



Executive Master's Degree MBA in Hotel Management

» Modality: online

» Duration: 12 months

» Certificate: TECH Technological University

» Schedule: at your own pace

» Exams: online

» Target Group: Professionals with demonstrable experience in the sector

Website: www.techtitute.com/us/school-of-business/professional-master-degree/master-mba-hotel-management

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Methodology

 $\frac{10}{\text{Benefits for Your Company}}$

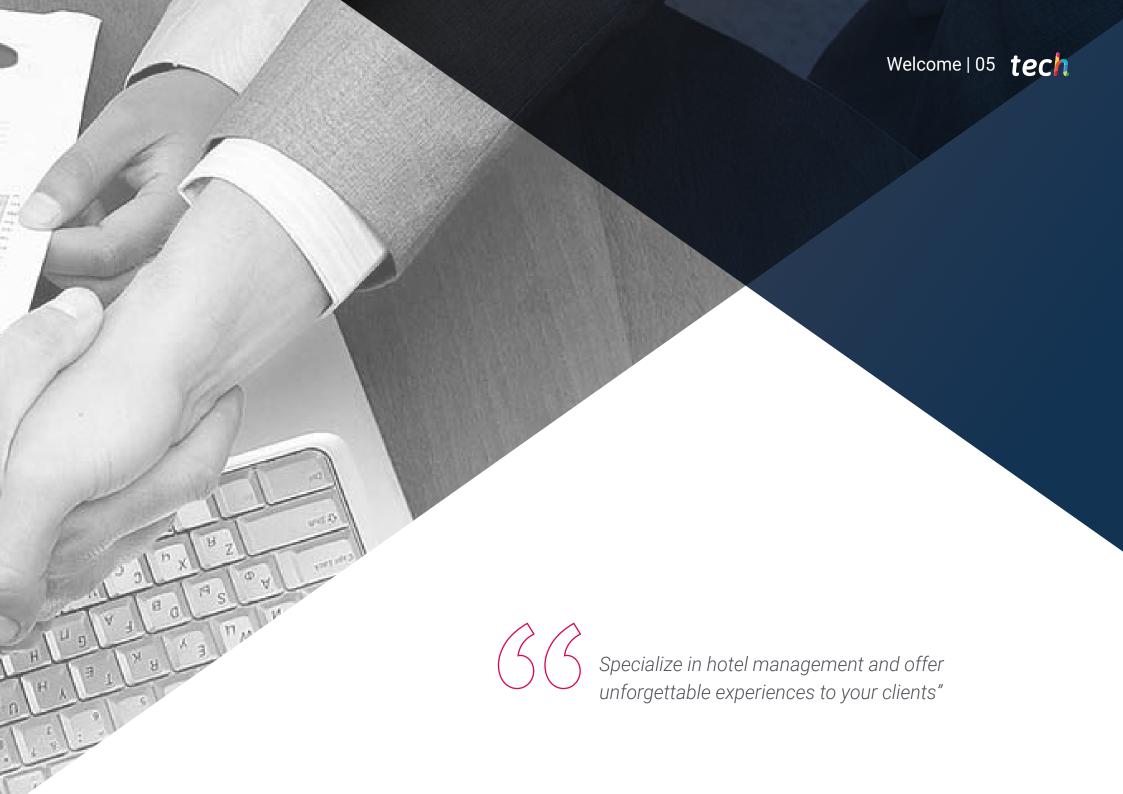
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01 **Welcome**

Hotel management should be focused on the correct organization and distribution of resources to ensure that customers have an unforgettable experience that makes them promoters of our establishment, thanks to advertising and promotion techniques such as "word of mouth", which turns them into loyal and repeat customers. This is one of the best ways to achieve the success of a hotel establishment but, for this to happen, it is essential that those responsible for it have an excellent specialization in the sector. Thanks to this program, you will master the techniques and tools for hotel management and tourism promotion. An academic journey that you will complete with the support of professionals in the sector, who will guide you through the entire process and transmit all their professional and teaching experience.









tech 08 | Why Study at TECH?

At TECH Technological University



Innovation

The university offers an online learning model that combines the latest educational technology with the most rigorous teaching methods. A unique method with the highest international recognition that will provide students with the keys to develop in a rapidly-evolving world, where innovation must be every entrepreneur's focus.

"Microsoft Europe Success Story", for integrating the innovative, interactive multi-video system.



The Highest Standards

Admissions criteria at TECH are not economic. Students don't need to make a large investment to study at this university. However, in order to obtain a qualification from TECH, the student's intelligence and ability will be tested to their limits. The institution's academic standards are exceptionally high...

95%

of TECH students successfully complete their studies



Networking

Professionals from countries all over the world attend TECH, allowing students to establish a large network of contacts that may prove useful to them in the future.

100,000+

200+

executives trained each year

different nationalities



Empowerment

Students will grow hand in hand with the best companies and highly regarded and influential professionals. TECH has developed strategic partnerships and a valuable network of contacts with major economic players in 7 continents.

500+

collaborative agreements with leading companies



Talent

This program is a unique initiative to allow students to showcase their talent in the business world. An opportunity that will allow them to voice their concerns and share their business vision.

After completing this program, TECH helps students show the world their talent.



Multicultural Context

While studying at TECH, students will enjoy a unique experience. Study in a multicultural context. In a program with a global vision, through which students can learn about the operating methods in different parts of the world, and gather the latest information that best adapts to their business idea.

TECH students represent more than 200 different nationalities.



Learn with the best

In the classroom, TECH's teaching staff discuss how they have achieved success in their companies, working in a real, lively, and dynamic context. Teachers who are fully committed to offering a quality specialization that will allow students to advance in their career and stand out in the business world.

Teachers representing 20 different nationalities.



At TECH, you will have access to the most rigorous and up-to-date case studies in the academic community"

Why Study at TECH? | 09 tech

TECH strives for excellence and, to this end, boasts a series of characteristics that make this university unique:



Analysis

TECH explores the student's critical side, their ability to question things, their problem-solving skills, as well as their interpersonal skills.



Academic Excellence

TECH offers students the best online learning methodology. The university combines the Relearning method (a postgraduate learning methodology with the highest international rating) with the Case Study. A complex balance between tradition and state-of-the-art, within the context of the most demanding academic itinerary.



