## Advanced Master's Degree Senior Management of Digital Companies

## A M D S M D C





## Advanced Master's Degree Senior Management of Digital Companies

- » Modality: online
- » Duration: 2 years
- » Certificate: TECH Global University
- » Credits: 120 ECTS
- » Schedule: at your own pace
- » Exams: online

Website: www.techtitute.com/us/school-of-business/advanced-master-degree/advanced-master-degree-senior-management-digital-companies

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# 01 **Welcome**

The Internet has come into our lives to change all areas and sectors, and it is becoming more and more important in our daily lives. In this scenario, companies, regardless of the sector to which they belong, must opt for digitalization. There are a multitude of processes carried out in companies that have already been computerized, which, in addition to speeding up turnaround times, also play an important role in security. In addition, users are becoming more and more accustomed to carrying out multiple transactions over the Internet. All this has changed the way companies are managed, so it is necessary to have professionals who are adapted to new technologies and who have sufficient capacity to manage digital companies. This program in Senior Management of Digital Companies has been created to train you in the management and administration of online companies. Quality and up-to-date content and knowledge of the main developments in the field are the bases that will allow you to achieve success.

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*Constant of the specifics of digital business and achieve success in your company"* 

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# 02 Why Study at TECH?

TECH is the world's largest 100% online business school. It is an elite business school, with a model based on the highest academic standards. A world-class centre for intensive managerial skills training.

## Why Study at TECH? | 07 tech

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TECH is a university at the forefront of technology, and puts all its resources at the student's disposal to help them achieve entrepreneurial success"

## tech 08 | Why Study at TECH?

### At TECH Global University



### Innovation

The university offers an online learning model that combines the latest educational technology with the most rigorous teaching methods. A unique method with the highest international recognition that will provide students with the keys to develop in a rapidly-evolving world, where innovation must be every entrepreneur's focus.

"Microsoft Europe Success Story", for integrating the innovative, interactive multi-video system.



### The Highest Standards

Admissions criteria at TECH are not economic. Students don't need to make a large investment to study at this university. However, in order to obtain a qualification from TECH, the student's intelligence and ability will be tested to their limits. The institution's academic standards are exceptionally high...



## of TECH students successfully complete their studies



#### Networking

Professionals from countries all over the world attend TECH, allowing students to establish a large network of contacts that may prove useful to them in the future.



executives trained each year

## 200+

different nationalities



#### Empowerment

Students will grow hand in hand with the best companies and highly regarded and influential professionals. TECH has developed strategic partnerships and a valuable network of contacts with major economic players in 7 continents.

500+

collaborative agreements with leading companies

#### Talent

This program is a unique initiative to allow students to showcase their talent in the business world. An opportunity that will allow them to voice their concerns and share their business vision.

After completing this program, TECH helps students show the world their talent.



#### **Multicultural Context**

While studying at TECH, students will enjoy a unique experience. Study in a multicultural context. In a program with a global vision, through which students can learn about the operating methods in different parts of the world, and gather the latest information that best adapts to their business idea.

TECH students represent more than 200 different nationalities.



### Why Study at TECH? | 09 tech

TECH strives for excellence and, to this end, boasts a series of characteristics that make this university unique:



#### Analysis

TECH explores the student's critical side, their ability to question things, their problem-solving skills, as well as their interpersonal skills.



#### Learn with the best

In the classroom, TECH's teaching staff discuss how they have achieved success in their companies, working in a real, lively, and dynamic context. Teachers who are fully committed to offering a quality specialization that will allow students to advance in their career and stand out in the business world.

Teachers representing 20 different nationalities.

At TECH, you will have access to the most rigorous and up-to-date case studies in the academic community"



#### **Academic Excellence**

TECH offers students the best online learning methodology. The university combines the Relearning method (a postgraduate learning methodology with the highest international rating) with the Case Study. A complex balance between tradition and state-of-the-art, within the context of the most demanding academic itinerary.



#### **Economy of Scale**

TECH is the world's largest online university. It currently boasts a portfolio of more than 10,000 university postgraduate programs. And in today's new economy, **volume + technology = a ground-breaking price**. This way, TECH ensures that studying is not as expensive for students as it would be at another university.

