Federation.



Mr. Nyquist, Eric

- Director of Communications and Impact at NASCAR, Florida, USA
- Senior Vice President of Strategic Development at NASCAR, Florida, United States
- Vice President of Strategic Planning at NASCAR
- Senior Director of Business Affairs at NASCAR
- Executive Vice President at Chicago White Sox Franchises
- Executive Vice President at Chicago Bulls Franchises
- Manager of Business Planning at the National Football League (NFL)
- Business Affairs/Legal Intern with the United States Soccer Federation
- Juris Doctor from the University of Chicago
- Master's Degree in Business Administration-MBA from the University of Chicago Booth School of Business
- B.A. in International Economics from Carleton College



Thanks to this university program, 100% online, you will be able to combine your studies with your daily obligations, under the guidance of the leading international experts in the field of your interest. Enroll now!"





Are you ready to take the leap? Excellent professional development awaits you

The MBA in Commercial and Sales Management at TECH is an intensive program that prepares students to face challenges and business decisions. The main objective is to promote personal and professional growth. Helping you achieve success.

This TECH program covers the latest developments in the sector so that you can acquire the specialization you need in a short period of time.

Study with an academic plan that allows you to achieve your desired position and improve your salary prospects.

Time of Change

During the program

21%

During the first year

53%

After 2 years

26%

Type of change



Salary increase

This program represents a salary increase of more than 25.22% for our students

Salary before **₹77,000**

A salary increase of

25.22%

Salary after

€ 96,419





tech 72 | Benefits for Your Company

Developing and retaining talent in companies is the best long-term investment.



Growth of talent and intellectual capital

The professional will introduce the company to new concepts, strategies, and perspectives that can bring about significant changes in the organization.



Retaining high-potential executives to avoid talent drain

This program strengthens the link between the company and the professional and opens new avenues for professional growth within the company.



Building agents of change

You will be able to make decisions in times of uncertainty and crisis, helping the organization overcome obstacles.



Increased international expansion possibilities

Thanks to this program, the company will come into contact with the main markets in the world economy.





Project Development

The professional can work on a real project or develop new projects in the field of R & D or business development of your company.



Increased competitiveness

This program will equip students with the skills to take on new challenges and drive the organization forward.





tech 76 | Certificate

This private qualification will allow you to obtain an **MBA** in **Commercial and Sales Management** endorsed by **TECH Global University**, the world's largest online university.

TECH Global University, is an official European University publicly recognized by the Government of Andorra (official bulletin). Andorra is part of the European Higher Education Area (EHEA) since 2003. The EHEA is an initiative promoted by the European Union that aims to organize the international training framework and harmonize the higher education systems of the member countries of this space. The project promotes common values, the implementation of collaborative tools and strengthening its quality assurance mechanisms to enhance collaboration and mobility among students, researchers and academics.

This **TECH Global University** private qualification, is a European program of continuing education and professional updating that guarantees the acquisition of competencies in its area of knowledge, providing a high curricular value to the student who completes the program.

Title: Executive Master's Degree in MBA in Commercial and Sales Management

Modality: online

Duration: 12 months

Accreditation: 90 ECTS





^{*}Apostille Convention. In the event that the student wishes to have their paper diploma issued with an apostille, TECH Global University will make the necessary arrangements to obtain it, at an additional cost.



Executive Master's Degree MBA in Commercial and Sales Management

» Modality: online

» Duration: 12 months

» Certificate: TECH Global University

» Credits: 90 ECTS

» Schedule: at your own pace

» Exams: online