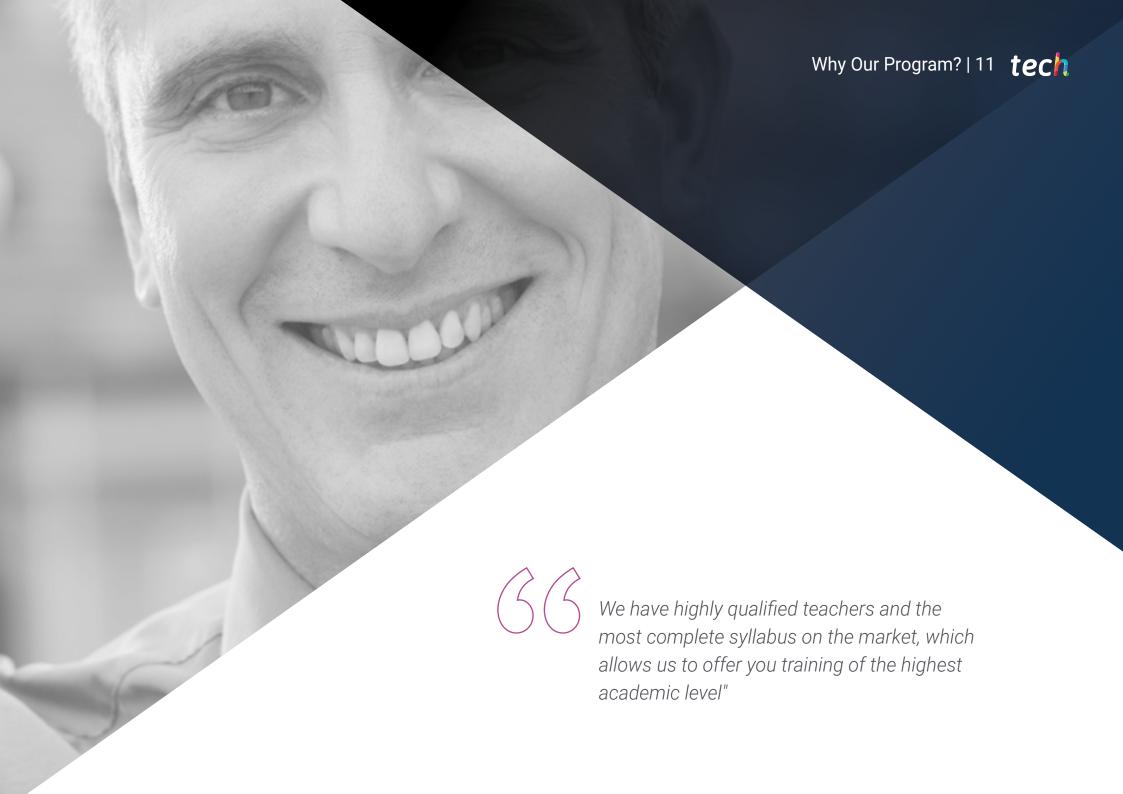
Economy of Scale

TECH is the world's largest online university. It currently boasts a portfolio of more than 10,000 university postgraduate programs. And in today's new economy, **volume + technology = a ground-breaking price**. This way, TECH ensures that studying is not as expensive for students as it would be at another university.



Studying this TECH program means increasing the chances of achieving professional success in senior business management.

It is a challenge that demands effort and dedication, but it opens the door to a promising future. Students will learn from the best teaching staff and with the most flexible and innovative educational methodology.



tech 12 | Why Our Program?

This program will provide students with a multitude of professional and personal advantages, particularly the following:



A significant career boost

By studying at TECH, students will be able to take control of their future and develop their full potential. By completing this program, students will acquire the skills required to make a positive change in their career in a short period of time.

70% of participants achieve positive career development in less than 2 years.



Develop a strategic and global vision of companies

TECH offers an in-depth overview of general management to understand how each decision affects each of the company's different functional areas.

Our global vision of companies will improve your strategic vision.



Consolidate the student's senior management skills

Studying at TECH means opening the doors to a wide range of professional opportunities for students to position themselves as senior executives, with a broad vision of the international environment.

You will work on more than 100 real senior management cases.



Take on new responsibilities

The program will cover the latest trends, advances and strategies, so that students can carry out their professional work in a changing environment.

45% of graduates are promoted internally.



Access to a powerful network of contacts

TECH connects its students to maximize opportunities. Students with the same concerns and desire to grow. Therefore, partnerships, customers or suppliers can be shared.

You will find a network of contacts that will be instrumental for professional development.



Thoroughly develop business projects

Students will acquire a deep strategic vision that will help them develop their own project, taking into account the different areas in companies.

20% of our students develop their own business idea.



Improve soft skills and management skills

TECH helps students apply and develop the knowledge they have acquired, while improving their interpersonal skills in order to become leaders who make a difference.

Improve your communication and leadership skills and enhance your career.



Be part of an exclusive community

Students will be part of a community of elite executives, large companies, renowned institutions, and qualified professors from the most prestigious universities in the world: the TECH Technological University community.

We give you the opportunity to train with a team of world renowned teachers.





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Your goals are our goals.

We work together to help you achieve them.

This MBA in Hotel Management will help you to:



Understand the basic concepts of tourism in relation to history, economy, culture, society and sustainability



Learn about tourism distribution channels, intermediaries and agents involved in tourism distribution



Know the evolution of tourism in the different scenarios where it is developed and in the current context





Study the structure of the tourism markets and their consequences on the social, economic and environmental dimensions



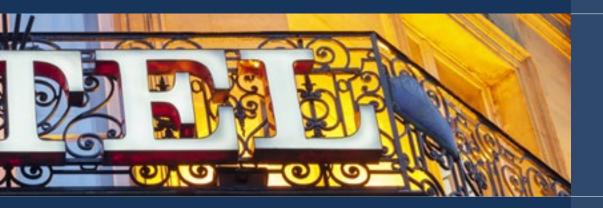
Understand the dynamic evolution in the processes of tourism intermediation in relation to new technologies



Study the process of tourism intermediation based on electronic commerce and the processes of integration and concentration of companies in current tourism sales and marketing



Provide the student with a practical vision of the different areas of hotel and restaurant management





Learn about hotel and restaurant business management techniques



Analyze the impacts from the point of view of suppliers and customers in the use of the Internet as a tourism intermediary



Acquire the skills and competencies necessary to assume responsibilities, from management positions, related to the management and organization of hotel and catering companies



Understand the elements that are part of the operations and production processes in the tourism sector and the functioning of the production systems in the different tourism companies.



