



## **Executive Master's Degrees**

Technology Project Management

» Modality: online

» Duration: 12 months

» Certificate: **TECH Technological University** 

» Dedication: 16h/week

» Schedule: at your own pace

» Exams: online

» Target Group: graduates and professionals with demonstrable experience in project management

 $We b site: {\color{blue}www.techtitute.com/pk/school-of-business/professional-master-degree/master-technology-project-management}$ 

# Index

02 03 Why Study at TECH? Why Our Program? Welcome Objectives p. 10 p. 4 p. 6 p. 14 05 06 Methodology Skills Structure and Content p. 20 p. 24 p. 36 80 Our Students' Profiles Impact on Your Career Course Management p. 48 p. 52 p. 44

Benefits for Your Company

Certificate

p. 56

p. 60

# 01 **Welcome**

In today's reality, full of opportunities and challenges, but also exposed to the most intense competition, the only way to progress, adapt and guarantee success in the technological area is through efficient and effective project management. With this specialization program you will have access to the indispensable knowledge to excel in technological fundamentals, management skills, standards-based methodologies and updated international concepts on Technology Project Management. A unique opportunity with which you will be able to develop the specific skills to handle yourself with total fluency in this field, improving your daily practice and gaining access to positions of greater responsibility.





Why Study at TECH? المالي ويطابك TECH is the world's largest 100% online business school. It is an elite business school, with a model based on the highest academic standards. A world-class centre for intensive managerial skills training. ay, 03.05 



## tech 08 | Why Study at TECH?

#### At TECH Technological University



#### Innovation

The university offers an online learning model that combines the latest educational technology with the most rigorous teaching methods. A unique method with the highest international recognition that will provide students with the keys to develop in a rapidly-evolving world, where innovation must be every entrepreneur's focus.

"Microsoft Europe Success Story", for integrating the innovative, interactive multi-video system.



#### The Highest Standards

Admissions criteria at TECH are not economic. Students don't need to make a large investment to study at this university. However, in order to obtain a qualification from TECH, the student's intelligence and ability will be tested to their limits. The institution's academic standards are exceptionally high...

95%

of TECH students successfully complete their studies



#### **Networking**

Professionals from countries all over the world attend TECH, allowing students to establish a large network of contacts that may prove useful to them in the future.

100,000+

200+

executives trained each year

different nationalities



#### **Empowerment**

Students will grow hand in hand with the best companies and highly regarded and influential professionals. TECH has developed strategic partnerships and a valuable network of contacts with major economic players in 7 continents.

500+

collaborative agreements with leading companies



#### **Talent**

This program is a unique initiative to allow students to showcase their talent in the business world. An opportunity that will allow them to voice their concerns and share their business vision.

After completing this program, TECH helps students show the world their talent.



#### **Multicultural Context**

While studying at TECH, students will enjoy a unique experience. Study in a multicultural context. In a program with a global vision, through which students can learn about the operating methods in different parts of the world, and gather the latest information that best adapts to their business idea.

TECH students represent more than 200 different nationalities.



#### Learn with the best

In the classroom, TECH's teaching staff discuss how they have achieved success in their companies, working in a real, lively, and dynamic context. Teachers who are fully committed to offering a quality specialization that will allow students to advance in their career and stand out in the business world.

Teachers representing 20 different nationalities.



At TECH, you will have access to the most rigorous and up-to-date case studies in the academic community"

## Why Study at TECH? | 09 tech

TECH strives for excellence and, to this end, boasts a series of characteristics that make this university unique:



#### **Analysis**

TECH explores the student's critical side, their ability to question things, their problem-solving skills, as well as their interpersonal skills.



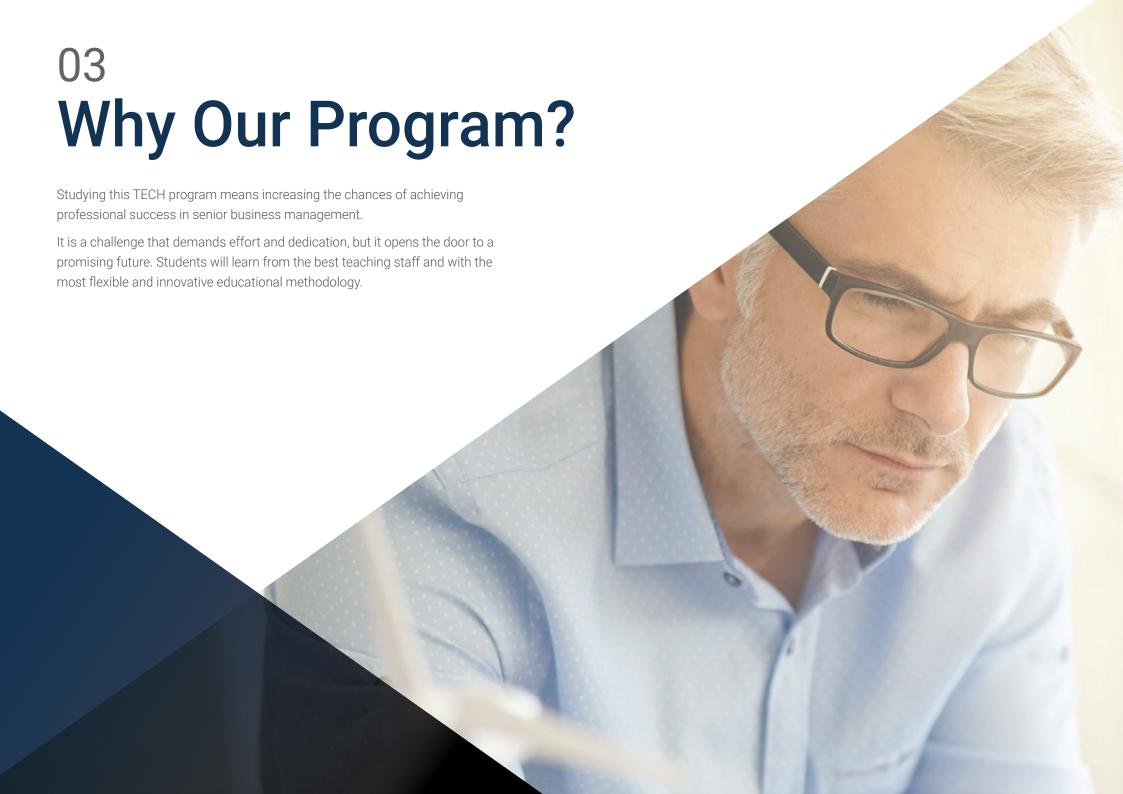
#### **Academic Excellence**

TECH offers students the best online learning methodology. The university combines the Relearning method (a postgraduate learning methodology with the highest international rating) with the Case Study. A complex balance between tradition and state-of-the-art, within the context of the most demanding academic itinerary.



#### **Economy of Scale**

TECH is the world's largest online university. It currently boasts a portfolio of more than 10,000 university postgraduate programs. And in today's new economy, **volume + technology = a ground-breaking price**. This way, TECH ensures that studying is not as expensive for students as it would be at another university.





