



Advanced Master's Degree

Senior Marketing Management, Business Intelligence Expert

» Modality: online

» Duration: 2 years

» Certificate: TECH Technological University

» Dedication: 16h/week

» Schedule: at your own pace

» Exams: online

Website: www.techtitute.com/pk/school-of-business/advanced-master-degree/advanced-master-degree-senior-marketing-management-business-intelligence-expert

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01 **Welcome**

Information is power and in the business world this phrase is more than just a saying. The more data companies have about consumers, competitors, suppliers, employees, etc., the more opportunities they have to gain a foothold in the market and achieve the highest possible profits. The effective use of this data is known as Business Intelligence, an intelligent way to manage information in order to obtain better results. This business intelligence can be understood as a whole, or it can be applied to the different departments of the company. In this case, this program shows the keys of these tools applied to the Marketing department, an area that, in itself, handles a great deal of information and that, when correctly used, can provide significant benefits. In this way, the new concept of Marketing Intelligence is opening a gap in the market, bringing to this area all those tools for data management that will allow the implementation of more effective strategies. This TECH program is designed to help business professionals in this field to be able to successfully lead and manage marketing departments.









tech 08 | Why Study at TECH?

At TECH Technological University



Innovation

The university offers an online learning model that combines the latest educational technology with the most rigorous teaching methods. A unique method with the highest international recognition that will provide students with the keys to develop in a rapidly-evolving world, where innovation must be every entrepreneur's focus.

"Microsoft Europe Success Story", for integrating the innovative, interactive multi-video system.



The Highest Standards

Admissions criteria at TECH are not economic. Students don't need to make a large investment to study at this university. However, in order to obtain a qualification from TECH, the student's intelligence and ability will be tested to their limits. The institution's academic standards are exceptionally high...

95%

of TECH students successfully complete their studies



Networking

Professionals from countries all over the world attend TECH, allowing students to establish a large network of contacts that may prove useful to them in the future.

100,000+

200+

executives trained each year

different nationalities



Empowerment

Students will grow hand in hand with the best companies and highly regarded and influential professionals. TECH has developed strategic partnerships and a valuable network of contacts with major economic players in 7 continents.

500+

collaborative agreements with leading companies



Talent

This program is a unique initiative to allow students to showcase their talent in the business world. An opportunity that will allow them to voice their concerns and share their business vision.

After completing this program, TECH helps students show the world their talent.



Multicultural Context

While studying at TECH, students will enjoy a unique experience by studying in a multicultural context. In a program with a global vision, through which students can learn about the operating methods in different parts of the world, and gather the latest information that best adapts to their business idea.

TECH students represent more than 200 different nationalities.



Learn with the best

In the classroom, TECH's teaching staff discuss how they have achieved success in their companies, working in a real, lively, and dynamic context. Teachers who are fully committed to offering a quality specialization that will allow students to advance in their career and stand out in the business world.

Teachers representing 20 different nationalities.



At TECH, you will have access to the most rigorous and up-to-date case studies in the academic community"

Why Study at TECH? | 09 tech

TECH strives for excellence and, to this end, boasts a series of characteristics that make this university unique:



Analysis

TECH explores the student's critical side, their ability to question things, their problem-solving skills, as well as their interpersonal skills.



Academic Excellence

TECH offers students the best online learning methodology. The university combines the Relearning method (a postgraduate learning methodology with the highest international rating) with the Case Study. A complex balance between tradition and state-of-the-art, within the context of the most demanding academic itinerary.



Economy of Scale

TECH is the world's largest online university. It currently boasts a portfolio of more than 10,000 university postgraduate programs. And in today's new economy, **volume + technology = a ground-breaking price**. This way, TECH ensures that studying is not as expensive for students as it would be at another university.





tech 12 | Why Our Program?

This program will provide students with a multitude of professional and personal advantages, particularly the following:



A significant career boost

By studying at TECH, students will be able to take control of their future and develop their full potential. By completing this program, students will acquire the skills required to make a positive change in their career in a short period of time.

70% of participants achieve positive career development in less than 2 years.



Develop a strategic and global vision of companies

TECH offers an in-depth overview of general management to understand how each decision affects each of the company's different functional areas.

Our global vision of companies will improve your strategic vision.



Consolidate the student's senior management skills

Studying at TECH means opening the doors to a wide range of professional opportunities for students to position themselves as senior executives, with a broad vision of the international environment.

You will work on more than 100 real senior management cases.



Take on new responsibilities

The program will cover the latest trends, advances and strategies, so that students can carry out their professional work in a changing environment.

45% of graduates are promoted internally.



Access to a powerful network of contacts

TECH connects its students to maximize opportunities. Students with the same concerns and desire to grow. Therefore, partnerships, customers or suppliers can be shared.

You will find a network of contacts that will be instrumental for professional development.



Thoroughly develop business projects

Students will acquire a deep strategic vision that will help them develop their own project, taking into account the different areas in companies.

20% of our students develop their own business idea.



Improve soft skills and management skills

TECH helps students apply and develop the knowledge they have acquired, while improving their interpersonal skills in order to become leaders who make a difference.

Improve your communication and leadership skills and enhance your career.



Be part of an exclusive community

Students will be part of a community of elite executives, large companies, renowned institutions, and qualified professors from the most prestigious universities in the world: the TECH Technological University community.

We give you the opportunity to train with a team of world renowned teachers.





tech 16 | Objectives

Your goals are our goals.

We work together to help you achieve them.

This Advanced Master's Degree in Marketing Management, Business Intelligence Expert will train students to:



Integrate the Internet into the organizations marketing strategy



Successfully lead partially or fully digitized sales and marketing teams



Develop techniques and strategies in the digital environment associated with marketing, sales, and communication to establish channels for attracting and retaining users





Analyze the consumer's decision process in relation to marketing stimuli in detail



Develop marketing, market research, and communication projects



Develop a solid and complete digital marketing plan for the organization



Develop leadership skills to lead marketing teams



09

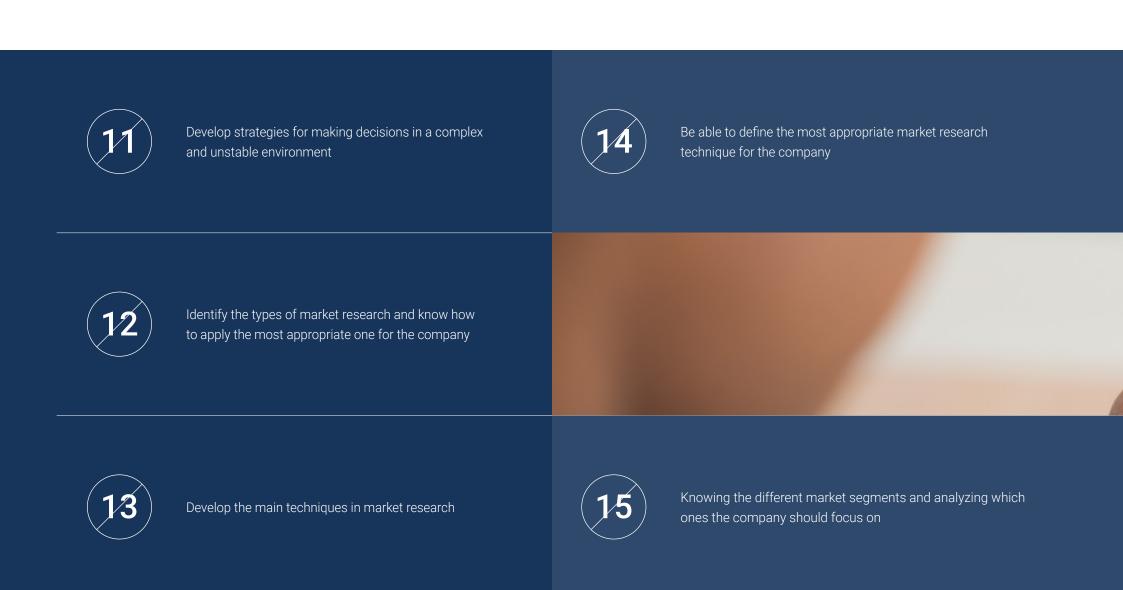
Define the latest trends developments in business management



Conduct market research to understand the environment and the opportunities it offers to achieve business success



Build a plan for the development and improvement of personal and managerial skills

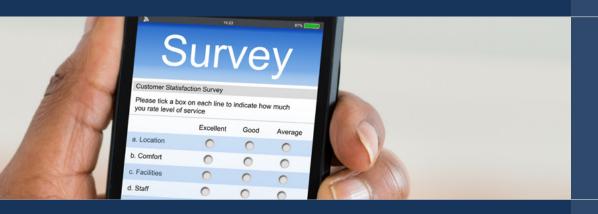




Know how to identify competitors and create strategies that differentiate between them



Design the possible applications of Business Intelligence (BI) in the company





Examine advanced solutions to problems that may arise in companies, integrating techniques and methods studied



Analyze the results obtained and reach conclusions conclusions useful for the company



Establish a basis for the exploration and exploitation of the organization's information (internal and external) 21

Identify the different types of representation most commonly used in data analysis and the tools that exist to apply them



Analyze the regulatory framework for data protection and its relationship with the future regulation of artificial intelligence-based systems



Fundamentals of the use of personal data in Big Data projects





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Assess and manage the risks of Big Data projects involving personal data

25

Determine what specific applications AI currently has in different sectors and how they are being utilized

26)

Propose a dynamic business model that supports its growth in intangible resources