Understand the dynamic and evolving nature of tourism and its relationship with the creation of new tourism products based on current demand and new trends



Understand the processes and procedures necessary to manage the operation of the complementary tourism offer



Gain in-depth knowledge of production processes, in particular the use of cruise ships, airports and airlines, and sports resorts in tourism, delving into their operating procedures and operations management





Understand the phases of creation and operation of small and medium enterprises, with specific application to the tourism sector



Know the functions of the event manager, their functions and the implications of the organization and production of events





Understand the importance of customer loyalty in tourism products and relationship marketing





tech 22 | Skills

At the end of this program, the professional will be able to:

01

Make decisions on products, distribution, communication and internationalization



Apply the current strategic management approach to companies in tourism in order to arrive at the formulation and implementation of the most appropriate strategies for each type of tourist company





Properly perform a SWOT analysis



Use different marketing strategies



Define the strategic objectives in the organization of events of an organization according to its internal needs, external demands, the nature of the institution and its situation by designing strategies in event planning



Analyze and study the necessary procedures for the creation of tourist packages in the tourist companies of the complementary offer and its commercialization as a strategy for the seasonal loss of tourism





Use marketing or consumer orientation in the decision-making process of the tourism company



Design strategies and policies developed from the management function taking into account the in-depth knowledge of each of the departments that make up the hotel and restaurant management



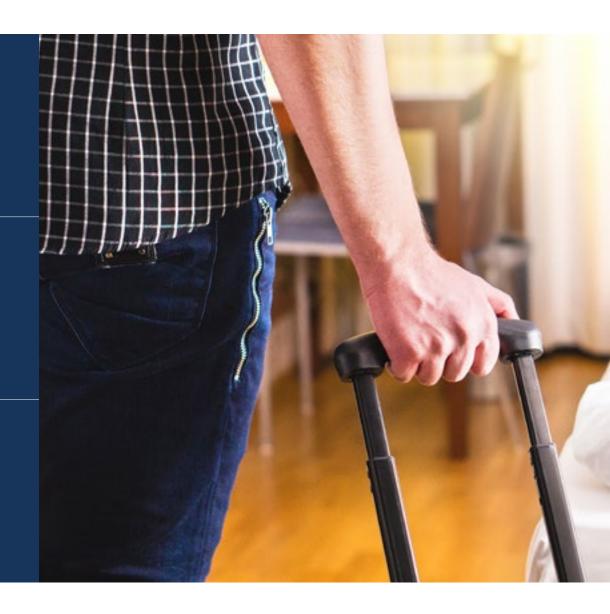
Explore the various tourism sub-sectors and how they operate in tourism destinations worldwide



Analyze innovation models and standardization around the creative processes of innovation



Manage the steps for the creation of an internal event organization and protocol manual, and its application to the reality of organizations





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Analyze international tourism standards

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Proper management of a hotel establishment or a catering company





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Syllabus

This MBA in Hotel Management from TECH Technological University is an intensive program that prepares you to face challenges and business decisions both nationally and internationally. Its content is designed to promote the development of managerial skills that enable more rigorous decision-making in uncertain environments.

Throughout 1,500 hours of study, you will analyze a multitude of practical cases through individual work, achieving deep learning that will allow you to put into practice all the contents studied. It is, therefore, an authentic immersion in real business situations.

This MBA in Hotel Management deals extensively with different areas of business and is designed to specialize executives who understand hotel management and administration from a strategic, international, and innovative perspective.

A plan designed for you, focused on improving your career and preparing you to achieve excellence in the field of business. A program that understands both yours and your company's needs through innovative content based on the latest trends, and supported by the best educational methodology and an exceptional faculty, which will provide you with the skills to solve critical situations, creatively and efficiently.

This program takes place over 12 months and is divided into 10 modules:

Module 1	Structure of Tourism Markets
Module 2	Tourism Distribution Channels
Module 3	Hotel Management and Catering
Module 4	Quality Management and Innovation in Tourism
Module 5	Tourism Operations Management
Module 6	Organization of Conferences, Events and Protocol
Module 7	Introduction to Business Organization and Management
Module 8	Commercial and Marketing Management
Module 9	Fundamentals of Accounting
Module 10	Leadership, Ethics and Corporate Social Responsibility
Module 11	People and Talent Management
Module 12	Economic-Financial Management
Module 13	Executive Management



Where, When and How is it Taught?

TECH offers the possibility of developing this MBA in Hotel Management completely online. Over the course of 12 months, you will be able to access all the contents of this program at any time, allowing you to self-manage your study time.

A unique, key, and decisive educational experience to boost your professional development and make the definitive leap.

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Mod	ule 1. Structure of Tourism Markets						
1.1. 1.1.1. 1.1.2. 1.1.3. 1.1.4. 1.1.5.		1.2. 1.2.1. 1.2.2.	Tourism Over Time History of Tourism up to the 20th Century Contemporary Tourism (20th and 21st centuries)	1.3. 1.3.1. 1.3.2. 1.3.3.	Tourism Planning The Planning Process for Tourist Sites Tourism Planning Instruments: The Tourism Development Plan (TDP) Sustainability as Tourism Planning Criteria	1.4.2.	Economics of Tourism The Tourism Production Process The Importance of the Economic Effects of Tourism Tourism Balance of Payments
1.5. 1.5.1. 1.5.2.	Tourist Arrivals and Departures International Tourist Arrivals and Departures Tourist Destinations and Issuing Markets	1.6. 1.6.1. 1.6.2. 1.6.3. 1.6.4. 1.6.5. 1.6.6.	Tourism Demand Calculating Tourism Demand Inbound Tourism Outbound Tourism Factors Conditioning Tourist Demand Seasonality of Demand Trends in Tourism Demand	1.7.1. 1.7.2. 1.7.3.	The Tourist Offer Analyzing Tourism Supply Tourism Resource Supply: Natural and Cultural Tourism Supply Related to Technological Innovations: New Business Models Hotel and Tourism Management Applied to Tourism Supply	1.8.1. 1.8.2.	The Company in the Tourism Industry Concept of the Tourist Company Types of Tourist Companies The Tourism Business Environment
1.9.1. 1.9.2. 1.9.3. 1.9.4. 1.9.5.	Travel Agencies and Tour Operators Air Transportation	1.10.1	Market Structures in Tourism Structure of the World Tourism Market: Globalization Structure of the International Tourism Market				

2.1. 2.1.1. 2.1.2. 2.1.3.	Tourist Distribution Specificity of the Tourism Sector The <i>Prosumer</i> Factors in Today's Tourism Distribution: The Forces of Competition	2.2.2.2.1.2.2.2.2.2.3.	Introduction to Tourism Distribution Tourism Marketing: Commercial Intermediaries The Distribution System of the Tourism Sector Roles of Intermediaries in the Tourism Distribution System	2.3.1. 2.3.2. 2.3.3. 2.3.4.	Distribution Channels in the Tourism Sector Nature of Distribution Channels Functions of Distribution Channels Distribution Channels Selection Criteria Types of Intermediaries in the Tourism Sector	2.4. 2.4.1. 2.4.2. 2.4.3.	Commercial Intermediaries Travel Agencies in Tourism Distribution Typology of Travel Agencies Changes in the Positioning of Travel Agencies
2.5.1. 2.5.1. 2.5.2. 2.5.3.	Tour Operators in Tourism Distribution Tour Operator Role in Tourism Distribution Types of Tour Operators Current Situation		GDS and CRS in Tourism Distribution The Role of GDS and CRS in Tourism Distribution SPMs as a Paradigm of the Current Situation	2.7. 2.7.1. 2.7.2. 2.7.3.	Reservation Centers in Tourism Distribution The Role of Reservation Centers in Tourism Distribution Typology of Reservation Centers Current Situation	2.8. 2.8.1. 2.8.2. 2.8.3. 2.8.4.	Tourism Intermediation Today The Impact of e-commerce on the Structure of the Tourism Industry Impact of New Technologies on Tourism Providers Tourism Intermediaries: Challenges and Strategies in the Face of E-Commerce The Tourism Consumer and E-Commerce
2.9. 2.9.1. 2.9.2. 2.9.3.	Integration in Tourism Distribution Modalities in Business Integration Vertical Integration in the Tourism Sector Horizontal Integration in the Tourism Sector	2.10.1	. Strategies in the Intermediation of Leisure-Tourism services . Strategic Variables: Supplier and Customer Orientation 2. Supplier Orientation 3. Customer Orientation				