## tech 12 | Why Our Program?

This program will provide students with a multitude of professional and personal advantages, particularly the following:



#### A significant career boost

By studying at TECH, students will be able to take control of their future and develop their full potential. By completing this program, students will acquire the skills required to make a positive change in their career in a short period of time.

70% of participants achieve positive career development in less than 2 years.



## Develop a strategic and global vision of companies

TECH offers an in-depth overview of general management to understand how each decision affects each of the company's different functional areas.

Our global vision of companies will improve your strategic vision.



### Consolidate the student's senior management skills

Studying at TECH means opening the doors to a wide range of professional opportunities for students to position themselves as senior executives, with a broad vision of the international environment.

You will work on more than 100 real senior management cases.



#### Take on new responsibilities

The program will cover the latest trends, advances and strategies, so that students can carry out their professional work in a changing environment.

45% of graduates are promoted internally.



#### Access to a powerful network of contacts

TECH connects its students to maximize opportunities. Students with the same concerns and desire to grow. Therefore, partnerships, customers or suppliers can be shared.

You will find a network of contacts that will be instrumental for professional development.



#### Thoroughly develop business projects

Students will acquire a deep strategic vision that will help them develop their own project, taking into account the different areas in companies.

20% of our students develop their own business idea.



#### Improve soft skills and management skills

TECH helps students apply and develop the knowledge they have acquired, while improving their interpersonal skills in order to become leaders who make a difference.

Improve your communication and leadership skills and enhance your career.



#### Be part of an exclusive community

Students will be part of a community of elite executives, large companies, renowned institutions, and qualified professors from the most prestigious universities in the world: the TECH Technological University community.

We give you the opportunity to train with a team of world renowned teachers.



## tech 16 | Objectives

TECH's objectives are those of the students.

TECH works together with the student to help them achieve the objectives.

The Executive Master's Degrees in Technology Project Management will enable the student to:



Develop skills and abilities necessary to make decisions in all types of projects, especially technological projects, multidisciplinary contexts and environments



Provide a global and strategic vision of all operational departments of the company



Acquire the ability to analyze and diagnose business and management problems in the different areas of knowledge of project management





Master advanced business management tools to identify and anticipate opportunities, allocate resources, organize information, select, motivate and manage people, make decisions, achieve proposed objectives and evaluate results



Assume responsibilities and think in a transversal and integrative way to analyze and solve situations in uncertain environments



Develop the minutes of incorporation of technology projects



Know how to estimate time in each process of project design and development



09

Evaluate the processes and estimate the cost of developing a technology project



Carry out a comprehensive control of all projects



Give importance to the quality of the projects



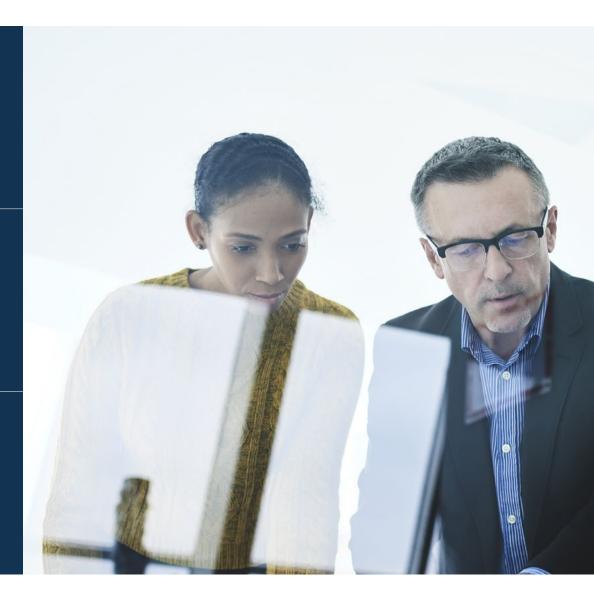
Understand the cost of failing to meet project quality