Apply the different digital tools to marketing processes



Manage and control a company's logistic processes



Have an in-depth understanding of customer purchasing behavior

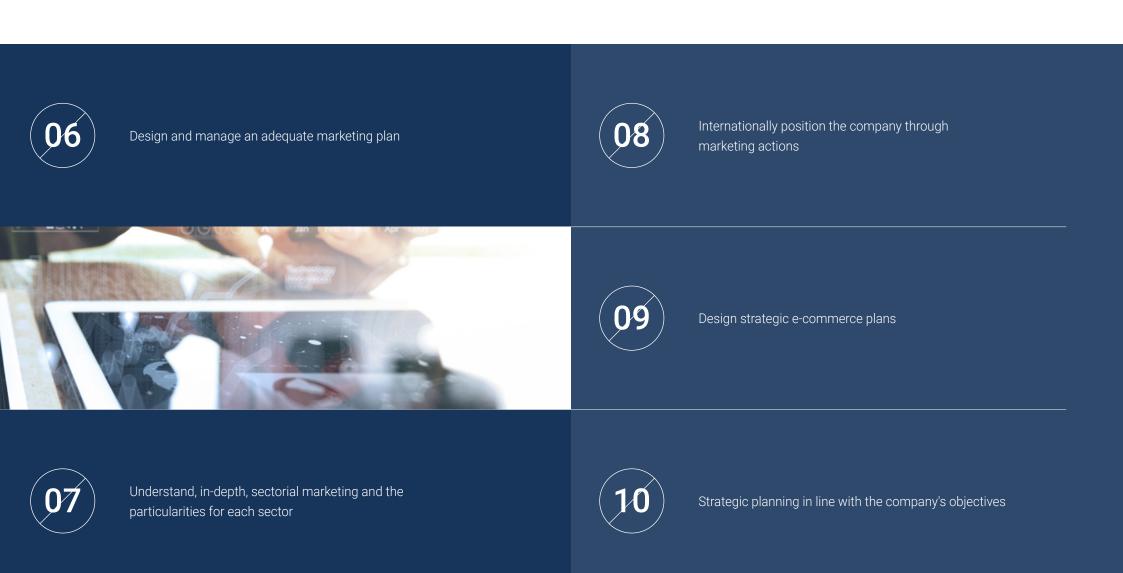


03

Develop techniques, strategies, and leadership skills that are essential for proper marketing management



Apply creativity and innovation to new product development





Apply technological resources within the framework of the company's corporate strategy



Apply quantitative and qualitative research techniques and qualitative



Identify the different market segments



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In-depth knowledge of the different types of market research and implementation of the most appropriate ones to meet the company's objectives



Know how to conduct questionnaires and interviews necessary for market research



Conduct national and international market research



Submit a base system for business information analysis



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Identify patterns and techniques appropriate to known problems in data analysis



Examine management at the strategic, organizational and project levels, from the point of view of value proposition to the design of business transformation strategies



Develop the ability to draw conclusions after pre-processing and modeling a dataset



Substantiate the best combination of techniques to maximize the quality of the results



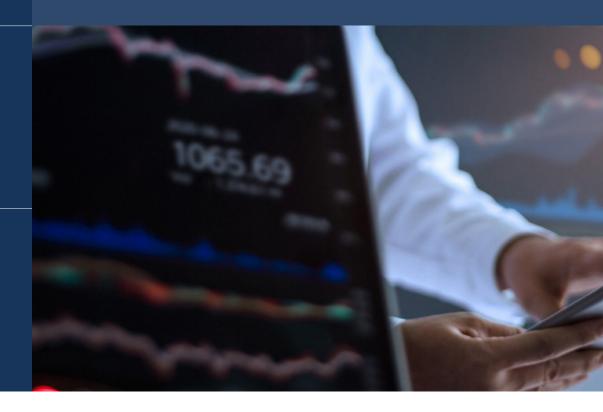
Analyze tools and methods for the manipulation and better utilization of data, for the delivery of understandable results to the final recipient



Establish the technical implementation of a modeling problem using programming languages



Determine the mechanisms to guarantee the availability, integrity and confidentiality of the information





Establish the bases that legitimize the processing of personal data



Introducing the rights of individuals in the field of data protection, their exercise and attention





Introduce a leadership model based on accompaniment and support as an evolution of the traditional authoritarian methodology

28)

Introduce coaching as a method to enhance the performance of our employees





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Syllabus

This Advanced Master's Degree in Marketing Management, Business Intelligence Expert of TECH Technological University is an intensive program that prepares students to face challenges and business decisions both nationally and internationally. Its content is designed to promote the development of managerial skills that enable more rigorous decision-making in uncertain environments.

Throughout 3.000 hours of study, students will analyze a multitude of practical cases through individual work, achieving high quality learning that can be applied to their daily practice. It is, therefore, an authentic immersion in real business situations.

This program deals in depth with the main areas of the company and is designed for managers to understand marketing management and business intelligence from a strategic, international and innovative perspective.

A plan designed for students, focused on their professional improvement and that prepares them to achieve excellence in the field of marketing and business management. A program that understands your needs and those of your company through innovative content based on the latest trends, and supported by the best educational methodology and an exceptional faculty, which will provide you with the competencies to solve critical situations in a creative and efficient way.

This program takes place over 24 months and is divided into 24 modules:

Module 1	Management and Leadership
Module 2	Logistics and Economic Management
Module 3	Strategy in Marketing Management
Module 4	Operational Marketing
Module 5	Customer Relationship Management
Module 6	Sectorial Marketing
Module 7	International Marketing
Module 8	Digital Marketing and E-Commerce
Module 9	E-Commerce and Shopify
Module 10	Social Media and Community Management
Module 11	Introduction to Market Research
Module 12	Qualitative Research Techniques

Module 13	Quantitative Research Techniques
Module 14	Market Research Production
Module 15	Analysis of Results and Market Research Applications
Module 16	Enterprise Business Intelligence
Module 17	Business Perspective
Module 18	Data-driven business transformation
Module 19	Viewing Data
Module 20	Programming for data analysis
Module 21	Data management
Module 22	Data Protection
Module 23	Business Intelligence and Artificial Intelligence Strategies and applications
Module 24	Optimization of the company's human capital

Where, When and How is it Taught?

TECH offers students the possibility of developing this program completely online. During the 24 months of training, will be able to access all the contents of this program at any time, which will allow the student to self-manage study time.

A unique, key, and decisive educational experience to boost your professional development and make the definitive leap.

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2.5. Supply Chain Management

2.5.2. Change in Demand Patterns

2.5.3. Change in Operations Strategy

2.5.1. Costs and Efficiency of the Operations Chain

Mod	ule 1. Managementand Leadership						
1.1. 1.1.1. 1.1.2. 1.1.3.	Global Business Strategies	1.2. 1.2.1. 1.2.2. 1.2.3.	Strategic Management Establish the Strategic Position: Mission, Vision and Values Developing New Businesses Growing and Consolidating Companies	1.3. 1.3.1. 1.3.2. 1.3.3.	Competitive Strategy Market Analysis Sustainable Competitive Advantage Return on Investment	1.4. 1.4.1. 1.4.2. 1.4.3.	3 - 1
1.5. 1.5.1. 1.5.2. 1.5.3.	Management Control Process Analysis of the Environment and the Organization	1.6. 1.6.1. 1.6.2. 1.6.3.	Talent Management Managing Human Capital Environment, Strategy, and Metrics Innovation in People Management	1.7.1. 1.7.2. 1.7.3. 1.7.4. 1.7.5.	Management and Leadership Development Leadership and Leadership Styles Motivation Emotional Intelligence Skills and Abilities of the Leader 2.0 Efficient Meetings	1.8. 1.8.1. 1.8.2. 1.8.3. 1.8.4.	Change Management Performance Analysis Leading Change. Resistance to Change Managing Change Processes Managing Multicultural Teams
Mod	ule 2. Logistics and Economic Manage	ment					
2.1. 2.1.1. 2.1.2. 2.1.3.	Financial Diagnosis Indicators for Analyzing Financial Statements Profitability Analysis	2.2. 2.2.1. 2.2.2. 2.2.3.	Economic Analysis of Decisions Budget Control Competitive Analysis. Comparative Analysis Decision-Making. Business Investment or Divestment	2.3.1. 2.3.2. 2.3.3.	Investment Valuation and Portfolio Management Profitability of Investment Projects and Value Creation Models for Evaluating Investment Projects Sensitivity Analysis, Scenario Development, and Decision Trees	2.4. 2.4.1. 2.4.2. 2.4.3.	3

2.7. Logistics and Customers

2.7.2. Sales Forecasting and Planning

Replacement

2.7.1. Demand Analysis and Forecasting

2.7.3. Collaborative Planning, Forecasting, and

2.8. International Logistics

Payment

2.8.1. Customs, Export and Import processes

2.8.2. Methods and Means of International

2.8.3. International Logistics Platforms

2.6. Logistical Processes

2.6.4. After-Sales Service

2.6.1. Organization and Management by Processes2.6.2. Procurement, Production and Distribution2.6.3. Quality, Quality Costs, and Tools