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3.9.3. Commercial Concepts of Restaurant Service

3.9.4. Commercial Restaurants within Other

Businesses

Module 3. Hotel Management and Catering 3.3. Structure of Hotel Companies 3.4. Reception, Flooring and 3.2. Tourist Accommodations Housing Yesterday and Today Maintenance Departments 3.1.1. Ancient History 3.2.1. Concept and Types of Tourist 3.3.1. Hotel Organization Chart 3.1.2. From the Middle Ages to the 19th Century Accommodation 3.3.2. Hotel Typology 3.4.1. Reception and Concierge Departments 3.1.3. The Hotel Industry Today 3.2.2. Non-hotel Establishments 3.3.3. Hotel Chains 3.4.2. Flooring and Laundry Departments 3.2.3. Hotel Establishments 3.3.4. Basic Hotel Management Operations 3.4.3. Maintenance Department 3.2.5. European Hotel Classification System 3.3.5. Departmental Analysis of the Hotel **Commercial Management** 3.6. Administration and Accounting 3.7. Catering Department in Tourist **Catering Companies** 3.5. 3.8. Department Lodging Commercial Department 3.8.1. Definition and Types of Catering Businesses 3.5.2. Communication Department 3.8.2. Product and Facilities of Catering Companies 3.6.1. Budgeting and Budget Control 3.7.1. Restaurant, Kitchen and Company Store 3.5.3. Revenue Management 3.8.3. Restoration Costs 3.6.2. Investment Analysis 3.7.2. Gastronomy and Oenology 3.5.4. Technology Applied to Accommodation 3.8.4. The Actual or Physical and Financing 3.7.3. Supply and Storage 3.6.3. Hotel Ratings Subsystems in the Catering Companies Companies 3.7.4. Kitchen Organization and Service 3.8.5. Catering Company Administration and 3.7.5. Conference Room Organization and Service Personnel Management 3.9. Catering Services 3.10. Sales and Meeting Planning in the Foodservice Industry Restaurant Service Basics 3.9.2. Relationship Between Market, Concept and

3.10.1. Marketing 3.10.2. Group Sales

3.10.4. Individual Sales

3.10.5. Tendencies

3.10.3. Group Service: Catering/Banguets

Mod	Module 4. Quality Management and Innovation in Tourism							
	Service and Quality Management Quality of Service Characteristics and Dimensions of Service Quality Quality from the Customers' Perspective. Quality Levels	4.2. 4.2.1. 4.2.2. 4.2.3. 4.2.4. 4.2.5.	Tourism Quality Management Quality Management Basics Quality Management Systems Quality as a Management Tool Quality Management Systems Total Quality Management Systems	4.3.1. 4.3.2. 4.3.3. 4.3.4. 4.3.5.	Introduction to Quality: Concepts and Evolution Service Quality in the Tourism Sector Quality Concepts Evolution of the Concept of Quality Dimensions and Principles of the Concept of Quality The Quality Process for Internal and External Customers	4.4. 4.4.2. 4.4.3. 4.4.4. 4.4.5. 4.4.6. 4.4.7. 4.4.8.	Total Quality Management (Ishikawa)	
4.5.2. 4.5.3. 4.5.4. 4.5.5.	Quality Costs in Tourism Companies Concept and Classification of Costs Associated with Quality Costs Arising from Failures Reversal of Preventive Activities Costs Generated by Monitoring and Evaluations Costs Generated by Monitoring and Evaluations The Importance of the Management of Costs Derived from Quality in the Tourist Industry	4.6.2.	Quality Control in the Tourism Industry The Process of a Quality Tourism Service	4.7.1. 4.7.2. 4.7.3. 4.7.4. 4.7.5.	Processes for the Implementation of a Quality and Environmental System Interpretation of the Standard Implementation of Processes and Quality Manuals Quality Tools Improvement Plans Internal and External Audit	4.8.3. 4.8.4.	Quality Management in Tourism Services Tourism Service Quality and Customer Perception Techniques to Ascertain Customer Satisfaction Online Reputation Management of Suggestions and Complaints SERVQUAL Model Applied to the Tourist Company HOTELQUAL Model	

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5.9.3. Sport Resort Organization: Departments