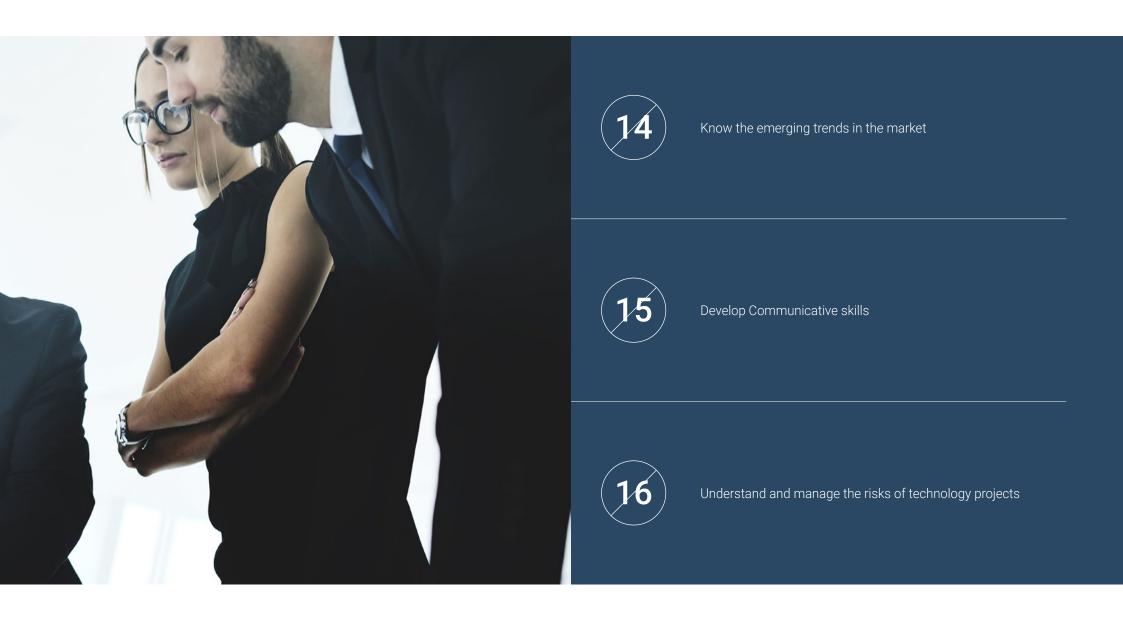


Perform quality controls at each stage of the project

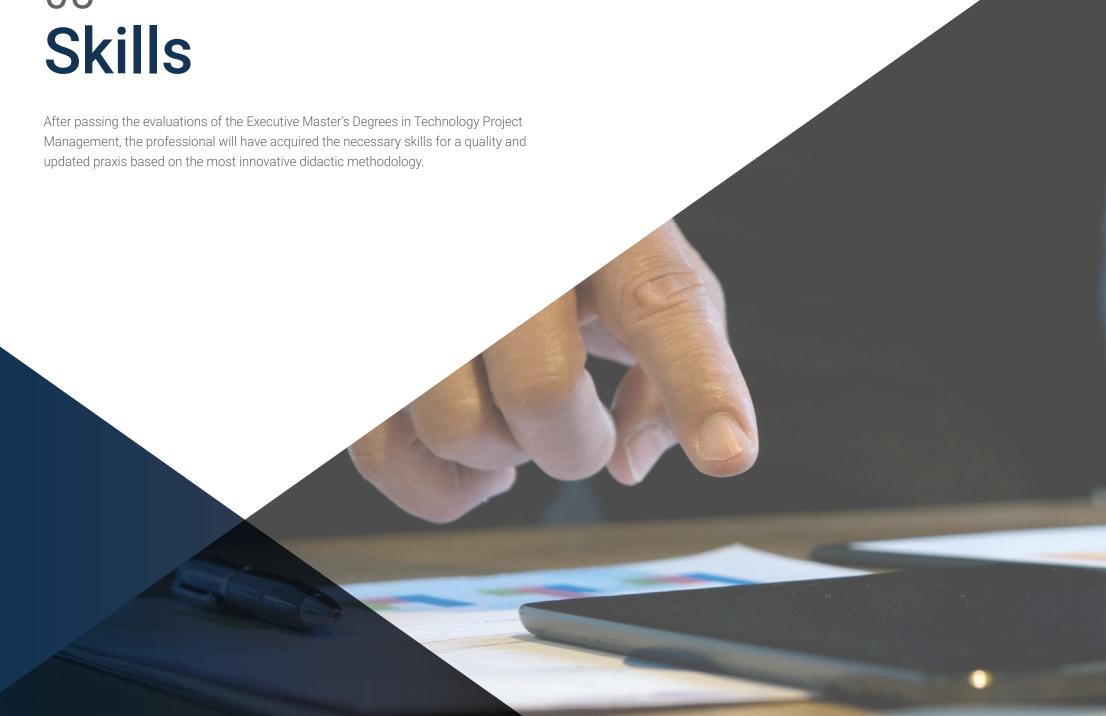


Acquire techniques and skills to manage human resources and be able to resolve conflicts in the team













Successfully manage technology projects to achieve business objectives



Perform the process of work monitoring and quality control of technological projects



Audit the quality of each of the processes involved in the project design

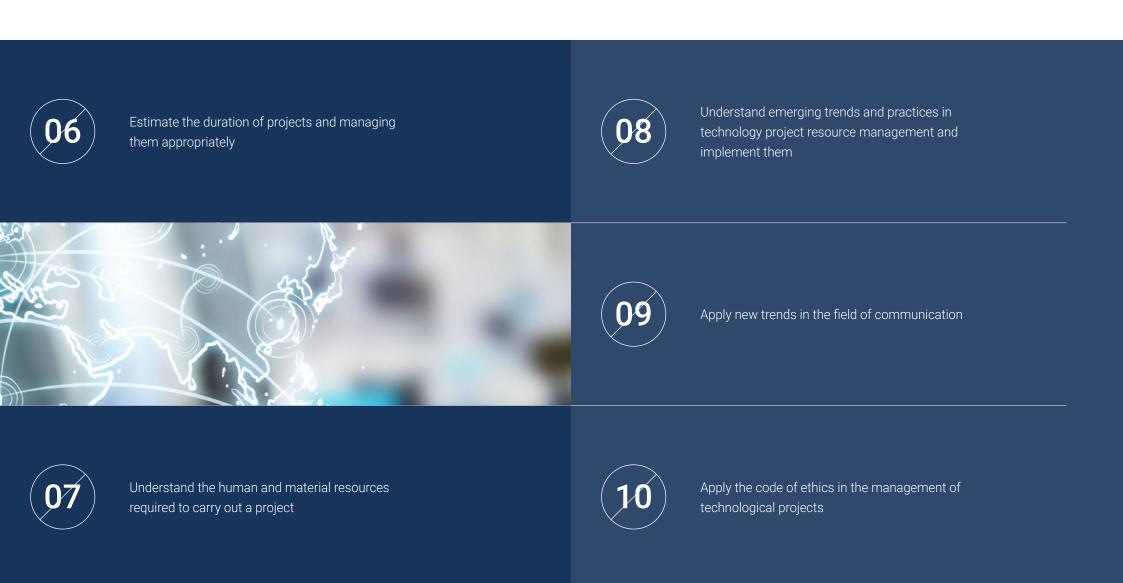


03

Apply the specific regulations and best practice criteria for the management of technology projects



Manage the scope of technology projects







### tech 26 | Structure and Content

#### **Syllabus**

The content of this Executive Master's Degrees has been designed by directors of large technological projects who consciously and proactively pour into this program their experience and, therefore, their realistic and close vision of the professional reality.

Throughout the syllabus, all aspects of project management will be discussed and analyzed, learning the key concepts in this field, the processes of identification, definition, unification and coordination.

A journey that will lead students to the analysis of the keys to success of projects in different environments, and to the reflection on the essential management of time on their way to efficiency, cost management, quality, resources, communications, risk assessment, and procurement and certification management.

All of this development, under the guidance of professionals recognized and valued worldwide, in order to learn from the best, with the best learning system and a stimulating and attractive educational process.

Another key to the success of this program is the possibility of being the student himself who decides how they organizes their learning: from the time, to the place and intensity of study. In this way, TECH ensures that this effort is fully compatible with personal and professional life. So that the student never loses motivation.

This Executive Master's Degrees takes place over 12 months and is divided into 10 modules:

Module 1	Introduction to the design and management of technology projects and management of the integration of technology projects
Module 2	Technology Project Scope Management
Module 3	Time Management of Technology Projects
Module 4	Cost Management of Technology Projects
Module 5	Quality Management Technology Projects
Module 6	Management of Technology Project resources
Module 7	Communications and Stakeholder Management for Technology Projects
Module 8	Risk Management of Technological Projects
Module 9	Management of Technology Project Acquisitions
Module 10	pmp® or capm® certification and code of ethics Emerging trends and practices in the management and direction of technology projects



### Where, When and How is it Taught?

TECH offers the student the possibility to develop this program completely online Throughout the 12 months of training, the studuent will be able to access all the contents of this program at any time, allowing them to self-manage their study time.

A unique, key, and decisive educational experience to boost your professional development and make the definitive leap.