4.8. Communication and Marketing

4.8.2. Designing a Marketing Communication

4.8.3. Communication Skills and Influence

4.8.4. Barriers to Business Communication

Program

4.8.1. Communication Integrated into Marketing

Mod	ule 3. Strategy in Marketing Managem	nent					
3.1. 3.1.1. 3.1.2. 3.1.3. 3.1.5.	Marketing Management Positioning and Value Creation Company's Marketing Orientation and Positioning Strategic Marketing vs. Operational Marketing Objectives in Marketing Management Integrated Marketing Communications	3.2.1. 3.2.2. 3.2.3.	The Function of Strategic Marketing Main Marketing Strategies Segmentation, Targeting, and Positioning Managing Strategic Marketing	3.3. 3.3.1. 3.3.2. 3.3.3. 3.3.4.	Marketing Strategy Dimensions Necessary Resources and Investments Fundamentals of Competitive Advantage The Company's Competitive Behavior Focus Marketing	3.4. 3.4.1. 3.4.2. 3.4.3. 3.4.4.	New Product Strategy Development Creativity and Innovation in Marketing Generation and Filtering of Ideas Commercial Viability Analysis Development, Market Testing, and Commercialization
3.5. 3.5.1. 3.5.2. 3.5.3.	Pricing Policies Short and Long-Term Aims Types of Pricing Factors that Affect Pricing	3.6.1. 3.6.2. 3.6.3. 3.6.4.	Promotion and Merchandising Strategies Advertising Management Communication and Media Plan Merchandising as a Marketing Technique Visual Merchandising	3.7.1. 3.7.2. 3.7.3.	Distribution, Expansion, and Intermediation Strategies Outsourcing of Sales Force and Customer Service Commercial Logistics in Product and Service Sales Management Sales Cycle Management	3.8. 3.8.1. 3.8.2. 3.8.3.	Developing the Marketing Plan Analysis and Diagnosis Strategic Decisions Operational Decisions
Mod	ula A Operational Morketing						
IVIOG	ule 4. Operational Marketing						
4.1. 4.1.1. 4.1.2. 4.1.3. 4.1.4.	Tactics	4.2. 4.2.1. 4.2.2. 4.2.3.	Product Management Consumption Distribution and Product Life Cycle Obsolescence, Expiration and Periodic Campaigns Order Management and Inventory Control Ratios	4.3. 4.3.1. 4.3.2. 4.3.3.	Pricing Principles Analysis of the environment Production Costs and Discount Margins Final Price and Positioning Map	4.4. 4.4.2. 4.4.3. 4.4.4. 4.4.5.	Distribution Channel Management Trade Marketing Distribution Culture and Competition Designing and Managing Channels Functions of Distribution Channels Route to Market

4.7. Managing Marketing Groups

4.7.2. Coaching and Team Management

4.7.3. Managing Equality and Diversity

4.7.1. Work Teams and Meeting Management

4.5. Promotion and Sales Channels

4.5.4. Public Relations and Personal Selling

4.5.1. Corporate Branding

4.5.3. Sales Promotion

4.5.5. Street Marketing

4.5.2. Advertising

4.6. Branding

4.6.3. Brand Equity

4.6.1. Brand Evolution

4.6.4. Category Management

4.6.2. Creating and Developing a Successful Brand

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6.5. Retail Management

6.5.4. Relationship with the Customer

Relevance

6.5.3. Cost Reduction

6.5.1.

6.5.2. Reward

Module 5. Customer Relationship Manag	ement		
5.1. Knowing the Market and the Consumer5.1.1. Open Innovation5.1.2. Competitive Intelligence5.1.3. Sharing Economy	 5.2. CRM and Business Philosophy 5.2.1. Business Philosophy or Strategic Orientation 5.2.2. Customer Identification and Differentiation 5.2.3. The Company and its Stakeholders 5.2.4. Clienting 	 5.3. Database Marketing and Customer Relationship Management 5.3.1. Database Marketing Applications 5.3.2. Laws and Regulations 5.3.3. Information Sources, Storage, and Processing 	 5.4. Consumer Psychology and Behavior 5.4.1. The Study of Consumer Behavior 5.4.2. Internal and External Consumer Factors 5.4.3. Consumer Decision Process 5.4.4. Consumerism, Society, Marketing, and Ethi
5.5. Areas of CRM Management5.5.1. Customer Service5.5.2. Managing the Sales Force5.5.3. Customer Service	5.6. Consumer Centric Marketing5.6.1. Segmentation5.6.2. Profitability Analysis5.6.3. Customer Loyalty Strategies	5.7. CRM Management Techniques5.7.1. Direct Marketing5.7.2. Multichannel Integration5.7.3. Viral Marketing	 5.8. Advantages and Risks of Implementing CRM 5.8.1. CRM, Sales and Costs 5.8.2. Customer Satisfaction and Loyalty 5.8.3. Technology Implementation 5.8.4. Strategic and Management Errors
Module 6. Sectorial Marketing			
6.1. Services Marketing6.1.1. Evolution and Growth of the Service Sector6.1.2. Function of Services Marketing6.1.3. Marketing Strategy in the Service Sector	6.2. Touristic Marketing6.2.1. Features of the Tourism Sector6.2.2. Tourist Product6.2.3. The Customer in Tourism Marketing	6.3. Political and Electoral Marketing6.3.1. Political Marketing vs. Election Marketing6.3.2. Political Market Segmentation6.3.3. Electoral Campaign	 6.4. Social Marketing and Responsible Marketing 6.4.1. Social Cause Marketing and CSR 6.4.2. Environmental Marketing 6.4.3. Segmentation in Social Marketing

6.7. Health Services Marketing

6.7.3. Market-Oriented Quality Management

6.7.1. Internal Marketing

6.7.2. User Satisfaction Studies

6.8. Sensory Marketing

of Sale

6.8.1. Shopping Experience as a Sensory

Experience
6.8.2. Neuromarketing and Sensory Marketing
6.8.3. Arrangement and Presentation of the Point

6.6. Banking Marketing

6.6.2. Branches and Segmentation

6.6.3. Inbound Marketing in the Banking Sector

6.6.1. State Regulation

.1. International Market Research	7.2.	International Segmentation	7.3.	International Positioning	7.4.	Product Strategies in Internationa
1.1. Emerging Markets Marketing1.2. PES Analysis1.3. What, How, and Where to Export?1.4. International Marketing-Mix Strategies	7.2.1. 7.2.2. 7.2.3.	Criteria for Market Segmentation at the International Level Market Niches International Segmentation Strategies	7.3.1. 7.3.2. 7.3.3.	Branding in International Markets Positioning Strategies in International Markets Global, Regional, and Local Brands	7.4.1. 7.4.2. 7.4.3.	
5. Prices and Exports5.1. Export Prices Calculation5.2. Incoterms5.3. International Price Strategy	7.6.2.	Quality in International Marketing Quality and International Marketing Standards and Certifications CE Marking	7.7.3.	International Promotion The International Promotion MIX Advertising International Fairs Country Branding		Distribution through International Channels Channel and Trade Marketing Export Consortiums Types of Exports and Foreign Trade

Module 8. Digital Marketing and E-Commerce 8.1. Digital Marketing and E-Commerce 8.2. Digital Strategy 8.3. Technology Strategy 8.4. Digital Regulation 8.1.1. The Digital Economy and the Sharing 8.2.1. Segmentation and Positioning in the 8.3.1. Web Development. 8.4.1. Privacy Policy and Personal Data Protection Economy Competitive Context 8.3.2. Hosting and Cloud Computing 8.1.2. Trends and Social Changes in Consumers 8.2.2. New Marketing Strategies for Products and Content Management Systems (CMS) 8.4.2. Fake Profiles and Fake Followers 8.1.3. Digital Transformation of Traditional 8.3.4. Formats and Digital Media 8.4.3. Legal Aspects of Marketing, Advertising, and Services 8.2.3. From Innovation to Cash Flow Companies 8.3.5. Technological E-Commerce Platforms Digital Content 8.1.4. The Roles of the Chief Digital Officer 8.6. Online Agencies, Media, and 8.5. Online Market Research 8.5.1. Ouantitative Research Tools in Online Channels Markets 8.6.1. Integral, Creative, and Online Agencies 8.5.2. Dynamic Qualitative Customer Research 8.6.2. Traditional and New Media Tools 8.6.3. Online Channels 8.6.4. Other Digital Players

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10.5. Corporate Blogging

10.5.4. Content Curation Strategy

10.5.2. Content Marketing Strategy 10.5.3. How to Create a Content Plan for Your Blog

10.5.1. How to Create a Blog

Mod	lule 9. E-Commerce and Shopify						
9.1. 9.1.1. 9.1.2.	Strategic Plan	9.2.1. 9.2.2. 9.2.3. 9.2.4.	Logistics How to Manage Fulfillment Digital Point-of-Sale Management Contact Center Management	9.3.9.3.1.9.3.2.9.3.3.	Implementing E-Commerce Techniques Social Media and Integration in the E-Commerce Plan Multichannel Strategy Personalizing Dashboards	9.4.2. 9.4.3.	Digital Pricing Online Payment Methods and Payment Gateways Electronic Promotions Digital Price Timing E-Auctions
9.5. 9.5.1. 9.5.2. 9.5.3.	From E-Commerce to M-Commerce and S-Commerce E-Marketplace Business Models S-Commerce and Brand Experience Purchase via Mobile Devices	9.6.1. 9.6.2. 9.6.3.	to S-CRM Integrating the Consumer in the Value Chain	9.7. 9.7.1. 9.7.2. 9.7.3.	Digital Marketing Trade Cross Merchandising Designing and Managing Facebook Ads Campaigns Designing and Managing Google Ad Campaigns	9.8.2.	Online Marketing for E-Commerce Inbound Marketing Display and Programmatic Purchasing Communication Plan
Mod	lule 10. Social Media and Community N	/lanage	ement				
10.1 10.1.1	. Web 2.0 or the Social Web 1. Organization in the Age of Conversation 2. Web 2.0 Is All About People 3. New Environments, New Content	10.2	Digital Communication and Reputation Crisis Management and Online Corporate Reputation	10.3.1 10.3.2	General, Professional, and Microblogging Platforms . Facebook . LinkedIn	10.4.1	Video, Image, and Mobility Platforms YouTube Instagram