5.9.4. Managing a Golf Course: Tactical and

5.9.5. The Importance of Talent Management

Operative Decision

Module 5. Tourism Operations Management 5.2. Operations and Production 5.1. The Tourist Company as a System 5.3. Production Processes in 5.4. Cruise Operations Management Processes in the Tourism Industry **Transportation Companies** 5.1.1. The Internal and External Universe of the 5.4.1. Introduction, Tourism Context, Evolution of Cruise Tourism company 5.2.1. Essential Concepts: Operations, Processes, 5.3.1. Transportation and its Positioning in the 5.1.2. Concept of System and Subsystems 5.4.2. Reasons for Becoming a "Tourism Product" Methods, Procedures, Systems, Modeling Tourist Area 5.4.3. Aguatic Transport: Features, Ports and 5.1.3. Production and Forecasting 5.3.2. Types of Transportation Companies: 5.1.4. Different Approaches to the Concept of Classes of Ports 5.2.2. Two Essential Variables for Tourism: Space Commercial Aviation, Rail, Road and Water 5.4.4. Modalities and Services in Maritime Production and Time Transportation 5.1.5. Production Function Transportation, Main Shipping Companies 5.2.3. Map of the Four Influencing Factors: 5.3.3. The Operations of the Transportation 5.1.6. Company Objectives vs. Production 5.4.5. Regular Shipping. Discretionary or Tourist Environment, Establishment, Management Sub-sector. Analysis of the Main Activities: 5.1.7. The Production of Service Companies Transportation Model and Human Resources. Characteristics and special Features: Air. Rail. 5.1.8. Industry and Services: Why the Distinction? 5.4.6. Cruise Product Features, Nautical Terms and Road and Water 5.1.9. Five Characteristics of Production in the Types of Ships: Characteristics of Cruise Service Company Ships 5.1.10. Production in Tourist Companies 5.4.7. Nautical Terms 5.4.8. Cruises, Characteristics, Services, Reservations and Rates 5.4.9. Main Shipping Lines, Classification. Classification of Shipping Lines 5.4.10. Cruise Tourism Trends 5.5. Operating Procedures for In-Port 5.6. Airports and Airline Operations 5.7. Complementary Tourism Offer 5.8. Production Processes in Leisure Cruise Ships Management Concept and Types of Complementary Companies Tourism Supply 5.5.1. Specific Vocabulary 5.6.1. Introduction to Aerial Activities 5.8.1. Sports Tourism Companies: Ski Resorts, 5.7.2. Sports Offer: Ski Resorts, Marinas, and Golf 5.5.2. Shipping Agents 5.6.2. Traditional Airlines and Low-Cost Airlines Marinas and Sailing Resorts, and Golf Courses 5.5.3. Port Service to Cruise Passengers in Transit 5.6.3. Aerial Operations: Loading and Unloading. Courses 5.7.3. Nature Reserves 5.5.4. Vessel Operating Procedures: Mooring and Passenger Manifests 5.8.2. Adventure Tourism Companies 5.7.4. Theme Parks **Unmooring Operations** 5.6.4. Airports: Classification 5.8.3. Tourism in Protected Natural Spaces 5.7.5. Companies Specialized in Cultural Offer, 5.5.5. Itinerary Design and Composition Processes 5.6.5. Navigation Aids: VOR, ILS (Instrumented 5.8.4. Theme Parks Conventions and Fairs (MICE) 5.5.6. Distribution Channels Landing System), GWPS 5.8.5. Cultural Offer 5.6.6. Features, Aeronautic Terms and Types of 5.5.7. International Maritime Conventions: Aircrafts Regulations 5.6.7. ICAO International Civil Aviation Organization 5.6.8. Aviation Accidents Investigation Operations: Boards of Inquiry 5.9. Operations Management in Sports 5.9.6. Golf Department Operations and Processes 5.10. Sports Resort Commercialization 5.10.5. Commercial Department Operations in Soccer Department Operations and Sports Resorts Resorts 5.10.1. Marketing Focused on Top-Level Sports 5.10.6. Golf Course Commercialization: Organizing Processes Teams, Clubs and Franchises 5.9.1. The Sports Industry as a Tourist Attraction 5.9.8. Other Sports Department Operations and Tournaments 5.10.2. International Fairs and Events 5.9.2. Sports Resorts Categories

5.10.3. Social Media. Original Content Production for

Sports Events

5.10.4. Sports Resorts Innovation

Processes

5.9.9. Maintaining Sports Facilities

5.9.10. Intelligent and Sustainable Water

Management at Sports Facilities

5.10.7. Soccer Team Commercialization: Lodging,

Stadiums and Food

5.10.8. Other Sports Commercialization

Mod	Module 6. Organization of Conferences, Events and Protocol						
6.1. 6.1.1. 6.1.2. 6.1.3.	Meetings	6.2.2. 6.2.3. 6.2.4.	The Event Organizer Administration Process Forecast Planning Organisation Management Control	6.3.2. 6.3.3.	Event Planning Checklists Areas and Stages of Registration and Control Types of Events Main Areas of Responsibility	6.4.1. 6.4.2. 6.4.3.	Elaboration of Posters and Invitations
6.5. 1. 6.5.2.	The Current Perception of the Organization of Events, Protocol and Institutional Relations The Head of Protocol of an Institution Basic Functions and Criteria in the Performance of the Event Production and/or Protocol Department	6.6.6.6.1.6.6.2.	The Organization of Events in Companies Reasons for the Emergence of the Company Protocol Mixed Management	6.7. 6.7.1.	The Internal Manual for the Event Organization in the Company Basic Criteria of the Company Protocol Manual	6.8. 6.8.1. 6.8.2. 6.8.3.	Organizing University Events Origins of University Ceremonies Basic Elements of Symbology and Ceremonials at Universities University Precedents
6.9. 6.9.1. 6.9.2. 6.9.3.	Conduct						

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Module 7. Introduction to Business Organization and Management								
 7.1. The Concept of Business 7.1.1. Concept of a Company 7.1.2. Company Roles 7.1.3. The Role of the Entrepreneur 7.1.4. The Company's Objectives 7.1.5. Historical Evolution of the Company 7.1.6. Classification of Companies 7.1.7. Characteristics of Companies in the Tourist Industry 7.1.8. The Company Setting 	 7.2. Organizational structures 7.2.1. What is an Organizational Structure? 7.2.2. Basic Principles of Organizational Structures 7.2.3. Organizational structure 7.2.4. Functional Areas 	 7.3. Company Roles 7.3.1. The Operations Role 7.3.2. The Role of Operations 7.3.3. The Role of Operations in Companies in the Tourism Industry 7.3.4. The Production Process 7.3.5. Operations Processes in Tourism Companies 	7.4. The Commercial Role7.4.1. Introduction to Marketing7.4.2. Business Marketing Trends					
7.5. The Financial Role7.5.1. Financing7.5.2. Financial System7.5.3. Financial Planning	7.6. Management Role7.6.1. The Management Role7.6.2. Management Levels7.6.3. Business Cooperation	 7.7. The Human Resources Role 7.7.1. The Labor Market in the Tourism Sector 7.7.2. The Human Resources Role 7.7.3. Phases of the Human Resources Management Process 						

Mod	Module 8. Commercial and Marketing Management								
8.1. 8.1.1. 8.1.2. 8.1.3. 8.1.4. 8.1.5. 8.1.6. 8.1.7.	Types of Competition Market Leader Strategies Strategies of Innovative Companies Strategies of Follower Companies Strategies of the Niche Specialist	8.2. 8.2.1. 8.2.2. 8.2.3. 8.2.4. 8.2.5. 8.2.6. 8.2.7. 8.2.8. 8.2.9.	9	8.3. 8.3.1. 8.3.2. 8.3.3. 8.3.4. 8.3.5. 8.3.6.	Pricing Constraints Pricing Policies Fixed-Pricing Strategies Yield Management	8.4.2. 8.4.3. 8.4.4. 8.4.5. 8.4.6. 8.4.7. 8.4.8.	The Sales Force and <i>Merchandising</i> Commercial Distribution Wholesalers		
	Commercial Communication Planning Advertising Sales Promotion Public Relations Personal Selling		1						

Module 9. Fundamentals of Accounting

9.1. Accounting as an Information and Control System

- 9.1.1. Economic Activity. Actual and Financial Flows
- 9.1.2. Economic and Financial Information. Requirements and Users
- 9.1.3. Concept of Accounting
- 9.1.4. Accounting Division
- 9.1.5. Accounting Planning and Standardization
- 9.1.6. Theoretical and Practical Issues

9.2. Stockholders' Equity

- 9.2.1. Concept of Accounting Equity
- 9.2.2. Property, Plant and Equipment
- 9.2.3. Heritage Properties
- 9.2.4. Working Capital. Equity Balances
- 9.2.5. Theoretical and Practical Issues