<b>Module 1.</b> Introduction to the Design a	nd Management of Technology Projects and Ma	anagement of the Integration of Technology Pro	jects
<ul> <li>1.1. Introduction to Technology Projet Management</li> <li>1.1.1. Project Manager Role</li> <li>1.1.2. Project Definition</li> <li>1.1.3. Organisational Structure</li> </ul>	1.2. Project Management, Program Management and Portfolio Management  1.2.1. Portfolios, Programs and Projects 1.2.2. Strategic Management	<ul> <li>1.3. Standards and Best Practices for the Management of Technological Projects</li> <li>1.3.1. Prince 2</li> <li>1.3.2. PMP</li> <li>1.3.3. ISO 21500:2012</li> </ul>	<ul> <li>1.4. Organizational Influences on Technology Project Design and Management</li> <li>1.4.1. Environmental Factors in an Enterprise</li> <li>1.4.2. Process Assets of an Organization</li> </ul>
<ul> <li>1.5. Processes of Technology Project Management</li> <li>1.5.1. Life Cycle of Technology Projects</li> <li>1.5.2. Process Groups</li> <li>1.5.3. Dynamics of Process Groups</li> </ul>	<ul> <li>1.6. Development of the Act of Incorporation of Technological Projects</li> <li>1.6.1. Definition of the Act of Incorporation of Technological Projects</li> <li>1.6.2. Tools and Techniques</li> </ul>	<ul> <li>1.7. Development of the Plan for the Design and Management of Technological Projects</li> <li>1.7.1. Definition of the Plan for the Design and Management of Technological Projects</li> <li>1.7.2. Tools and Techniques</li> </ul>	<ul> <li>1.8. Knowledge Management of Technological Projects</li> <li>1.8.1. Importance of Knowledge Management Technology Projects</li> <li>1.8.2. Tools and Techniques</li> </ul>
<ul> <li>1.9. Monitor the Work of the Technological Projects</li> <li>1.9.1. Work Monitoring and Control</li> <li>1.9.2. Follow-up Reports on Technological Projects</li> <li>1.9.3. Tools and Techniques</li> </ul>	1.10. Integrated Change Control in Technology Projects  1.10.1. Project Change Control Objectives and Benefits  1.10.2. CCB (Change Control Board)  1.10.3. Tools and Techniques	<ul><li>1.11. Delivery and Closing of Technological Projects</li><li>1.11.1. Objectives and Benefits of Closing a Project</li><li>1.11.2. Tools and Techniques</li></ul>	
<b>Module 2.</b> Technology Project Scope N	1anagement		
<ul><li>2.1. Introduction to Scope Managem</li><li>2.1.1. Scope of the Project</li><li>2.1.2. Scope of the Product</li></ul>	2.2. Fundamentals and Scope Management 2.2.1. Basic Concepts 2.2.2. Baseline of the Scope	<ul><li>2.3. Benefits of Scope Management</li><li>2.3.1. Stakeholder Expectation Management</li><li>2.3.2. Scoop Creep and Gold Plating</li></ul>	<ul> <li>2.4. Considerations for Adaptive environments</li> <li>2.4.1. Types of Adaptive Projects</li> <li>2.4.2. Scope Definition in Adaptive Projects</li> </ul>
<ul> <li>2.5. Planning of Scope Management</li> <li>2.5.1. Scope Management Plan</li> <li>2.5.2. Requirements Management Plan</li> <li>2.5.3. Tools and Techniques</li> </ul>	<ul><li>2.6. Gather Requirements</li><li>2.6.1. Requirements Gathering and Negotiation</li><li>2.6.2. Tools and Techniques</li></ul>	<ul><li>2.7. Definition of Scope</li><li>2.7.1. Project Scope Statement</li><li>2.7.2. Tools and Techniques</li></ul>	<ul> <li>2.8. Creation of the Work Breakdown Structure (WBS)</li> <li>2.8.1. Work Breakdown Structure (WBS)</li> <li>2.8.2. Types of EDT</li> <li>2.8.3. Rolling Wave</li> <li>2.8.4. Tools and Techniques</li> </ul>
<ul><li>2.9. Scope Validation</li><li>2.9.1. Quality Vs Validation</li><li>2.9.2. Tools and Techniques</li></ul>	<ul> <li>2.10. Scope Control</li> <li>2.10.1. Data and Information about Project Management</li> <li>2.10.2. Types of Performance Reports</li> <li>2.10.3. Tools and Techniques</li> </ul>		

3.1.	Estimated Duration of Project Tasks	3.2.	Definition of the Activities and Breakdown of the Project Work	<b>3.3.</b> 3.3.1.	Activity Sequencing List of Activities	3.4.	Estimated Resources of the Activities
	Bottom-up Estimates Decision Making		Activity Attributes	3.3.2. 3.3.3. 3.3.4. 3.3.5. 3.3.6.	Provenance Diagramming Method	3.4.2. 3.4.3. 3.4.4. 3.4.5.	Activity Milestones Register of Assumptions Lessons Learned Register Project Team Assignments
3.5.2. 3.5.3. 3.5.4.	Estimated of the Duration of Activities  Law of Diminishing Returns Number of Resources Technological Advances Staff Motivation Project Documentation	3.6.4. 3.6.5. 3.6.6. 3.6.7. 3.6.8.	Resource Optimization 3.6.3.1. Resource Levelling 3.6.3.2. Resource Stabilization Advances and Delays Schedule Compression 3.6.5.1. Intensification 3.6.5.2. Quick Execution Baseline of the Timeline Project Timeline	3.7.3.	Types of Relationships and Types of Dependencies between all Project Activities Obligatory Dependencies Discretionary Units 3.7.2.1. Preferred Logic 3.7.2.2. Preferential Logic 3.7.2.3. Soft Logic External Units Internal Units	3.8.1. 3.8.2. 3.8.3.	Time Management Software for Technology Projects Analysis of Different Software Types of Software Functionalities and Coverage Uses and Advantages
3.9.3.	Timeline Control Job Performance Information Timeline Forecasts Change Requests Update to the Time Management Plan Project Document Updates	3.10.1 3.10.2 3.10.3	Recalculation of Times  Critical Path Calculation of Minimum and Maximum Times Project Clearances 3.10.3.1. What Is It? 3.10.3.2. How to Use it? Total Clearance Free Clearance				

## tech 30 | Structure and Content

Mod	Module 4. Cost Management of Technology Projects							
4.1.	What Is the Cost Management Plan?	4.2.	Estimate Costs Types of Estimations Reserve Analysis	<b>4.3.</b> 4.3.1.	Types of Project Costs Direct and Indirect Costs	4.4.1.	Project Evaluation and Selection Financial Dimensions of a Project	
4.1.1. 4.1.2.	Tools and Planning Techniques Cost Planning Results	4.2.1. 4.2.2. 4.2.3.	Useful Information for Cost Estimation Cost Estimation Tools and Techniques Results of Cost Budget Preparation	4.3.2.	Fixed and Variable Costs	4.4.3.	VAN IRR and NRR Payback	
4.5.	Determine the Budget	4.6.	Cost Projections	4.7.	Earned Value Technique (EVM)	4.8.	Project Cash Flow	
4.5.1.	Useful Information for the Preparation of the Project Budget	4.6.1.	Data and Information about Cost Management	4.7.1. 4.7.2.	Base Variables and Status Variables Prognosis		Types of Cash Flow Estimating the Net Cash Flows Associated	
4.5.2.	Tools and Techniques for Cost Budget Preparation	4.6.2.	Types of Cost Performance Reports	4.7.3.	Emerging Techniques and Practices	4.8.1.	with a Project Discounted Cash Flows	
4.5.3.	Results of Cost Budget Preparation					4.8.1.	Application of Risk to Cash Flows	
4.9.	Cost Control							
4.9.1. 4.9.2.	Cost Control Objectives and Benefits Tools and Techniques							