10.2.2. Online Reputation Report

10.2.4. Branding and Networking 2.0

10.6. Social Media Strategies

10.6.2. Corporate PR and Social Media

10.6.1. Corporate Communication Plan 2.0

10.6.3. Analysis and Evaluation of Results

Media

10.2.3. Netiquette and Good Practices on Social

10.3.3. Google+

10.7. Community Management

10.7.2. Social Media Manager

10.7.3. Social Media Strategist

10.7.1. Functions, Duties, and Responsibilities

of the Community Management

10.3.4. Twitter

10.4.3. Flickr

10.4.4. Vimeo

10.4.5. Pinterest

10.8. Social Media Plan

in Each Medium

10.8.1. Designing a Social Media Plan

10.8.2. Defining the Strategy to Be Followed

10.8.3. Contingency Protocol in Case of Crisis

11.1. Market Research Fundamentals	11.2. Applications of Market Research	11.3. Market Research Methods	11.4. Types of Information
11.1.1. Concept of Marketing Research and Marketing 11.1.2. Utility of Market Research 11.1.3. Market Research Ethics	11.2.1. The Value of Research for Managers 11.2.2. Factors in the Decision to Investigate the Market 11.2.3. Main objectives of Market Research	11.3.1. Exploratory Research 11.3.2. Descriptive Research 11.3.3. Causal Investigations	11.4.1. Elaboration: Primary and Secondary 11.4.2. Qualitative Nature 11.4.3. Qualitative Nature
11.5. Organisation of Market Research	11.6. Research Project Management	11.7. Cabinet Studies	11.8. Field Work
11.5.1. In-House Market Research Department 11.5.2. Research Outsourcing 11.5.3. Decision Factors: Internal vs. External	11.6.1. Market Research as a Process 11.6.2. Planning Stages in Market Research 11.6.3. Stages of Market Research Implementation 11.6.4. Managing a Research Project	11.7.1. Objectives of the Cabinet Studies 11.7.2. Sources of Secondary Information 11.7.3. Results of the Cabinet Studies	11.8.1. Obtaining Primary Information 11.8.2. Organization of Information Gathering 11.8.3. Interviewer Control
11.9. Online Market Research	11.10. The Market Research Proposal		
11.9.1. Quantitative Research Tools in Online Markets11.9.2. Dynamic Qualitative Customer Research Tools	11.10.1. Objectives and Methodology 11.10.2. Deadlines for Delivery 11.10.3. Budget		

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Module 12. Qualitative Research Techniques					
 12.1. Introduction to Qualitative Research 12.1.1. Objectives of Qualitative Research 12.1.2. Sources of Qualitative Information 12.1.3. Characteristics of Qualitative Information 	12.2. Group Dynamics 12.2.1. Concepts and Objectives 12.2.2. Organization and Implementation 12.2.3. Group Dynamics Results	12.3. The In-Depth Interview 12.3.1. Concepts and Objectives 12.3.2. The In-Depth Interview Process 12.3.3. Application of the In-Depth Interviews	12.4. Projective Techniques 12.4.1. Concepts and Objectives 12.4.2. Main Projective Techniques		
12.5. Creativity Techniques 12.5.1. Concepts and Objectives 12.5.2. Intuitive techniques: Brainstorming 12.5.3. Formal techniques: Delphi Method 12.5.4. Other Creativity Techniques	12.6. Observation as a Qualitative Technique 12.6.1. Concept and Applications 12.6.2. Observation Scenarios 12.6.3. Technical Resources 12.6.4. Assessment of the Observation	 12.7. Neuromarketing: The Responses of the Brain 12.7.1. Concept and Applications 12.7.2. Observation Scenarios in Neuromarketing 12.7.3. Neuromarketing Techniques 	12.8. Pseudo-Purchase 12.8.1. Concept and Applications 12.8.2. Pseudo-Purchase Scenarios 12.8.3. Mystery Shopper		
12.9. Digital Qualitative Research 12.9.1. Description and Characteristics 12.9.2. Main Online Qualitative Techniques	12.10. Application of Qualitative Research 12.10.1. Structure of Qualitative Research Results 12.10.2. Projection of Qualitative Research Results 12.10.3. Decision-Making Applications				

 13.1. Introduction to Quantitative Research 13.1.1. Quantitative Research Objectives 13.1.2. Sources of Quantitative Information 13.1.3. Characteristics of Quantitative Information 	13.2. The Personal Survey 13.2.1. Concept and Characteristics 13.2.2. Types of Personal Survey 13.2.3. Advantages and Disadvantages of the Personal Survey	13.3. The Telephone Survey 13.3.1. Concept and Characteristics 13.3.2. Types of Personal Survey 13.3.3. Advantages and Disadvantages of the Personal Survey	13.4. The Self-Administered Survey 13.4.1. Concept and Characteristics 13.4.2. Online Survey 13.4.3. Postal and E-mail surveys 13.4.4. Survey by Personal Delivery
13.5. The Omnibus 13.5.1. Concept and Characteristics 13.5.2. Omnibus Results 13.5.3. Types of Omnibuses	13.6. Board 13.6.1. Concept and Characteristics 13.6.2. Panel Results 13.6.3. Panel Types	13.7. Tracking 13.7.1. Concept and Characteristics 13.7.2. Tracking Results 13.7.3. Types of Tracking	13.8. Observation as a Quantitative Technique 13.8.1. Concept and Usefulness 13.8.2. Observation Scenarios 13.8.3. Technical Resources 13.8.4. Results of Quantitative Observation
13.9. Experimentation 13.9.1. Concept and Characteristics 13.9.2. Product testing 13.9.3. Market Test	13.10. Application of Quantitative Research 13.10.1. Structure of Quantitative Research Results 13.10.2. Projection of Quantitative Research Results 13.10.3. Decision-Making Applications		

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Module 14. Market Research Production						
14.1. The Quantitative Questionnaire 14.1.1. Concept, Functions and Type I 14.1.2. Phases of the Questionnaire Design 14.1.3. Structure of the Questionnaire	14.2. Formulation of Questions 14.2.1. Types of Questions 14.2.2. Hierarchization of Questions 14.2.3. Pre-Test of the Questionnaire	 14.3. Scales of Measurement 14.3.1. Purpose and Types of Scales 14.3.2. Basic, Comparative and Non-Comparative Scales 14.3.3. Creation and Evaluation of Scales 14.3.4. Standardized Scales 	14.4. Internet Questionnaire Design 14.4.1. Characteristics of the Online Questionnaire 14.4.2. Online Questionnaire Structure 14.4.3. Main Online Survey Supports			
14.5. Scripts and Qualitative Interviews 14.5.1. Concept and Types 14.5.2. Structure of Scripts and Interviews 14.5.3. Formulation of Questions	14.6. Sampling 14.6.1. Sampling Concept and Process 14.6.2. Quantitative Sampling Methods 14.6.3. Sample Selection in Qualitative Research	14.7. Probability Sampling 14.7.1. Simple Sampling 14.7.2. Stratified Sampling 14.7.3. Cluster Sampling	14.8. Non-probability Sampling 14.8.1. Random Route 14.8.2. Fees 14.8.3. Availability 14.8.4. Other Non-Probabilistic Methods			
14.9. Sample Size 14.9.1. Sample Size Determining Factors 14.9.2. Sample Size Calculation 14.9.3. Sample Size in Industrial Markets	14.10. Fieldwork Process 14.10.1. Interviewer Training 14.10.2. Coordination of Information Gathering 14.10.3. Evaluation and Incidents					

Module 15. Analysis of Results and Market Research Applications					
15.1. Information Analysis Plan 15.1.1. Data Preparation 15.1.2. Stages of the Analysis Plan 15.1.3. Outline of the Analysis Plan	15.2. Descriptive Analysis of Information 15.2.1. Concept of Descriptive Analysis 15.2.2. Types of Descriptive Analysis 15.2.3. Statistical Programs in Descriptive Analysis	15.3. Bivariate Analysis 15.3.1. Hypothesis Contrast 15.3.2. Types of Bivariate Analysis 15.3.3. Statistical Programs in Bivariate Analysis	15.4. Multivariate Dependency Analysis 15.4.1. Concept and Characteristics 15.4.2. Types of Multivariate Dependency Analyses		
15.5. Multivariate Analysis of Interdependence 15.5.1. Concept and Characteristics 15.5.2. Types of Multivariate Interdependence Analyses	15.6. Market Research Findings15.6.1. Differentiation of Information Analysis15.6.2. Joint Interpretation of Information15.6.3. Application of the Conclusions to the Object of the Research	15.7. Creating a Report 15.7.1. Concept, Utility and Types 15.7.2. Structure of the Report 15.7.3. Editorial Standards	15.8. International Market Research 15.8.1. Introduction to International Market Research 15.8.2. International Market Research Process 15.8.3. The Importance of Secondary Sources in International Research		
15.9. Feasibility Studies	15.10. Voting Intention Studies				
 15.9.1. Obtaining Information on Purchasing Behavior and Motives 15.9.2. Analysis and Evaluation of the Competitive Offer 15.9.3. Market Structure and Potential 15.9.4. Purchase Intention 15.9.5. Feasibility Results 	15.10.1. Pre-Election Studies 15.10.2. Exit Polls 15.10.3. Vote Estimates				

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16.9.4. Prometheus

Module 16. Enterprise Business Intelligence 16.4. Big Data and Data Capture 16.1. Enterprise Business Intelligence 16.2. New Business Concept 16.3. Data Warehouse 16.4.1. Capture 16.1.1. The World of Data 16.2.1. Why BI 16.3.1. Definition and Objectives Data Warehouse 16.1.2. Relevant Concepts 16.2.2. Obtaining Information 16.4.2. Transformation and Data Mart 16.1.3. Main Characteristics 16.2.3. Bl in the Different Departments of the 16.4.3. Storage 16.3.2. Architecture 16.1.4. Solutions in Today's Market 16.3.3. Dimensional Modeling and its Types of Company 16.1.5. Overall Architecture of a BI Solution 16.2.4. Reasons to Invest in BI Diagrams 16.3.4. Extraction, Transformation and Loading 16.1.6. Cybersecurity in BI and Data Science Process (ETL) 16.3.5. Metadata 16.5. Reporting Business Intelligence (BI) 16.6. The Dashboards or Integral Control 16.8. Machine Learning 16.7. Deep Learning 16.5.1. B.D. Structures 16.7.1. Deep Learning 16.8.1. Machine Learning Panels 16.5.2. BB.DD. OLTP and OLAP 16.7.3. Deep Learning Applications 16.8.2. Understand Machine Learning 16.6.1. Control Panels 16.5.3. Examples 16.8.3. Deep Learning vs. Machine Learning 16.6.2. Decision Support Systems 16.6.3. Executive Information Systems 16.9. BI Tools and Solutions 16.10. BI Project Planning and 16.9.1. Choosing the Best Tool Management 16.9.2. Microsoft Power BI, MicroStrategy y Tableau 16.10.1. First Steps to define a BI project 16.9.3. SAP BI, SAS BI and Qlikview 16.10.2. BI Solution for Your Company