9.3. The Accounting Method. Account Terminology and Functionality

- 9.3.1. The Account as an Instrument. Account Structure
- 9.3.2. Account Terminology
- 9.3.3. Charge and Credit Agreement
- 9.3.4. Double Entry
- 9.3.5. Registration through Accounting Entries
- 9.3.6. Accounting Books
- 9.3.7. Operation of Asset Accounts
- 9.3.8. Operation of Liability Accounts
- 9.3.9. Operation of Equity Accounts
- 9.3.10. Purchase and Expense Accounts. Sales and Revenues
- 9.3.11. Theoretical and Practical Matters Case Studies

9.4. The Accounting Cycle

- 9.4.1. Phases of the Accounting Cycle
- 9.4.2. Preparation of the Annual Financial Statements
- 9.4.3. Interpretation of Financial Statements
- 9.4.4. Theoretical and Practical Matters Case Studies

Module 10. Leadership, Ethics and Corporate Social Responsibility

10.1. Globalization and Governance

- 10.1.1. Governance and Corporate Governance
- 10.1.2. Fundamentals of Corporate Governance in Companies
- 10.1.3. The Role of the Board of Directors in the Framework of Corporate Governance

10.2. Leadership

- 10.2.1. Leadership. A Conceptual Approach
- 10.2.2. Leadership in Companies
- 10.2.3. The Importance of the Leader in the Management of Companies

10.3. Cross-Cultural Management

- 10.3.1. Concept of Cross-Cultural Management
- 10.3.2. Contributions to the Knowledge of National Cultures
- 10.3.3. Diversity Management

10.4. Management Development and Leadership

- 10.4.1. Concept of Management Development
- 10.4.2. Concept of Leadership
- 10.4.3. Leadership Theories
- 10.4.4. Leadership Styles
- 10.4.5. Intelligence in Leadership
- 10.4.6. The Challenges of the Leader Today

10.5. Business Ethics

- 10.5.1. Ethics and Morals
- 10.5.2. Business Ethics
- 10.5.3. Leadership and Ethics in Companies

10.6. Sustainability

- 10.6.1. Sustainability and Sustainable Development
- 10.6.2. 2030 Agenda
- 10.6.3. Sustainable Companies

10.7. Corporate Social Responsibility

- 10.7.1. International Dimension of Corporate Social Responsibility
- 10.7.2. Implementation of Corporate Social Responsibility
- 10.7.3. Impact and Measurement of Corporate Social Responsibility

10.8. Responsible Management Systems and Tools

- 10.8.1. CSR: Corporate Social Responsibility
- 10.8.2. Essential Aspects for Implementing a Responsible Management Strategy
- 10.8.3. Steps for the Implementation of a Corporate Social Responsibility Management System
- 10.8.4. CSR Tools and Standards

10.9. Multinationals and Human Rights

- 10.9.1. Globalization, Multinational Companies and Human Rights
- 10.9.2. Multinational Companies and International Law
- 10.9.3. Legal Tools for Multinationals on Human Rights

10.10. Legal Environment and Corporate Governances

- 10.10.1. International Import and Export Regulations
- 10.10.2. Intellectual Property and Industrial Property
- 10.10.3. International Labor Law

Module 11. People and Talent Management 11.2. Innovation in Talent and People 11.4. Development of High-Performance 11.1. Competency-based Human 11.3. Motivation Resources Management Management Teams 11.3.1. The Nature of Motivation 11.3.2. The Theory of Expectations 11.2.1. Strategic Talent Management Models 11.1.1. Potential Analysis 11.4.1. High-Performance Teams: Self-Managed 11.3.3. Theories of Needs 11.1.2. Remuneration Policy 11.2.2. Identification, Training and Development of 11.3.4. Motivation and Financial Compensation 11.1.3. Career/Succession Plans Talent 11.4.2. Methodologies for Managing High-11.2.3. Loyalty and Retention Performance Self-Managed Teams 11.2.4. Proactivity and Innovation 11.5. Change Management 11.6. Negotiation and Conflict 11.7. Managerial Communication 11.8. Productivity, Attraction, Retention and Activation of Talent Management 11.5.1. Change Management 11.7.1. Internal and External Communication in the 11.5.2. Type of Change Management Processes **Business Environment** 11.6.1. Negotiation 11.8.1. Productivity 11.5.3. Stages or Phases in Change Management 11.7.2. Communication Departments 11.6.2. Conflict Management 11.8.2. Talent Attraction and Retention Levers 11.7.3. The Person in Charge of Communication in 11.6.3. Crisis Management the Company. The Profile of the Dircom Module 12. Economic-Financial Management 12.1. Economic Environmentt 12.2. Management Accounting 12.3. Information Systems and Business 12.4. Budget and Management Control Intelligence 12.1.1. Macroeconomic Environment and the 12.2.1. Basic Concepts 12.4.1. The Budget Model National Financial System 12.2.2. The Company's Assets 12.4.2. Capital Budgeting 12.3.1. Fundamentals and Classification 12.1.2. Financial Institutions 12.2.3. Company's Liabilities 12.4.3. The Operating Budget 12.3.2. Phases and Methods of Cost 12.2.4. The Net Worth of the company 12.1.3. Financial Markets 12.4.5. The Cash Budget Allocation 12.1.4. Financial Assets 12.2.5. The Profit and Loss Statement 12.4.6. Budget Monitoring 12.3.3. Choice of Cost Center and Effect 12.1.5. Other Financial Sector Entities 12.5. Financial Management 12.6. Financial Planning 12.7. Corporate Financial Strategy 12.8. Strategic Financing 12.5.1. The Company's Financial 12.6.1. Definition of Financial Planning 12.7.1. Corporate Strategy and Sources of 12.8.1. Self-Financing Decisions 12.6.2. Actions to be Taken in Financial Financing 12.8.2. Equity Capital Growth 12.7.2. Corporate Financing Financial Products 12.8.3. Hybrid Resources 12.5.2. The Financial Department Planning 12.6.3. Creation and Establishment of Business 12.8.4. Financing through Intermediaries 12.5.3. Cash Surplus 12.5.4. Risks Associated with Financial Strategy Management 12.6.4. The Cash Flow Table 12.5.5. Risk Management of Financial Management 12.6.5. The Working Capital Table 12.10. Analysis and Resolution of Cases/ 12.9. Financial Analysis and Planning

Problems

y Textil, S.A. (INDITEX)