5.1.	Importance of Quality Management in Projects	<b>5.2.</b> 5.2.1.	Quality Theorists Edwards Deming	5.3.	Regulations: ISO Business School 21500	5.4.	Emerging Trends and Practices in Quality Management
5.1.1. 5.1.2. 5.1.3. 5.1.4. 5.1.5.	Differences between Quality and Grade Precision Accuracy	5.2.2. 5.2.3. 5.2.4. 5.2.5. 5.2.6.	5.2.1.1. Shewart-Deming Cycle (Plan Do-Check-Act) Continuing Improvement Joseph Juran Pareto Principle 5.2.3.1. "Fitness for Use" Theory "Total Quality Management" Theory Kaoru Ishikawa (Herringbone) Philip Crosby (Cost of Low Quality)	5.3.1. 5.3.2. 5.3.3. 5.3.4. 5.3.5. 5.3.6.	Introduction Background and History Objectives and Characteristics Process Group-Subject Group ISO 21500 vs. PMBOK Future of Rules	5.4.1. 5.4.2. 5.4.3. 5.4.4. 5.4.5.	Policy Compliance and Auditing Continuing Improvement Stakeholders Involvement Recurring Retrospectives Subsequent Retrospectives
<b>5.5.</b> 5.5.1. 5.5.2. 5.5.3. 5.5.4. 5.5.5. 5.5.6. 5.5.6.	Planning of Quality Management Cost-Benefit Analysis Multi-criteria Decision Analysis Test and Inspection Planning Flow Charts Logical Data Model Matrix Diagram Interrelationship Digraphs	5.6.1. 5.6.2. 5.6.3. 5.6.4. 5.6.5. 5.6.6. 5.6.7. 5.6.8.	Quality Compliance and Non-compliance Costs Compliance Costs Non-compliance or Non-conformance Costs Prevention Costs Valuation Costs Internal Failures External Failures Marginal Quality Cost Optimum Quality	<b>5.7.</b> 5.7.1. 5.7.2. 5.7.3. 5.7.4. 5.7.5. 5.7.6. 5.7.7. 5.7.8. 5.7.9.	Quality Management  Verification Lists Alternatives Analysis Document Analysis Process Analysis Root Cause Analysis Cause-Effect Diagrams Histograms Scatter Diagrams Design for X Quality Improvement Methods	<b>5.8.</b> 5.8.1. 5.8.2. 5.8.3. 5.8.4. 5.8.5. 5.8.6.	Quality Audits  What Is an Internal Quality Audit? Different Types of Audits Objectives of an Internal Audit Benefits of Internal Audits Actors Involved in the Internal Audit Procedure of an Internal Audit
<b>5.9.</b> 5.9.1. 5.9.2. 5.9.3. 5.9.4. 5.9.5. 5.9.6. 5.9.7.	Quality Control  Verification Sheets Statistical Sampling Questionnaires and Surveys Performance Reviews Inspection Product Testing/Evaluation Retrospectives and Lessons Learned						

#### Module 6. Management of Technology Project resources 6.1. Responsibilities and Role of Project 6.2. Technological Resources 6.3. Human Resource Management 6.4. Different Powers of the Project **Human Resources:** Management Planning and Estimating Activity Manager Resources 6.2.1. What Are Technological Resources? 6.4.1. Power and Influence 6.1.1. Project Manager 6.1.2. Sponsor Optimization 6.4.2. Reward Power 6.3.1. Resource Management Plan 6.1.3. Functional Manager Valuation 6.4.3. Punishment Power 6.2.3. 6.3.1.1. Data Representation 6.1.4. Program Manager 6.2.4. Protection 6.4.4. Expert Power 6.3.1.2. Organizational Theory 6.1.5. Portfolio Manager 6.4.5. Reference Power 6.3.2. Resource Requirements 6.1.6. Team Members 6.4.6. Formal Power 633 Estimation Base 6.4.7. Practical Exercises to Learn How to Use 6.3.4. Resource Breakdown Structure the Various Powers of the Project Manager 6.3.5. Resource Document Updates 6.5. Acquisition of the Right Project 6.6. Development of Interpersonal Skills 6.7. Project Team Development 6.8. Project Team Management. Equipment for our Project Performance Appraisals, Project (Soft Skills): 6.7.1. Recognition and Rewards 6.7.1.1. Preconditions to Be Fulfilled in Order Team Management 6.5.1. What is Equipment Acquisition? 6.6.1. Leadership 6.5.2. Means of Equipment Acquisition 6.6.2. Motivation 6.8.1. Plan 6.7.1.2. Create Recognition and Rewards 6.5.2.1. Contracting 6.6.3. Communication 6.8.2. Types of Assessments 6.7.2. Training 6.5.2.2. Outsourcing 6.6.4. Influence 6.8.2.1. Personal Assessments 360° 6.7.3. Tight-Matrix 6.5.3. Decision-Making 6.6.5. Group Facilitation Assessments 6.7.4. Communication Technologies 6.5.3.1. Availability 6.6.6. Creativity 6.8.2.2. Team Assessment 6.7.5. Team Building Exercises 6.6.7. Emotional Intelligence 6.5.3.2. Cost 6.8.3. Variables Definition 6.5.3.3. Experience 6.6.8. Decision Making 6.8.4. Design of the Performance Evaluation 6.5.3.4. Skills 6.5.3.5. Knowledge 6.8.5. Implementation and Training of Evaluators 6.5.3.6. Capabilities 6.5.3.7. Attitude 6.5.3.8. International Factors 6.5.4. Pre-assignment 6.5.5. Virtual Teams 6.10. Emerging Trends and Practices 6.9. Conflict Management and in Technology Project Resource **Resolution Techniques** 6.9.1. What Are a Project Conflicts? Types Management 6.9.2. Collaborate/Problem Solve 6.10.1. Methods for Resource Management 6.9.3. Compromise/Reconcile 6.10.2. Emotional Intelligence (EI) 6.9.4. Withdraw/Avoid 6.10.3. Self-Organized Teams 6.9.5. Smooth/Accommodate 6.10.4. Virtual Teams/ Distributed Teams 6.9.6. Force/Direct 6.10.5. Considerations for Adaptation 6.9.7. Practical Exercises to Know When to Use 6.10.6. Considerations for Agile/Adaptive Each Conflict Resolution Technique