# 03 Why Our Program?

Studying this TECH program means increasing the chances of achieving professional success in senior business management.

It is a challenge that demands effort and dedication, but it opens the door to a promising future. Students will learn from the best teaching staff and with the most flexible and innovative educational methodology.

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We have highly qualified teachers and the most complete syllabus on the market, which allows us to offer you training of the highest academic level"

## tech 12 | Why Our Program?

This program will provide students with a multitude of professional and personal advantages, particularly the following:



#### A significant career boost

By studying at TECH, students will be able to take control of their future and develop their full potential. By completing this program, students will acquire the skills required to make a positive change in their career in a short period of time.

70% of participants achieve positive career development in less than 2 years.



## Develop a strategic and global vision of companies

TECH offers an in-depth overview of general management to understand how each decision affects each of the company's different functional areas.

Our global vision of companies will improve your strategic vision.



#### Consolidate the student's senior management skills

Studying at TECH means opening the doors to a wide range of professional opportunities for students to position themselves as senior executives, with a broad vision of the international environment.

You will work on more than 100 real senior management cases.



#### Take on new responsibilities

The program will cover the latest trends, advances and strategies, so that students can carry out their professional work in a changing environment.

45% of graduates are promoted internally.

## Why Our Program? | 13 tech



#### Access to a powerful network of contacts

TECH connects its students to maximize opportunities. Students with the same concerns and desire to grow. Therefore, partnerships, customers or suppliers can be shared.

> You will find a network of contacts that will be instrumental for professional development.



#### Thoroughly develop business projects

Students will acquire a deep strategic vision that will help them develop their own project, taking into account the different areas in companies.

20% of our students develop their own business idea.



#### Improve soft skills and management skills

TECH helps students apply and develop the knowledge they have acquired, while improving their interpersonal skills in order to become leaders who make a difference.

Improve your communication and leadership skills and enhance your career.



#### Be part of an exclusive community

Students will be part of a community of elite executives, large companies, renowned institutions, and qualified professors from the most prestigious universities in the world: the TECH Global University community.

We give you the opportunity to train with a team of world renowned teachers.

# 04 **Objectives**

This program is designed to strengthen management and leadership skills, as well as to develop new skills and abilities that will be essential in your professional development. After the program, you will be equipped to make global decisions with an innovative perspective and an international vision.

One of our fundamental objectives is to help you develop the essential skills to strategically manage a business"

## tech 16 | Objectives

TECH makes the goals of their students their own goals too. Working together to achieve them.

This Advanced Master's Degree in Senior Management of Digital Companies qualifies students to:



Develop strategies to create new opportunities in existing markets



Lead change processes in the company based on digitalization



Implement digitization strategies for a business, making the right decisions to achieve the planned objectives





Analyze and identify factors that generate difficulties or opportunities in digital environments



Identify the changes required to improve management and direction within the company, based on orienting the strategy to the digital environment

## Objectives | 17 tech



Develop the management skills necessary to lead the growth and expansion of companies operating in digital environments



Develop management skills and knowledge necessary for technological leadership in the organization





Adopt IT strategic governance models that are integrated and harmonized with corporate strategy and management

07

Assess the status, positioning and maturity of information technologies in business environments



Implement methods to systematize technological innovation processes linked to the company's needs

## tech 18 | Objectives

11

Develop management activities related to information and communication technologies (ICT) and R&D&I environments



Apply the ethical, legislative and deontological framework for ICT professionals and ICT management



Participate in projects related to ICT management and the development of innovation and research



Develop project management methodologies IT controlling process and product quality



Analyze the social and economic environment surrounding ICT management and innovation



Structure a business model around e-commerce



Discover new digital tools to acquire customers and strengthen your brand



Successfully lead partially or fully digitized sales and marketing teams



Develop techniques and strategies in the digital environment associated with marketing, sales, and communication to establish channels for attracting and retaining users



Manage digital suppliers optimally with the ability to choose, control, and demand efficiently



Understand the new digital communication paradigm



Develop a solid and complete digital marketing plan for the organization

# 05 **Skills**

After passing the evaluations of the Advanced Master's Degree in Senior Management of Digital Companies, the professional will have acquired the necessary skills for a quality and up-to-date practice based on the most innovative teaching methodology.