16.10.3. Requirements and Objectives

Module 17. Business Perspective			
 17.1. The Company 17.1.1. Venture Capital Theory 17.1.2. Organizational Morphology: Size, Shape, Activity and Sectors 17.1.3. Organization and Resources 17.1.4. Management and Their Needs 	17.2. Company: Market and Customer 17.2.1. Market and Customer 17.2.2. Market Analysis and Segmentation 17.2.3. Direct and Indirect Competition 17.2.4. Competitive Advantage	 17.3. DAFO Analysis 17.3.1. Business Strategy 17.3.2. DAFO Analysis 17.3.3. Objectives and Deadlines [SMART, C/M/L/P, Cascading Objectives] 17.3.4. Measuring Results: Knowing the Reality 17.3.5. Key Performance Indicators [KPI] 	17.4. Information as an Asset 17.4.1. Information and Management 17.4.2. Life Cycle Information 17.4.3. Operational System and Strategic System
 17.5. Balanced Scorecard 17.5.1. Operational, Tactical and Strategic Scorecards 17.5.2. CMI Definition 17.5.3. Financial Perspective 17.5.4. Customer Perspective 17.5.5. Internal Processes Perspective 17.5.6. Learning and Growth Perspective 	 17.6. Productivity Analysis 17.6.1. Income, Expenditures, Investment and Consumption 17.6.2. Cost Analysis and Allocation 17.6.3. ROI and other Ratios of interest 	17.7. Distribution and Sales 17.7.1. Relevance of the Department 17.7.2. Channels and Equipment 17.7.3. Types of Sales and Consumption	17.8. Other Common Areas 17.8.1. Production and Service Delivery 17.8.2. Distribution and Logistics 17.8.3. Commercial Communication 17.8.4. Inbound Marketing
 17.9. Data Management 17.9.1. Roles and Responsibilities [Managerial Roles and Technical Roles] 17.9.2. Stakeholder Identification 17.9.3. Information Management Systems [Intro and Types, without Technology Details] 17.9.4. Type of Operating Systems 17.9.5. Strategic or Decision Support Systems 17.9.6. Platforms for information: Cloud Computing vs. On Premise 	 17.10. Exploring the Information 17.10.1. Intro SQL: Relational Databases Basic Concepts (DDL and DML, PK, FK, JOINS) 17.10.2. Networks and Communications: Public/Private Networks, Network/Subnet/Router Address and DNS. VPN Tunnel and SSH. [concept intro] 17.10.3. Operational System: Standardized Data Templates 17.10.4. Strategic System: Multidimensional Model [intro Because it is a Complete Topic by Rafaél], OLAP and Graphical Dashboards 17.10.5. Strategic Analysis of BB.DD. and Report Composition 		

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Module 18. Data-Driven Business Transformation 18.1. Big Data 18.2. Customer Journey 18.3. Data Management for Campaigns 18.4. Digital Marketing GDPR 18.2.1. Customer Life Cycle 18.1.1. Big Data in Enterprises 18.3.1. Datawarehouse and Datalab 18.4.1. Data Anonymization and Manipulation of 18.2.2. Association of Campaigns to the Life Cycle 18.1.2. Concept of Value 18.3.2. Campaign Creation Tools Personal Data 18.2.3. Campaign Metrics 18.1.3. Value Project Management 18.3.3. Drive Methods 18.4.2. Robinson Concept 18.4.3. Exclusion lists 18.5. Scorecard 18.6. Customer Analysis and 18.7. Business Examples Applying Big 18.5.1. KPIs Characterization **Data Techniques** 18.5.2. Audience 18.6.1. 360° Customer Vision 18.7.1. Upselling/Cross-Selling 18.5.3. Tools 18.6.2. Relation of Analysis to Tactical Actions 18.7.2. Propensity Models 18.5.4. Storytelling 18.6.3. Analysis Tools 18.7.3. Risk Models 18.7.4. Predictions

18.7.5. Image Processing

Module 19. Data Visualization			
19.1. Viewing Data 19.1.1. Data visualization 19.1.2. Importance of Data Analysis and Visualization 19.1.3. Evolution	19.2. Design 19.2.1. Use of Color 19.2.2. Composition and Typography 19.2.3. Recommendations	19.3. Types of Data 19.3.1. Qualitative 19.3.2. Quantitative 19.3.3. Temporary Data	19.4. Data Sets 19.4.1. Files 19.4.2. Databases 19.4.3. Open Data 19.4.4. Streaming Data
19.5. Common Types of Representation 19.5.1. Columns 19.5.2. Bars 19.5.3. Lines 19.5.4. Areas 19.5.5. Dispersion	19.6. Advanced Types of Representation 19.6.1. Circulars 19.6.2. Rings 19.6.3. Bubbles 19.6.4. Maps	19.7. Application by Area 19.7.1. Political Science and Sociology 19.7.2. Science 19.7.3. Marketing 19.7.4. Health and Well-being 19.7.5. Meteorology 19.7.6. Business and Finance	19.8. Storytelling 19.8.1. Importance of Storytelling 19.8.2. Storytelling History 19.8.3. Application of Storytelling
19.9. Visualization Software 19.9.1. Commercials 19.9.2. Free 19.9.3. Online 19.9.4. Free Software	19.10. The Future of Data Visualization 19.10.1. Virtual Reality 19.10.2. Augmented Reality 19.10.3. Artificial Intelligence		

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Module 20. Programming for Data Analysis		20.3. Structures and Operations	20.4. Data Extraction and Analysis
 20.1. Programming for Data Analysis 20.1.1. Language for Data Analysis 20.1.2. Evolution and Characteristics of the Main Tools 20.1.3. Installation and Configuration 	20.2.1. Basic Types 20.2.2. Complex Types 20.2.3. Other Structures	20.3.1. Data Operations 20.3.2. Control Structures 20.3.3. File Operations	20.4.1. Statistical Summaries 20.4.2. Univariate Analysis 20.4.3. Multivariate Analysis
20.5. Visualisation	20.6. Pre-processing	20.7. Advanced Pre-processing	20.8. Data Modeling
20.5.1. Univariate Graphs 20.5.2. Multivariable Graphs 20.5.3. Other Charts of Interest	20.6.1. The Importance of Data Quality 20.6.2. Outlier Detection and Analysis 20.6.3. Other Dataset Quality Factors	20.7.1. Subsampling 20.7.2. Resampling 20.7.3. Dimensionality Reduction	20.8.1. Modeling Phases 20.8.2. Division of the Data Set 20.8.3. Metrics for Prediction
20.9. Advanced Data Modeling	20.10. Tools and Best Practices		
20.9.1. Unsupervised Models 20.9.2. Supervised Models 20.9.3. Libraries for Modeling	20.10.1. Best Practices for Modeling 20.10.2. The Tools of a Data Analyst 20.10.3. Conclusion and Bookstores of Interest		

Module 21. Data Management			
21.1. Statistics 21.1.1. Statistics: Descriptive Statistics, Statistical Inferences 21.1.2. Population, Sample, Individual 21.1.3. Variables: Definition, Measurement Scales	 21.2. Types of Data Statistics 21.2.1. According to Type 21.2.1.1. Quantitative: Continuous Data and Discrete Data 21.2.1.2. Qualitative: Binomial Data, Nominal Data and Ordinal Data 21.2.2. According to Its Form: Numerical, Text, Logical 21.2.3. According to Their Source: Primary and Secondary 	21.3. Data Management Planning 21.3.1. Definition of Objectives 21.3.2. Determination of Available Resources 21.3.3. Establishment of Time Lapses 21.3.4. Data Structure	21.4. Data Collection 21.4.1. Methodology of Data Collection 21.4.2. Data Collection Tools 21.4.3. Data Collection Channels
21.5. Data Cleaning 21.5.1. Phases of Data Cleansing 21.5.2. Data Quality 21.5.3. Data Manipulation (with R)	 21.6. Data Analysis, Interpretation and Evaluation of Results 21.6.1. Statistical Measures 21.6.2. Relationship Indices 21.6.3. Data Mining 	21.7. Viewing Data 21.7.1. Suitable Display According to Data Type 21.7.2. End-User Considerations 21.7.3. Executive Models of Results Presentation	21.8. Data Warehouse (Datawarehouse) 21.8.1. Elements that Comprise it 21.8.2. Design 21.8.3. Aspects to Consider
21.9. Data Availability 21.9.1. Access 21.9.2. Uses 21.9.3. Security/safety	21.10. Practical Applications 21.10.1. Data Exploration 21.10.2. Manipulation and Adjustment of Patterns and Structures 21.10.3. Test Application and Modeling		

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Module 22. Data Protection

22.1. Data Protection Regulations

- 22.1.1. Regulatory Framework
- 22.1.2. Definitions
- 22.1.3. Subjects Obliged to Comply with the Regulations 22.1.3.1. Differences between Controllers. Joint Controllers and Processors
- 22.1.4. The Data Protection Officer