environments

7.1.	Planning of Communication Management	<b>7.2.</b> 7.2.1.	Communication Skills Conscious Emission	7.3.	Effective, Efficient Communication and Types of Communication	7.4.	Communications Management and Control			
7.1.1. 7.1.2. 7.1.3. 7.1.4. 7.1.5.	Communications Analysis and Requirements Communication Dimensions	7.2.2. 7.2.3. 7.2.4. 7.2.5. 7.2.6. 7.2.7. 7.2.8.	Persuasion	7.3.1. 7.3.2. 7.3.3. 7.3.4. 7.3.5. 7.3.6. 7.3.7. 7.3.8.	Definition Effective Communication Efficient Communication Formal Communication Informal Communication Written Communication Verbal Communication Practical Exercises on the Use of Communication Types on a Project	7.4.2. 7.4.3.				
7.5.	Emerging Trends and Practices in the Communication Field	7.6.	Identification and Analysis of the Stakeholders	<b>7.7.</b> 7.7.1.	Stakeholder Management Planning Adequate Management Strategies	7.8.	Stakeholder Engagement Management Strategy			
7.5.1. 7.5.2. 7.5.3. 7.5.4.	Evaluation of Communication Styles Political Conscience Cultural Conscience Communication Technologies	7.6.1. 7.6.2. 7.6.3. 7.6.4.	Why Is It Important to Manage Stakeholders? Analysis and Register of Stakeholders Interests and Concerns of Stakeholders Considerations for Agile and Adaptive Environments	7.7.1.	770	? 7.7.2.	7.7.2.	7.7.2. Tools and Techniques	7.8.1. 7.8.2.	. Methods for Increasing Support and Minimizing Resistance
7.9.	Monitoring of Stakeholders Involvement									
7.9.1.	Stakeholder Performance Report Tools and Techniques									

## tech 34 | Structure and Content

Mod	ule 8. Risk Management of Technologic	al Pro	ects				
<b>8.1.</b> 8.1.1. 8.1.2.	Introduction to Risk Management Definition of Risks 8.1.1.1. Threats 8.1.1.2. Opportunities Types of Risks	<b>8.2.</b> 8.2.1. 8.2.2. 8.2.3. 8.2.4.	Basic Concepts Severity Attitudes towards Risk Individual Risk Vs General Risk Risk Categories	8.3.	Risk Management: Benefits	<b>8.4.</b> 8.4.1. 8.4.2. 8.4.3.	Trends in Risk Management Non-event Risks Project Resilience Risks in Agile and Adaptive Environments
<b>8.5.</b> 8.5.1. 8.5.2.	Planning Risk Management Develop the Risk Management Plan Tools and Techniques	<b>8.6.</b> 8.6.1. 8.6.2.	Identify Risks Project Risk Register Tools and Techniques		Perform Qualitative Risk Analysis Qualitative Risk Analysis 8.7.1 1. Definition 8.7.1.2. Representation Tools and Techniques	8.8.1. 8.8.2. 8.8.3. 8.8.4. 8.8.5.	
8.9.1. 8.9.2. 8.9.3. 8.9.4. 8.9.5. 8.9.6.	Risk Response Planning and Implementation Develop the Risk Response Plan Types of Threat Strategies Types of Strategies for Opportunities Reservation Management Tools and Techniques Risk Response Implementation	8.10.1	Risk Monitoring  Concept of Risk Monitoring  Tools and Techniques				

<b>9.1.</b> 9.1.1.	Introduction to Acquisition Management Contract Definition	9.2. 9.2.1. 9.2.2. 9.2.3. 9.2.4.	Basic Concepts Contract Definition The Project Manager and the Contract Main Activities Centralized and Decentralized Contracting	<b>9.3.</b> 9.3.1. 9.3.2.	Acquisition Management: Benefits Definition of the Procurement Strategy Types of Strategies	9.4.	Acquisitions in Adaptive Environments
<b>9.5.</b> 9.5.1. 9.5.2. 9.5.3.	Types of Contracts Fixed Price Contacts Reimbursable Cost Contracts Time and Materials Contracts	9.6.1.	Procurement Documentation  Types of Documents in the context of an Acquisition Document Flows in Procurement Management	<b>9.7.</b> 9.7.1. 9.7.2.	3	9.8. 9.8.1. 9.8.2.	Planning Acquisition Management Plan for Acquisition Management Tools and Techniques
9.9. 9.9.1. 9.9.2. 9.9.3.	The state of the s	9.10.1.	Acquisition Monitoring and Control Procurement Monitoring and Control Points by Contract Type Tools and Techniques				

Module 10. priipe of capitie certification	Widdle 10. pripe of capitie certification and code of Ethics Efferging Trends and Fractices in the Mahagement and Direction of Technology Projects									
10.1. What Is PMP®, CAPM® and PMI®?  10.1.1. What Is PMP®  10.1.2. CAPM®  10.1.3. PMI®  10.1.4. PMBOK	<ul> <li>10.2. Advantages and Benefits of Obtaining PMP® and CAPM® Certification</li> <li>10.2.1. Techniques and Tips for Passing the PMP® and CAPM® Certification Exam on the First Attempt</li> <li>10.2.2. PMI-isms</li> </ul>	<ul> <li>10.3. Professional Experience Report to PMI® (Project Management Technology Institute)</li> <li>10.3.1. Becoming a PMI® Member</li> <li>10.3.2. PMP® and CAPM® Certification Examination Entry Requirements</li> <li>10.3.3. Analysis of the Student's Professional Experience</li> <li>10.3.4. Student Work Experience Report Help Template</li> <li>10.3.5. PMI® Software Experience Report</li> </ul>	<ul> <li>10.4. PMP® or CAPM® Certification Examination</li> <li>10.4.1. What Is the PMP® or CAPM® Certification Examination Like?</li> <li>10.4.2. Number of Scoring and Non-scoring Questions</li> <li>10.4.3. Duration of the Exam</li> <li>10.4.4. Passing Threshold</li> <li>10.4.5. Number of Questions per Process Group</li> <li>10.4.6. Rating Methodology</li> </ul>							
10.5. Agile Methodologies 10.5.1. Agile 10.5.2. SCRUM 10.5.3. Kanban 10.5.4. Lean 10.5.5. Comparison with PMI® Certifications	<ul> <li>10.6. Software Development in Agile Methodologies</li> <li>10.6.1. Analysis of the Different Software on the Market</li> <li>10.6.2. Advantages and Benefits</li> </ul>	<ul> <li>10.7. Advantages and Limitations of Implementing Agile Methodologies in your Technology Projects</li> <li>10.7.1. Advantages</li> <li>10.7.2. Limitations</li> <li>10.7.3. Agile Methodologies vs Traditional Tools</li> </ul>								



This academic program offers students a different way of learning. Our methodology uses a cyclical learning approach: **Relearning.** 

This teaching system is used, for example, in the most prestigious medical schools in the world, and major publications such as the **New England Journal of Medicine** have considered it to be one of the most effective.





## tech 38 | Methodology

## TECH Business School uses the Case Study to contextualize all content

Our program offers a revolutionary approach to developing skills and knowledge. Our goal is to strengthen skills in a changing, competitive, and highly demanding environment.





This program prepares you to face business challenges in uncertain environments and achieve business success.



Our program prepares you to face new challenges in uncertain environments and achieve success in your career.

#### A learning method that is different and innovative

This TECH program is an intensive educational program, created from scratch to present executives with challenges and business decisions at the highest level, whether at the national or international level. This methodology promotes personal and professional growth, representing a significant step towards success. The case method, a technique that lays the foundation for this content, ensures that the most current economic, social and business reality is taken into account.