*Learn how to strategically manage a digital company after completing this high-level Advanced Master's Degree"* 

## tech 22 | Skills



### Control and manage corporate finances



Apply innovative techniques in project design and management



Develop the company's corporate and competitive strategy





Apply the different business models based on the digital era



Implement ecommerce techniques



Implement digital marketing campaigns to improve the company's positioning in relation to its competitors, as well as its digital reputation



Perform web analytics actions to direct the marketing and communication campaign in such a way that it is more effective in meeting the company's objectives







Use new digital trends in the development of new products



Use social networks as an indispensable tool to improve company awareness



Lead a company specialized in IT projects, focusing on team and project management

## tech 24 | Skills



Apply the most appropriate information systems and technologies in the company



Understand the importance of audits and certifications in R&D&I



Carry out a correct strategic planning to achieve the company's objectives





Apply the basic principles of lean management



Search for and develop an optimal user experience through information technologies



Implement an appropriate strategy for the proper development of a digital business



Create and lead a digital marketing strategy that allows us to position our company correctly in relation to our competitors





Apply quantitative and qualitative market research tools

17

Understand consumers' changing tastes and purchasing methods and adapt the business to their needs



Acquire in-depth knowledge of e-commerce platforms, the main techniques in this field, and the necessary logistical operations, as well as other specific information on this sector

## 06 Structure and Content

The Advanced Master's Degree in Senior Management of Digital Companies is a tailor-made program that is taught 100% online so that you can choose the time and place that best suits your availability, schedule, and interests. A program that takes place over 24 months and is intended to be a unique and stimulating experience that lays the foundations for your success as a manager and entrepreneur.

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Our syllabus has been strategically designed to provide you with a deep understanding of digital business that will enable you to strategically manage an online business"

### tech 28 | Structure and Content

### Syllabus

The Advanced Master's Degree in Senior Management of Digital Companies from TECH Global University is an intense program that prepares you to face business challenges and decisions both nationally and internationally. Its content is designed to promote the development of managerial skills that enable more rigorous decision-making in uncertain environments.

Throughout 3,000 hours of study, you will analyze a multitude of practical cases through individual work, which will allow you to obtain in-depth knowledge that will be very useful for your daily practice. It is, therefore, an authentic immersion in real business situations.

This Advanced Master's Degree in Senior Management of Digital Companies deals extensively with different areas of business and is designed for executives to understand the nature of business management from a strategic, international and innovative perspective. A plan designed for you, focused on improving your career and preparing you to achieve excellence in leadership and business management. A program that understands both your and your company's needs through innovative content based on the latest trends, and supported by the best educational methodology and an exceptional faculty, which will provide you with the skills to solve critical situations, creatively and efficiently.

This Advanced Master's Degree takes place over 24 months and is divided into 23 modules:

Module 1	Competitive Environment and Strategy
Module 2	Entrepreneurial Innovation and Initiative
Module 3	Digital Marketing and E-Commerce
Module 4	Digital Communication and Online Reputation
Module 5	Performance and Inbound Marketing
Module 6	Web Analytics and Marketing Analytics
Module 7	Innovation, E-Logistics, and Technology in the Supply Chain
Module 8	Mobile E-Commerce
Module 9	New Digital Trends
Module 10	Talent Management and Management Skills
Module 11	Technological Direction
Module 12	Strategic Planning and IT Project Management

### Structure and Content | 29 tech

Module 13	Innovation Management
Module 14	Information Security Systems
Module 15	Digital Business Strategy
Module 16	Social Media and Community Management
Module 17	Digital Marketing Strategist
Module 18	Entrepreneurship
Module 19	Marketing in Search Engines and Search Engine Optimization (SEO)
Module 20	Search Engine Marketing (SEM)
Module 21	Conversion Optimization
Module 22	Design, Usability and User Experience
Module 23	Data Science and Big Data

#### Where, When and How is it Taught?

TECH offers the possibility of developing this Advanced Master's Degree in Senior Management of Digital Companies completely online. Over the course of 24 months, you will be able to access all the contents of this program at any time, allowing you to self-manage your study time.