22.2. Harmonized Regulation of Artificial Intelligence: Proposal for a **European Regulation**

- 22.2.1. Prohibited Practices
- 22.2.2. High-Risk Artificial Intelligence Systems
- 22.2.3. Innovation Support Measures

22.3. Principles Relating to the Processing of Personal Data

- 22.3.1. Fairness, Loyalty and Transparency
- 22.3.2. Purpose Limitation
- 22.3.3. Data Minimisation, Accuracy and Limitation of Retention Period
- 22.3.4. Integrity and Confidentiality
- 22.3.5. Proactive Responsibility

22.4. Basis of Lawfulness or Legitimacv and Authorizations for the Processing, Including, if Applicable, the Communication of the Data

- 22.4.1. Consent
- 22.4.2. Contractual Relationship or Pre-contractual Measures
- 22.4.3. Fulfillment of a Legal Obligation
- 22.4.4. Protection of Vital Interests of the Data Subject or Another Person
- 22.4.5. Public Interest or Exercise of Public Powers
- 22.4.6. Legitimate Interest: Weighing of interests

22.5. Individuals Rights

- 22.5.1. Transparency and Information
- 22.5.2. Access
- 22.5.3. Rectification and Deletion (Right to be Forgotten), Limitation and Portability
- 22.5.4. Opposition and Automated Individual Decisions
- 22.5.5. Limits to Rights

22.6. Data Protection by Design: Analysis and Management of Personal Data **Processing Risks**

- 22.6.1. Identification of Risks and Threats to the Rights and Freedoms of Individuals
- 22.6.2 Risk Assessment
- 22.6.3. Risk Management Plan

22.7. Techniques for Ensuring Compliance with Data Protection Regulations

- 22.7.1. Identification of Proactive Accountability Measures
- 22.7.2. Organizational measures
- 22.7.3. Technical Measures
- 22.7.4. The Register of Processing Activities
- 22.7.5. Security Breach Management
- 22.7.6. Codes of Conduct and Certifications

22.8. The Data Protection Impact Assessment (DPA or DPIA)

- 22.8.4. Prior Consultation with the Supervisory Authority

22.9. Contractual Regulation between Those Responsible, Those in charge and, Where Applicable, Other Subjects. International Data **Transfers**

- 22.9.1. Data Access or Data Processing Contract
- 22.9.2. Contracts between Co-Responsible Parties
- 22.9.3. Responsibilities of the Parties
- 22.9.4. Definition and Safeguards to be Adopted in International Transfers

22.10. Control Authorities, Violations and **Penalties**

- 22.10.1. Violations
- 22.10.2. Fines
- 22.10.3. Penalty Procedure
- 22.10.4. Control Authorities and Cooperation Mechanisms

22.8.1. EIPD Needs Assessment

- 22.8.2. Evaluation Methodology
- 22.8.3. Identification of Risks and Threats

Module 23. Business Intelligence and Artificial Intelligence. Strategies and applications					
 23.1. Financial Services 23.1.1. The Implications of Artificial Intelligence (AI) in Financial Services. Opportunities and Challenges 23.1.2. Use Cases 23.1.3. Potential Risks Related to the use of AI 23.1.4. Potential Future Developments/uses of AI 	 23.2. Implications of Artificial Intelligence in the Healthcare Service 23.2.1. Implications of AI in the Healthcare Sector. Opportunities and Challenges 23.2.2. Use Cases 	23.3. Risks Related to the Use of Al in the Health Service23.3.1. Potential Risks Related to the use of Al 23.3.2. Potential Future Developments/uses of Al	 23.4. Retail 23.4.1. Implications of AI in the Retail. Opportunities and Challenges 23.4.2. Use Cases 23.4.3. Potential Risks Related to the use of AI 23.4.4. Potential Future Developments/uses of AI 		
23.5. Industry 4.0 23.5.1. Implications of AI in the 4.0 Industry. Opportunities and Challenges 23.5.2. Use Cases	23.6. Potential Risks Related to the use of AI in the 4.0 Industry 23.6.1. Use Cases 23.6.2. Potential Risks Related to the use of AI 23.6.3. Potential Future Developments/uses of AI	23.7. Public Administration 23.7.1. Implications of AI in Public Administration:	23.8. Educational 23.8.1. Implications of AI in Educational: Opportunities and Challenges 23.8.2. Use Cases 23.8.3. Potential Risks Related to the use of AI 23.8.4. Potential Future Developments/uses of AI		
23.9. Forestry and Agriculture 23.9.1. Implications of AI in Forestry and Agriculture. Opportunities and Challenges 23.9.2. Use Cases 23.9.3. Potential Risks Related to the use of AI 23.9.4. Potential Future Developments	23.10. Human Resources 23.10.1. Implications of AI for Human Resources Opportunities and Challenges 23.10.2. Use Cases 23.10.3. Potential Risks Related to the use of AI 23.10.4. Potential Future Developments/uses of AI				

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Module 24. Optimization of the Company's Human Capital 24.1. Human Capital in the Company

- 24.1.1. Value of Human Capital in the Technological World
- 24.1.2. Managerial Skills
- 24.1.3. Paradigm Shift in Management Models

24.2. Competencies of the Director

- 24.2.1. Management Process
- 24.2.2. Management Functions
- 24.2.3. Group Leadership Management in Companies. Group Relations

24.3. Corporate Communication

- 24.3.1. The Company's Communication Process
- 24.3.2. Interpersonal Relations in the Company
- 24.3.3. Communication Techniques for Change 24.3.3.1. Storytelling 24.3.3.2 Assertive Communication Techniques, Feedback, Consensus

24.4. Business Coaching

- 24.4.1. Business Coaching
- 24.4.2. The Practice of Coaching
- 24.4.3. Types of Coaching and Coaching in Organizations 24.4.3.1. Coaching as a Leadership Style

24.5. Business Mentoring

- 24.5.1. Mentoring in the Company
- 24.5.2. The 4 processes of a Mentoring Program
- 24.5.3. Benefits of this Business Tool

24.6. Mediation and Conflict Resolution in the Company

- 24.6.1. The Conflicts
- 24.6.2. Preventing, Addressing and Resolving Conflict
- 24.6.3. Stress and Work Motivation

24.7. Negotiation Techniques

- 24.7.1. Negotiation at the Managerial Level in Technology Companies
- 24.7.2. Strategies and Main Types of Negotiation 24.7.2.1. The Figure of the Negotiating Subject

24.8. Enterprise Change Management

- 24.8.1. Factors of Organizational Change
- 24.8.2. Strategic Planning
- 24.8.3. Organizational Change Management 24.8.3.1. For Intangible Change: Teams. Communication, Culture, Leadership 24.8.3.2. For basic or Tangible Change: Goal Setting, Performance Measurement, Learning, Recognition and Rewards

24.9. Techniques for Improving **Equipment Performance**

- 24.9.1. Teamwork Techniques
- 24.9.2. Delegating in work Equipment

24.10. Focus Group. Classification

- 24.10.1. The role of the Dynamizer
- 24.10.2. Group Dynamics Techniques 24.10.2.1. Brainstorming+ 24.10.2.2. Philps 6/6
 - 24.10.2.3. Hot Air Balloon D





This academic program offers students a different way of learning. Our methodology uses a cyclical learning approach: **Relearning.**

This teaching system is used, for example, in the most prestigious medical schools in the world, and major publications such as the **New England Journal of Medicine** have considered it to be one of the most effective.





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TECH Business School uses the Case Study to contextualize all content

Our program offers a revolutionary approach to developing skills and knowledge. Our goal is to strengthen skills in a changing, competitive, and highly demanding environment.





This program prepares you to face business challenges in uncertain environments and achieve business success.



Our program prepares you to face new challenges in uncertain environments and achieve success in your career.

A learning method that is different and innovative

This TECH program is an intensive educational program, created from scratch to present executives with challenges and business decisions at the highest level, whether at the national or international level. This methodology promotes personal and professional growth, representing a significant step towards success. The case method, a technique that lays the foundation for this content, ensures that the most current economic, social and business reality is taken into account.



You will learn, through collaborative activities and real cases, how to solve complex situations in real business environments"

The case method has been the most widely used learning system among the world's leading business schools for as long as they have existed. The case method was developed in 1912 so that law students would not only learn the law based on theoretical content. It consisted of presenting students with real-life, complex situations for them to make informed decisions and value judgments on how to resolve them. In 1924, Harvard adopted it as a standard teaching method.

What should a professional do in a given situation? This is the question we face in the case method, an action-oriented learning method. Throughout the program, the studies will be presented with multiple real cases. They must integrate all their knowledge, research, argue and defend their ideas and decisions.



Relearning Methodology

TECH effectively combines the Case Study methodology with a 100% online learning system based on repetition, which combines different teaching elements in each lesson.

We enhance the Case Study with the best 100% online teaching method: Relearning.

Our online system will allow you to organize your time and learning pace, adapting it to your schedule. You will be able to access the contents from any device with an internet connection.

At TECH you will learn using a cutting-edge methodology designed to train the executives of the future. This method, at the forefront of international teaching, is called Relearning.

Our online business school is the only one in the world licensed to incorporate this successful method. In 2019, we managed to improve our students' overall satisfaction levels (teaching quality, quality of materials, course structure, objectives...) based on the best online university indicators.



Methodology | 59 tech

In our program, learning is not a linear process, but rather a spiral (learn, unlearn, forget, and re-learn). Therefore, we combine each of these elements concentrically. With this methodology we have trained more than 650,000 university graduates with unprecedented success in fields as diverse as biochemistry, genetics, surgery, international law, management skills, sports science, philosophy, law, engineering, journalism, history, markets, and financial instruments. All this in a highly demanding environment, where the students have a strong socio-economic profile and an average age of 43.5 years.