12.10.1. Financial Information of Industria de Diseño

12.9.1. Balance Sheet Analysis

12.9.3. Profitability Analysis

12.9.2. Profit and Loss Statement Analysis

tech 40 | Structure and Content

Module 13. Executive Management								
13.1. General Management 13.1.1. Concept of General Management 13.1.2. The General Manager's Action 13.1.3. The General Manager and its Functions 13.1.4. Transformation of the Work of Management	 13.2. The Manager and its Functions. Organizational Culture and its Approaches 13.2.1. The Manager and its Functions. Organizational Culture and its Approaches 	13.3. Operations Management 13.3.1. Importance of Management 13.3.2. The Value Chain 13.3.3. Quality Management	 13.4. Public Speaking and Spokesperson Training 13.4.1. Interpersonal Communication 13.4.2. Communication Skills and Influence 13.4.3. Communication Barriers 					
 13.5. Personal and Organizational Communication Tools 13.5.1. Interpersonal Communication 13.5.2. Interpersonal Communication Tools 13.5.3. Communication in the Organization 13.5.4. Tools in the Organization 	13.6. Communication in Crisis Situations 13.6.1. Crisis 13.6.2. Stages of a Crisis 13.6.3. Messages: Contents and Timing	13.7. Preparation of a Crisis Plan 13.7.1. Analysis of Potential Problems 13.7.2. Planning 13.7.3. Personnel Adaptation	13.8. Emotional Intelligence 13.8.1. Emotional Intelligence and Communication 13.8.2. Assertiveness, Empathy and Active Listening 13.8.3. Self-esteem and Emotional Communication					
13.9. Personal Branding 13.9.1. Strategies to Develop Personal Branding 13.9.2. Laws of Personal Branding 13.9.3. Tools for Building Personal Brands	13.10. Leadership and Team Management 13.10.1. Leadership and Leadership Styles 13.10.2. Leader's Capabilities and Challenges 13.10.3. Change Process Management 13.10.4. Management of Multicultural Teams							





This academic program offers students a different way of learning. Our methodology uses a cyclical learning approach: **Relearning.**

This teaching system is used, for example, in the most prestigious medical schools in the world, and major publications such as the **New England Journal of Medicine have** considered it to be one of the most effective.



tech 44 | Methodology

TECH Business School uses the Case Study to contextualize all content

Our program offers a revolutionary approach to developing skills and knowledge. Our goal is to strengthen skills in a changing, competitive, and highly demanding environment.





This program prepares you to face business challenges in uncertain environments and achieve business success.



Our program prepares you to face new challenges in uncertain environments and achieve success in your career.

A learning method that is different and innovative

This TECH program is an intensive educational program, created from scratch to present executives with challenges and business decisions at the highest level, whether at the national or international level. This methodology promotes personal and professional growth, representing a significant step towards success. The case method, a technique that lays the foundation for this content, ensures that the most current economic, social and business reality is taken into account.



You will learn, through collaborative activities and real cases, how to solve complex situations in real business environments"

The case method has been the most widely used learning system among the world's leading business schools for as long as they have existed. The case method was developed in 1912 so that law students would not only learn the law based on theoretical content. It consisted of presenting students with real-life, complex situations for them to make informed decisions and value judgments on how to resolve them. In 1924, Harvard adopted it as a standard teaching method.

What should a professional do in a given situation? This is the question we face in the case method, an action-oriented learning method. Throughout the program, the studies will be presented with multiple real cases. They must integrate all their knowledge, research, argue and defend their ideas and decisions.

tech 46 | Methodology

Relearning Methodology

TECH effectively combines the Case Study methodology with a 100% online learning system based on repetition, which combines different teaching elements in each lesson.

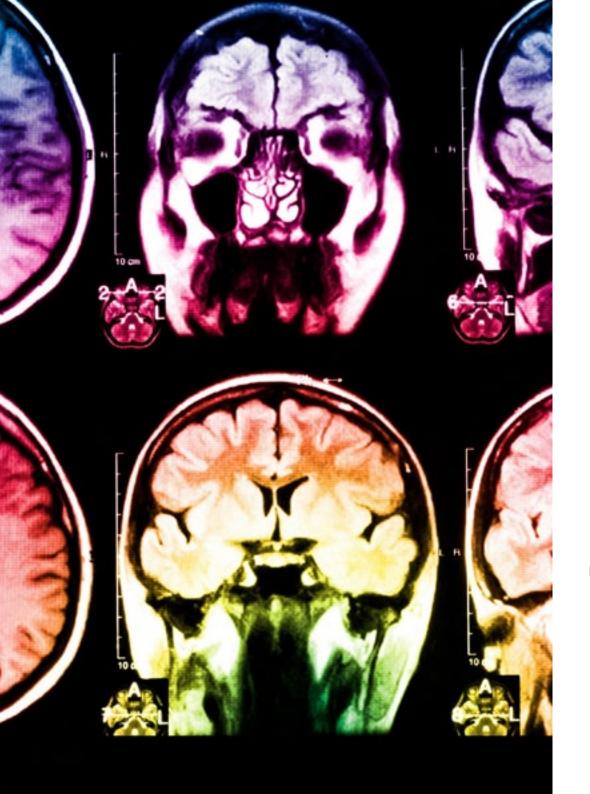
We enhance the Case Study with the best 100% online teaching method: Relearning.

Our online system will allow you to organize your time and learning pace, adapting it to your schedule. You will be able to access the contents from any device with an internet connection.

At TECH you will learn using a cutting-edge methodology designed to train the executives of the future. This method, at the forefront of international teaching, is called Relearning.

Our online business school is the only one in the world licensed to incorporate this successful method. In 2019, we managed to improve our students' overall satisfaction levels (teaching quality, quality of materials, course structure, objectives...) based on the best online university indicators.





Methodology | 47 tech

In our program, learning is not a linear process, but rather a spiral (learn, unlearn, forget, and re-learn). Therefore, we combine each of these elements concentrically. With this methodology we have trained more than 650,000 university graduates with unprecedented success in fields as diverse as biochemistry, genetics, surgery, international law, management skills, sports science, philosophy, law, engineering, journalism, history, markets, and financial instruments. All this in a highly demanding environment, where the students have a strong socio-economic profile and an average age of 43.5 years.

Relearning will allow you to learn with less effort and better performance, involving you more in your specialization, developing a critical mindset, defending arguments, and contrasting opinions: a direct equation to success.

From the latest scientific evidence in the field of neuroscience, not only do we know how to organize information, ideas, images and memories, but we know that the place and context where we have learned something is fundamental for us to be able to remember it and store it in the hippocampus, to retain it in our long-term memory.

In this way, and in what is called neurocognitive context-dependent e-learning, the different elements in our program are connected to the context where the individual carries out their professional activity.

This program offers the best educational material, prepared with professionals in mind:



Study Material

All teaching material is produced by the specialists who teach the course, specifically for the course, so that the teaching content is highly specific and precise.

These contents are then applied to the audiovisual format, to create the TECH online working method. All this, with the latest techniques that offer high quality pieces in each and every one of the materials that are made available to the student.



Classes

There is scientific evidence suggesting that observing third-party experts can be useful.

Learning from an Expert strengthens knowledge and memory, and generates confidence in future difficult decisions.