You will learn, through collaborative activities and real cases, how to solve complex situations in real business environments"

The case method has been the most widely used learning system among the world's leading business schools for as long as they have existed. The case method was developed in 1912 so that law students would not only learn the law based on theoretical content. It consisted of presenting students with real-life, complex situations for them to make informed decisions and value judgments on how to resolve them. In 1924, Harvard adopted it as a standard teaching method.

What should a professional do in a given situation? This is the question we face in the case method, an action-oriented learning method. Throughout the program, the studies will be presented with multiple real cases. They must integrate all their knowledge, research, argue and defend their ideas and decisions.

## tech 40 | Methodology

#### Relearning Methodology

TECH effectively combines the Case Study methodology with a 100% online learning system based on repetition, which combines different teaching elements in each lesson.

We enhance the Case Study with the best 100% online teaching method: Relearning.

Our online system will allow you to organize your time and learning pace, adapting it to your schedule. You will be able to access the contents from any device with an internet connection.

At TECH you will learn using a cutting-edge methodology designed to train the executives of the future. This method, at the forefront of international teaching, is called Relearning.

Our online business school is the only one in the world licensed to incorporate this successful method. In 2019, we managed to improve our students' overall satisfaction levels (teaching quality, quality of materials, course structure, objectives...) based on the best online university indicators.



## Methodology | 41 tech

In our program, learning is not a linear process, but rather a spiral (learn, unlearn, forget, and re-learn). Therefore, we combine each of these elements concentrically. With this methodology we have trained more than 650,000 university graduates with unprecedented success in fields as diverse as biochemistry, genetics, surgery, international law, management skills, sports science, philosophy, law, engineering, journalism, history, markets, and financial instruments. All this in a highly demanding environment, where the students have a strong socio-economic profile and an average age of 43.5 years.

Relearning will allow you to learn with less effort and better performance, involving you more in your specialization, developing a critical mindset, defending arguments, and contrasting opinions: a direct equation to success.

From the latest scientific evidence in the field of neuroscience, not only do we know how to organize information, ideas, images and memories, but we know that the place and context where we have learned something is fundamental for us to be able to remember it and store it in the hippocampus, to retain it in our long-term memory.

In this way, and in what is called neurocognitive context-dependent e-learning, the different elements in our program are connected to the context where the individual carries out their professional activity.

## tech 42 | Methodology

This program offers the best educational material, prepared with professionals in mind:



#### **Study Material**

All teaching material is produced by the specialists who teach the course, specifically for the course, so that the teaching content is highly specific and precise.

These contents are then applied to the audiovisual format, to create the TECH online working method. All this, with the latest techniques that offer high quality pieces in each and every one of the materials that are made available to the student.



#### Classes

There is scientific evidence suggesting that observing third-party experts can be useful.

Learning from an Expert strengthens knowledge and memory, and generates confidence in future difficult decisions.



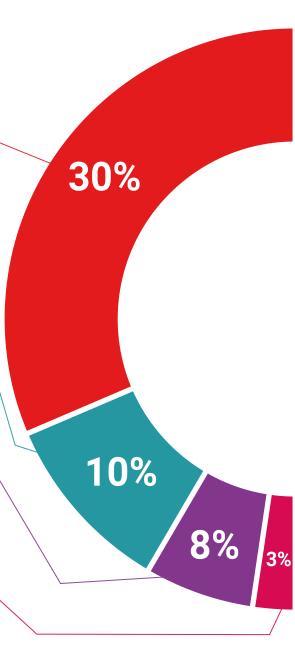
#### **Management Skills Exercises**

They will carry out activities to develop specific executive competencies in each thematic area. Practices and dynamics to acquire and develop the skills and abilities that a high-level manager needs to develop in the context of the globalization we live in.



#### **Additional Reading**

Recent articles, consensus documents and international guidelines, among others. In TECH's virtual library, students will have access to everything they need to complete their course.





Students will complete a selection of the best case studies chosen specifically for this program. Cases that are presented, analyzed, and supervised by the best senior management specialists in the world.



#### **Interactive Summaries**

The TECH team presents the contents attractively and dynamically in multimedia lessons that include audio, videos, images, diagrams, and concept maps in order to reinforce knowledge.

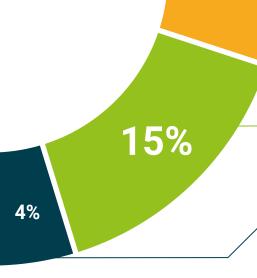


This exclusive educational system for presenting multimedia content was awarded by Microsoft as a "European Success Story".

#### **Testing & Retesting**

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We periodically evaluate and re-evaluate students' knowledge throughout the program, through assessment and self-assessment activities and exercises, so that they can see how they are achieving their goals.

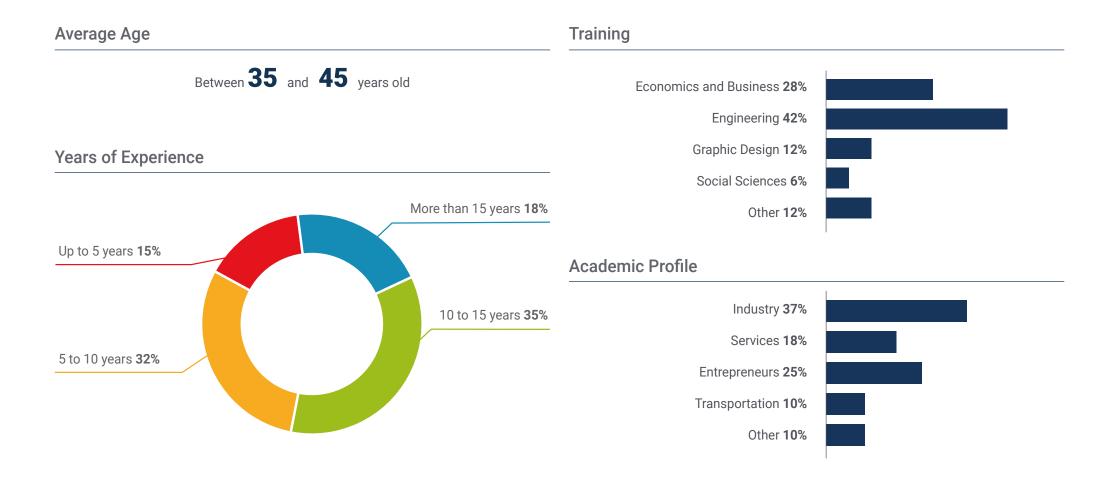


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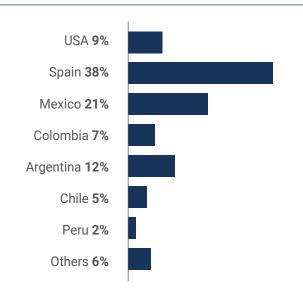




## tech 46 | Our Students' Profiles



### **Geographical Distribution**





## Francisco Díaz

#### **Technology Project Manager**

"At TECH I have found the opportunity I had been looking for a long time to achieve higher training in the field of Technology Project management. In this way, thanks to its 100% online format I have been able to follow the academic itinerary without any problem, using my free time to be able to improve and move up in my job"