Relearning will allow you to learn with less effort and better performance, involving you more in your specialization, developing a critical mindset, defending arguments, and contrasting opinions: a direct equation to success.

From the latest scientific evidence in the field of neuroscience, not only do we know how to organize information, ideas, images and memories, but we know that the place and context where we have learned something is fundamental for us to be able to remember it and store it in the hippocampus, to retain it in our long-term memory.

In this way, and in what is called neurocognitive context-dependent e-learning, the different elements in our program are connected to the context where the individual carries out their professional activity.

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This program offers the best educational material, prepared with professionals in mind:



Study Material

All teaching material is produced by the specialists who teach the course, specifically for the course, so that the teaching content is highly specific and precise.

These contents are then applied to the audiovisual format, to create the TECH online working method. All this, with the latest techniques that offer high quality pieces in each and every one of the materials that are made available to the student.



Classes

There is scientific evidence suggesting that observing third-party experts can be useful.

Learning from an Expert strengthens knowledge and memory, and generates confidence in future difficult decisions.



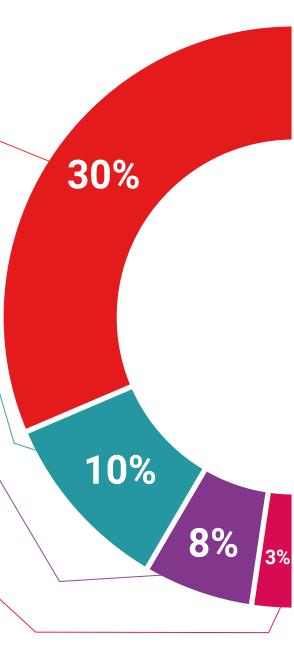
Management Skills Exercises

They will carry out activities to develop specific executive competencies in each thematic area. Practices and dynamics to acquire and develop the skills and abilities that a high-level manager needs to develop in the context of the globalization we live in.



Additional Reading

Recent articles, consensus documents and international guidelines, among others. In TECH's virtual library, students will have access to everything they need to complete their course.





Students will complete a selection of the best case studies chosen specifically for this program. Cases that are presented, analyzed, and supervised by the best senior management specialists in the world.



Interactive Summaries

The TECH team presents the contents attractively and dynamically in multimedia lessons that include audio, videos, images, diagrams, and concept maps in order to reinforce knowledge.

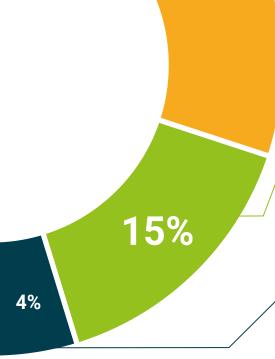


This exclusive educational system for presenting multimedia content was awarded by Microsoft as a "European Success Story".

Testing & Retesting

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We periodically evaluate and re-evaluate students' knowledge throughout the program, through assessment and self-assessment activities and exercises, so that they can see how they are achieving their goals.

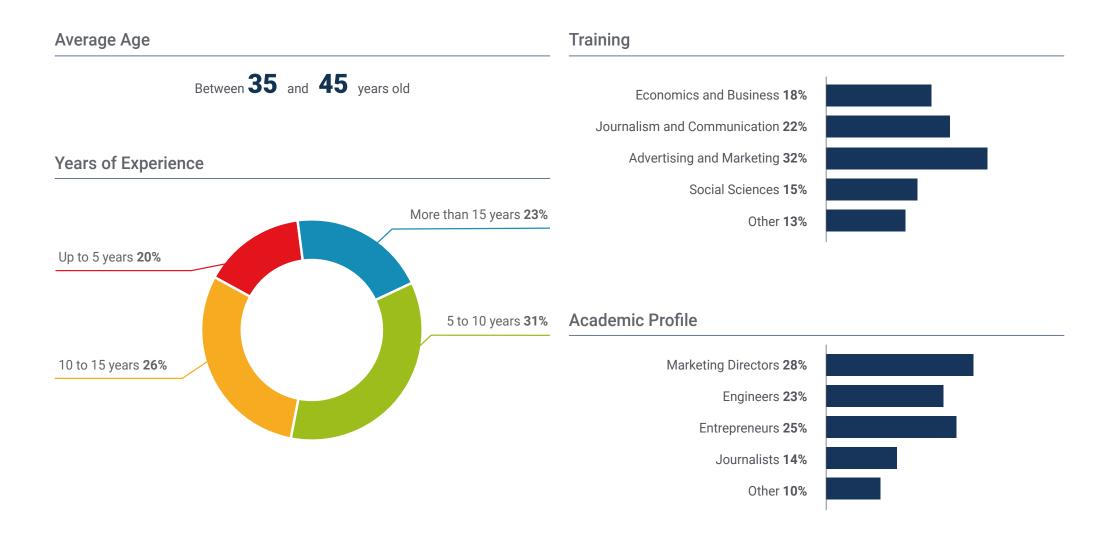


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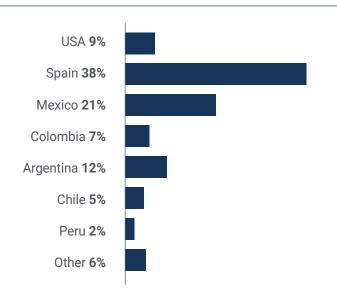




tech 64 | Our Students' Profiles



Geographical Distribution





Mr. José García

Marketing Director

"This program has been a great opportunity for my career, finding, in one program, the training I needed to give my career a boost. This Advanced Master's Degree contains a rich syllabus that undoubtedly covers the most relevant concepts of the sector. In addition, its online format is a plus, as it has allowed me to study at my own pace, without complications or the need to follow a fixed schedule"

International Guest Director

Mick Gram is synonymous with innovation and excellence in the field of **Business**Intelligence internationally. His successful career is linked to leadership positions in multinationals such as Walmart and Red Bull. Likewise, this expert stands out for his vision to identify emerging technologies that, in the long term, achieve an everlasting impact in the corporate environment.

On the other hand, the executive is considered a pioneer in the use of data visualization techniques that simplified complex sets, making them accessible and facilitating decision making. This ability became the pillar of his professional profile, transforming him into a desired asset for many organizations that bet on gathering information and generating concrete actions from them.

One of his most outstanding projects in recent years has been the Walmart Data Cafe platform, the largest of its kind in the world that is anchored in the cloud aimed at Big Data analysis. In addition, he has held the position of Director of Business Intelligence at Red Bull, covering areas such as Sales, Distribution, Marketing and Supply Chain Operations. His team was recently recognized for its constant innovation regarding the use of Walmart Luminate's new API for Shopper and Channel insights.

In terms of education, the executive has several Master's degrees and postgraduate studies at prestigious centers such as the **University of Berkeley**, in the United States, and the **University of Copenhagen**, in Denmark. Through this continuous updating, the Postgraduate Diploma has achieved cutting-edge competencies. Thus, he has come to be considered a **born leader of the new global economy**, centered on the impulse of data and its infinite possibilities.



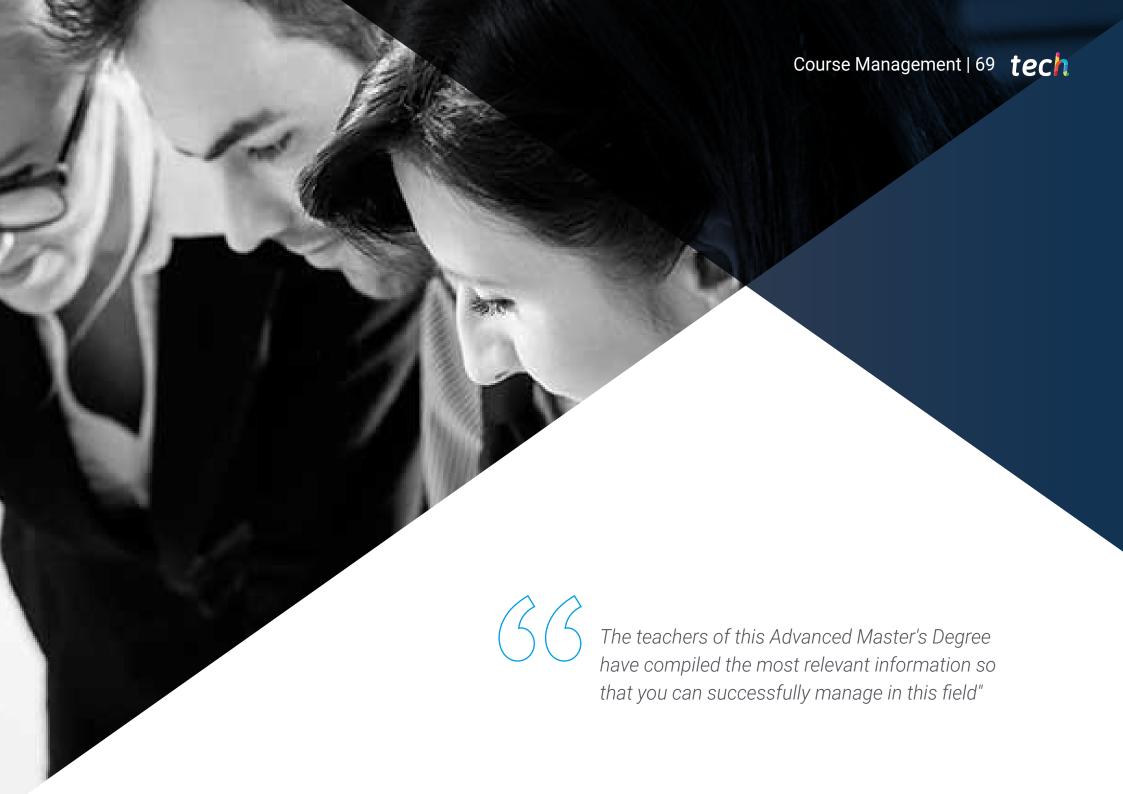
Mr. Gram, Mick

- Business Intelligence Solutions Architect for Walmart Data Café
- Independent Business Intelligence and Data Science Consultant
- Business Intelligence Director at Capgemini
- Chief Analyst at Nordea
- Chief Business Intelligence Consultant for SAS
- Executive Education in AI and Machine Learning at UC Berkeley College of Engineering
- Executive MBA in e-commerce at the University of Copenhagen
- Bachelor's Degree and Professional Master's Degree in Mathematics and Statistics at the University of Copenhagen