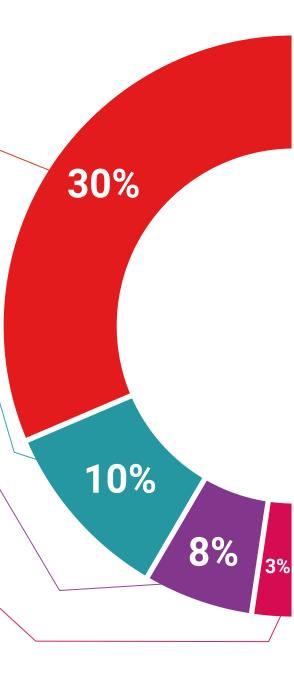
Management Skills Exercises

They will carry out activities to develop specific executive competencies in each thematic area. Practices and dynamics to acquire and develop the skills and abilities that a high-level manager needs to develop in the context of the globalization we live in.



Additional Reading

Recent articles, consensus documents and international guidelines, among others. In TECH's virtual library, students will have access to everything they need to complete their course.





Students will complete a selection of the best case studies chosen specifically for this program. Cases that are presented, analyzed, and supervised by the best senior management specialists in the world.



Interactive Summaries

The TECH team presents the contents attractively and dynamically in multimedia lessons that include audio, videos, images, diagrams, and concept maps in order to reinforce knowledge.

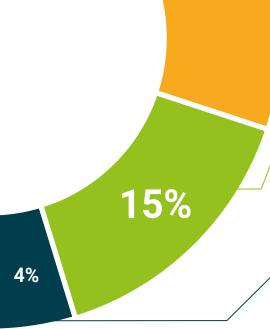


This exclusive educational system for presenting multimedia content was awarded by Microsoft as a "European Success Story".

Testing & Retesting

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We periodically evaluate and re-evaluate students' knowledge throughout the program, through assessment and self-assessment activities and exercises, so that they can see how they are achieving their goals.

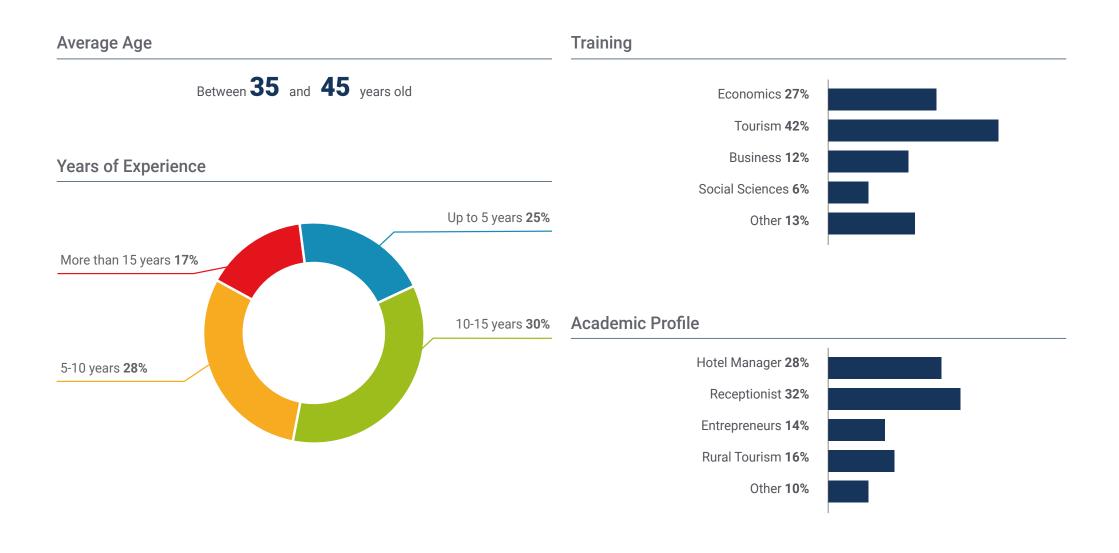


30%

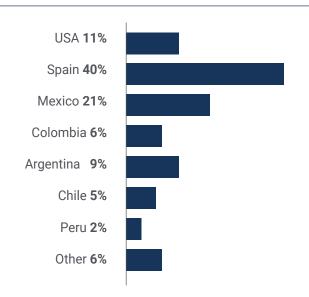




tech 52 | Our Students' Profiles



Geographical Distribution





Margarita Robles

Hotel Manager

"I have always been interested in working in the tourism industry. I enjoy creating experiences of great value for tourists and, therefore, after many years working in hotels, I decided to increase my training in the field of hotel management and I currently run my own hotel establishment. Undoubtedly, a breakthrough in my professional career that I would not have achieved without TECH"





We offer you a unique opportunity to specialize with the best professionals of the moment, increasing your knowledge in a short period of time.

Are you ready to take the leap? Excellent professional development awaits you

This MBA in Hotel Management from TECH Technological University is an intensive program that prepares you to face challenges and business decisions both nationally and internationally. The main objective is to promote your personal and professional growth. Helping you achieve success.

If you want to improve yourself, make a positive change at a professional level, and network with the best, then this is the place for you.

Improve your skills in hotel management and move up in your career.

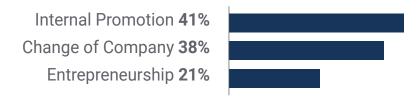
When the change occurs

During the program

59%

After 2 years
26%

Type of change



Salary increase

This program represents a salary increase of more than 25.22% for our students.

\$57,900

A salary increase of

25.22%

\$72,500





tech 60 | Benefits for Your Company

Developing and retaining talent in companies is the best long-term investment.



Intellectual Capital and Talent Growth

Bring new concepts, strategies and perspectives to the company that can bring about relevant changes in the organization.



Retaining High-Potential Executives to Avoid Talent Drain

This program strengthens the link between the company and the executive and opens new avenues for professional growth within the company.



Building Agents of Change

You will be able to make decisions in times of uncertainty and crisis, in turn helping the organization overcome obstacles.



Increased International Expansion Possibilities

Thanks to this program, the company will come into contact with the main markets of the world economy.







Project Development

You will be able to work on a current project or develop new projects in the field of R&D or Business Development within the company.



Increased Competitiveness

This program will equip students with the skills to take on new challenges and drive the organization forward.





tech 64 | Certificate

This **MBA** in **Hotel Management** contains the most complete and up-to-date academic program on the market.

After the student has passed the assessments, they will receive their corresponding **Executive Master's Degree** issued by **TECH Technological University** via tracked delivery*.

The diploma issued by **TECH Technological University** will reflect the qualification obtained in the Executive Master's Degree, and meets the requirements commonly demanded by labor exchanges, competitive examinations and professional career evaluation committees.

Title: Executive Master's Degree MBA in Hotel Management

Official N° of Hours: 1,500 h.





^{*}Apostille Convention. In the event that the student wishes to have their paper diploma issued with an apostille, TECH EDUCATION will make the necessary arrangements to obtain it, at an additional cost.



Executive Master's Degree MBA in Hotel Management

» Modality: online

» Duration: 12 months

» Certificate: TECH Technological University

» Schedule: at your own pace

» Exams: online