#### Management



#### Dr. Romero Mariño, Brunil Dalila

- Database Administration OCREM Association Granada
- Software projects and technological architecture consultant for different companies Venezuela
- University Professor of Computer Science Department of Processes and Systems Simón Bolívar (USB) University Venezuela
- Researcher in Software Engineering and related areas Department of Processes and Systems Simón Bolívar (USB) University Venezuela
- Systems Engineer from Universidad Bicentenaria de Aragua (UBA). Venezuela
- Expert in Communications and Data Communication Networks, Universidad Central de Venezuela (UCV)
- Master's degree in Systems Engineering from Universidad Simón Bolívar (USB) Venezuela
- D. in Information and Communication Technologies from the University of Granada (UGR). Spain







## Are you ready to take the leap? Excellent professional development awaits you

This intensive TECH program prepares students to face challenges and decisions in the management of Technology Projects. The main objective is to promote your personal and professional growth. Help you to achieve success.

Therefore, those who wish to improve themselves, achieve a positive change at a professional level and interact with the best, will find their place at TECH.

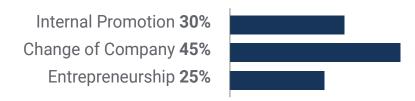
Do not miss the opportunity to train with us and you will find the improvement you were looking for.

If you want to make a positive change in your profession, this is your opportunity.

### When the change occurs



#### Type of change



## Salary increase

The completion of this program represents a salary increase of more than 25% for TECH students.

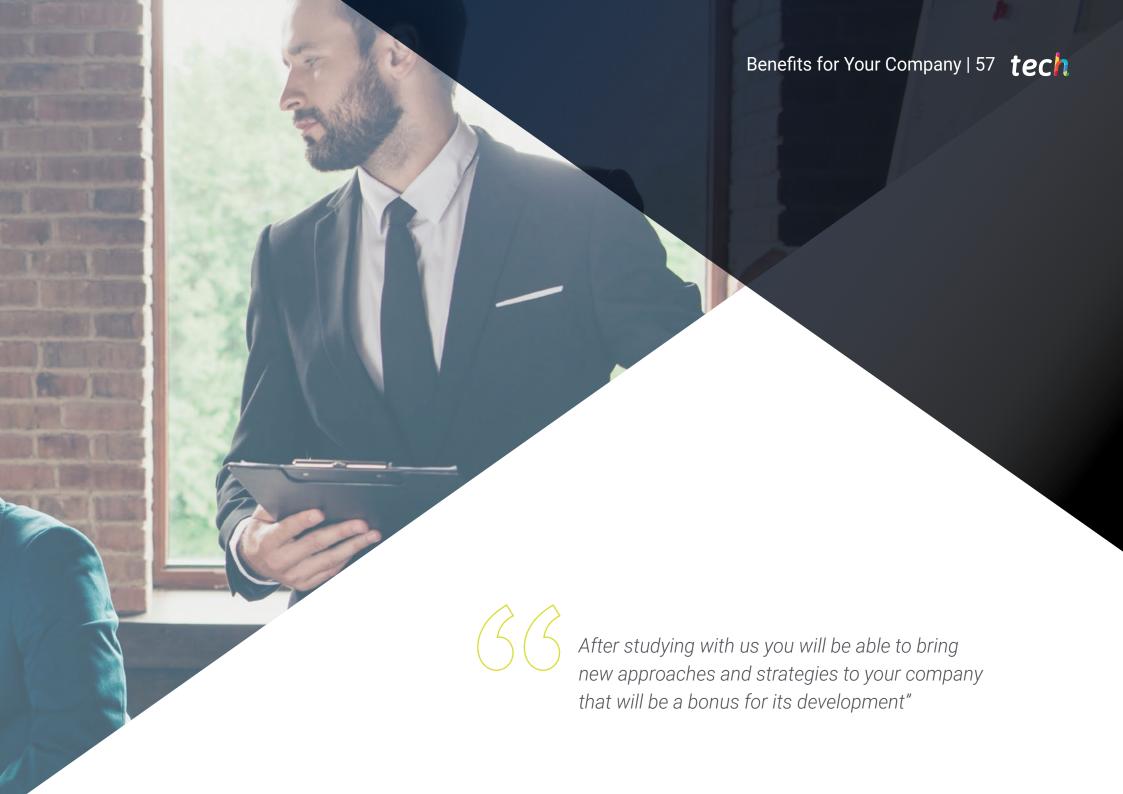
\$57,900

A salary increase of

25.22%

\$72,500





## tech 58 | Benefits for Your Company

Developing and retaining talent in companies is the best long-term investment.



#### **Intellectual Capital and Talent Growth**

The executive will introduce the company to new concepts, strategies, and perspectives that can bring about significant changes in the organization.



## Retaining high-potential executives to avoid talent drain

This program strengthens the link between the company and the executive and opens new avenues for professional growth within the company.



#### **Building agents of change**

The manager will be able to make decisions in times of uncertainty and crisis, helping the organization overcome obstacles.



### Increased international expansion possibilities

Thanks to this program, the company will come into contact with the main markets in the world economy.





## **Project Development**

The management will be able to work on a real project or develop new projects in the field of R&D or Business Development of their company.



## Increased competitiveness

This program will equip students with the skills to take on new challenges and drive the organization forward.





## tech 62 | Certificate

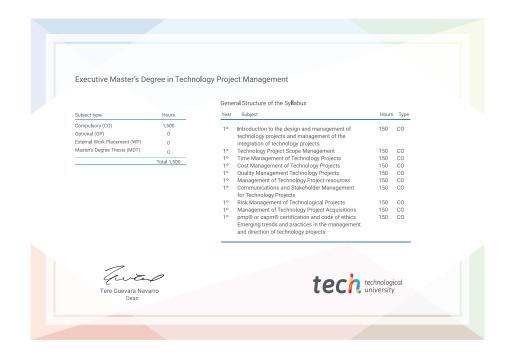
This **Executive Master's Degrees in Technology Project Management** contains the most complete and updated program on the market.

After the student has passed the evaluations, they will receive their corresponding **Executive Master's Degrees** issued by **TECH Technological University** by tracked delivery\*.

The certificate issued by **TECH Technological University** will reflect the qualification obtained in the Executive Master's Degrees, and meets the requirements commonly demanded by labor exchanges, competitive examinations, and professional career evaluation committees.

Degree: Executive Master's Degrees in Technology Project Management Official N° of hours: 1,500 h.





<sup>\*</sup>Apostille Convention. In the event that the student wishes to have their paper certificate issued with an apostille, TECH EDUCATION will make the necessary arrangements to obtain it, at an additional cost.



# **Executive Master's Degrees**Technology Project Management

» Modality: online

» Duration: 12 months

» Certificate: TECH Technological University

» Dedication: 16h/week

» Schedule: at your own pace

» Exams: online