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Management



Dr. Peralta Martín-Palomino, Arturo

- Doctorate in Psychology from the University of CastillaLa
- PhD in Economics, Business and Finance from the Camilo José Cela University. Outstanding Award
- Associate lecturer, teaching undergraduate and master's degrees in Computer Engineering at the University of Castilla la Mancha
- Lecturer of Engineering Masters at the International Valencia University and Rioja International University
- Member of the SMILE Research Group of the University of Castilla la Mancha
- CEO and CTO at Prometeus Global Solutions
- CTO in Korporate Technologies desde 2019
- CTO in Al Shephers GmbH Since 2021
- Director of Design and Development at DocPath Document Solutions
- Analyst/Programmer at Castilla la Mancha University
- Degree in Computer Engineering from the Castilla la Mancha University
- Master's Degree in Advanced Information Technologies from the University of Castilla la Mancha
- Master's Degree in Business Administration and Organizational Engineering by Castilla la Mancha University
- University Expert in Integrated Project Management (PMP) by Castilla la Mancha University

Professors

Mr. Catalán Ramírez, Raúl Luis

- Interface Designer and Analyst/Programmer at Prometeus Global Solutions
- Freelance designer and programmer
- Designer at Mille Cunti Association
- Graduated in Graphic Design at the EA. Pedro Almodóvar Teaching Experience
- CMS web implementation and management Professional Experience

Ms. Fernández Meléndez, Galina

- Bachelor's Degree in Business Administration. Bicentennial University of Aragua- Caracas
- Diploma in Planning and Public Finance by the Venezuelan School of Planning School of Finance
- Master's Degree in Data Analysis and Business Intelligence by the University of Oviedo
- MBA from the European Business School of Barcelona
- Master's Degree in Big Data and Business Intelligence from the European Business School of Barcelona

Mr. Fondón Alcalde, Rubén

- Telecommunications Engineer at Madrid's European University
- The Master in Big Data and Analytics at the International University of Valencia
- ◆ Power BI Essentials. Linkedin Learning
- Power BI visualization and reporting Linkedin Learning
- ITIL Foundations v3
- ◆ HP Sales University. Las Rozas (Madrid)
- ◆ Cisco Certified Network Associate (CCNA). Novatech Institute
- Erasmus Scholarship in Cork. Institute of Technology (Ireland)

Ms. García La O, Marta

- Management, administration and account management at Think Planning and Development, SL
- Accountant-administrative in Tabacos Santiago y Zaraiche-Stan Roller, SL
- Marketing Specialist. Versas Consultants
- Customer service and self-service monitor in Cajamurcia
- Accountant-Administrative at GRUPO T-6, SL
- Diploma in Business Administration. University of Murcia
- Master's Degree in Commercial and Marketing Management. CTO Business School.
 Teaching Experience
- Organisation, supervision and mentoring of High management training courses in Think Planning and Development, SL
- Mentoring of new employees and optimization of human capital potentials for Think Planificación y Desarrollo, SL

Mr. García Niño, Pedro

- Sales Manager of computer services in the companies Camuñase, S.L. and Electrocamuñas, S.L
- Hardware/software technician in the companies Camuñase, S.L. and Electrocamuñas, S.L.
- Web design, analytics and programming
- Specialist in Digital Marketing and RRSS
- SEO On-Page / Internal Factors Specialist
- ◆ Off-Page SEO/Linkbuilding/Black Hat SEO Specialist
- ◆ SEM/PPC/Google Ads Specialist
- Specialist in digital marketing analytics and performance measurement/Google Analytics

tech 72 | Course Management

- Specialist in organic positioning and SEO UNED Foundation
- Specialist in PPC and SEM Aula CM. Official Certification on Google Ads Search Campaigns. Official Google Ads Display Certification Teaching Experience
- Technical training in assembly and installation of desktop computers
- Technical training in software installation and maintenance/cybersecurity Professional Experience

Mr. López Rausell, Adolfo

- Director of TECH Business School
- Technical Direction in Projects and Market Studies at Investgroup
- Management at Club Innovation Club of the Valencian Community
- Degree in Economics and Business Administration by Valencia University
- Diploma in Marketing in ESEM Business School

Ms. Martínez Cerrato, Yésica

- Responsible for training new recruits on commercial management software (CRM, ERP, INTRANET ERP, Intranet, product and procedures in Ricopia Technologies (Alcalá de Henares)
- Computer classes teacher at ASALUMA Association (Alcalá de Henares)
- Responsible for training new scholarship holders incorporated to the Computer Classrooms at the University of Alcalá
- Business Intelligence Analyst at Ricopia Technologies (Alcalá de Henares)
- Project Manager in the area of Key Accounts Integration at Correos and Telégrafos (Madrid)
- Computer Technician-Responsible for computer classrooms OTEC, University of Alcalá (Alcalá de Henares)
- Scholarship for Training as a Computer Technician in OTEC, University of Alcala (Alcalá de Henares)
- Degree in Electronic Communications Engineering at the University of Alcalá, Spain

D. Martín-Palomino Sahagún, Fernando

- ◆ CTO at AURA Diagnostics (medTech)
- Business Development Spain SARLIN, Industry 4.0 applied compressed air
- Operations Management Alliance Diagnostics
- Management Innovation Alliance Medical
- ◆ CIO Alliance Medical
- Field engineer & Project Management digital radiology at Kodak
- Telecommunications Engineer. MBA from the Polytechnic University of Madrid
- Executive Master's Degree in Marketing and Sales at ESADE
- Training of medical personnel in the use of new technologies for digital diagnostics
- Training of industrial plant personnel in the use of 4.0 applications

Mr. Nafría Sanz, Alfonso

- Business Intelligence Consultant at Korporate Technologies Group, SL
- Marketing and Business Development Consultant specializing in SMEs
- Co-founder and Communication Director of SME company
- Degree in Marketing and Technical Market Research from San Pablo CEU University
- Master's Degree in Business Intelligence and Big Data from the Universitat Oberta de Catalunya Work Experience

Mr. Palomino Dávila, Cristina

- Consultant and Senior GRC Auditor. Compliance with legislation Data Protection, National Security Scheme and information security regulatory frameworks. Oesía Networks, S.L.
- Internal audits Audit Sub-Directorate General Secretariat. Internal data protection audit of CLH Group companies located in Spain and the United Kingdom
- Senior consultant and auditor in Personal Data Protection and information society services Helas Consultores, S.L

- Preparation of contents and delivery of numerous training and awareness-raising seminars on data protection and information security, in the area of company-client relations
- Organization and delivery of the Personal Data Protection Course. General Directorate of the Civil Guard. Madrid
- Consultant and Auditor in the field of Personal Data Protection. Alaro Avant Data Protection Division of Adesis Netlife, S.L.
- Lawyer. New Technologies Area. Legal advice in the field of Personal Data Protection. De Lorenzo Abogados, S.L.P
- Graduate in Law from the University of Castilla La Mancha
- Master's Degree in Legal Consultancy for Businesses from the Instituto de Empresa
- Advanced Course in Digital Security and Crisis Management by the University of Alcalá and the Spanish Security and Crisis Alliance – AESYC

Dr. Pedrajas Parabás, Elena

- Business Analyst in Management Solutions in Madrid
- Collaborator with the Department of Numerical Analysis at the University of Cordoba Professional Experience
- Researcher in the Department of Computer Science and Numerical Analysis at the University of Córdoba
- Researcher at the Singular Center for Research in Intelligent Technologies in Santiago de Compostela
- Degree in Computer Engineering
- Master's Degree in Data Science and Computer Engineering

Ms. Rissanen, Karoliina

- Responsible for the development of training programs Professional Experience
- HR Specialist, Oy Sinebrychoff Ab (Carlsberg Group)
- Assistant Manager, People, Performance and Development, IATA Global Delivery Center
- Assistant Manager, Customer Services, IATA Global Delivery Center
- Diploma in Tourism from the University Haaga-Helia
- Master's Degree in Protocol and External Relations from Camilo José Cela University
- Diploma in Human Resource Management by Chartered Institute of Personnel and Development
- Trained and certified as instructor by IATA
- Training of customer service personnel





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When the change occurs



Type of change

Internal Promotion 18%
Change of Company 47%
Entrepreneurship 35%

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This program represents a salary increase of more than **25%** for our students.

\$57,900

A salary increase of

25.22%

\$72,500





tech 80 | Benefits for Your Company

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Intellectual Capital and Talent Growth

The executive will introduce the company to new concepts, strategies, and perspectives that can bring about significant changes in the organization.



Retaining high-potential executives to avoid talent drain

This program strengthens the link between the company and the executive and opens new avenues for professional growth within the company.



Building agents of change

The manager will be able to make decisions in times of uncertainty and crisis, helping the organization overcome obstacles.



Increased international expansion possibilities

Thanks to this program, the company will come into contact with the main markets in the world economy.



Project Development

The manager will be work on a current project or develop new projects in the field of R&D or Business Development within their company.



Increased competitiveness

This Professional Master's Degree will equip students with the skills to take on new challenges and drive the organization forward.







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» Duration: 2 years

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» Dedication: 16h/week

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