A unique, key, and decisive educational experience to boost your professional development and make the definitive leap.

#### Module 1. Competitive Environment and Strategy

#### 1.1. Global Economic Environment

- 1.1.1. The Fundamentals of the Global Economy
- 1.1.2. The Globalization of Companies and
- Financial Markets 1.1.3. Entrepreneurship and New Markets

## 1.5. Corporate Strategy and Technology Strategy

- 1.5.1. Creating Value for Customers and Shareholders
- 1.5.2. Strategic IS/IT Decisions
- 1.5.3. Corporate Strategy Vs Technology and Digital Strategy

#### 1.9. Company Systems based on Internet Collaboration

- 1.9.1. Customer Management Systems: Customer Relationship Management (CRM)
- 1.9.2. Supply Chain Management Systems
- 1.9.3. e-Commerce Systems

#### 1.2. Corporate Finance

- 1.2.1. Financial Policy and Growth
- 1.2.2. Company Valuation Methods
- 1.2.3. Capital Structure and Financial Leverage

#### 1.6. Information Systems for Decision-Making

- 1.6.1. Business Intelligence
- 1.6.2. Data Warehouse
- 1.6.3. Balanced Scorecard (BSC)

#### 1.3. Economic Analysis of Decisions

- 1.3.1. Budget Control
- 1.3.2. Competitive Analysis. Comparative Analysis
- 1.3.3. Decision Making. Business Investment or Divestment

#### 1.7. Digital Strategy

- 1.7.1. Technology Strategy and its Impact on Digital Innovation
- 1.7.2. Strategic Planning of Information Technologies
- 1.7.3. Strategy and Internet

#### 1.4. Information Systems in Companies

- 1.4.1. Evolution of the IT Model
- 1.4.2. Organization and IT Department
- 1.4.3. Information Technology and Economic Environment

#### 1.8. Online Business Models

- 1.8.1. Analyzing Established Companies in the Technology Sector
- 1.8.2. Business Model Generation Systems
- 1.8.3. Analyzing Innovative Business Models in Traditional Sectors
- 1.8.4. Analyzing Innovative Business Models on The Internet

#### 1.10. Social Business

- 1.10.1. Web 2.0 Strategic Vision and its Challenges
- 1.10.2. Convergence Opportunities and ICT Trends
- 1.10.3. How to Monetize Web 2.0 and Social Media
- 1.10.4. Mobility and Digital Business

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#### Module 2. Entrepreneurial Innovation and Initiative

#### 2.1. Design Thinking

- 2.1.1. The Blue Ocean Strategy
- 2.1.2. Collaborative Innovation
- 2.1.3. Open Innovation

#### 2.2. Strategic Innovation Intelligence

- 2.2.1. Technology Monitoring
- 2.2.2. Technology Foresight
- 2.2.3. Coolhunting

#### 2.3. Entrepreneurship and Innovation

2.3.1. Strategies to Search for Business Opportunities

2.7. Growth Phases in Startup

- 2.3.2. Assessing the Feasibility of New Projects
- 2.3.3. Innovation Management Systems
- 2.3.4. Entrepreneur Soft Skills

Companies

2.7.4. Consolidation Phase

2.7.1. Seed Phase

2.7.2. Startup Phase

2.7.3. Growth Phase

#### 2.4. Managing Start-Ups

- 2.4.1. Introduction to Financial Management in Start-Up Companies
- 2.4.2. Financial Metrics for Start-Ups
- 2.4.3. Financial Planning: Projection Models and their Interpretation
- 2.4.4. Valuation Methods
- 2.4.5. Legal Aspects

#### 2.8. Start-Up Financing

- 2.8.1. Bank Financing
- 2.8.2. Subsidies
- 2.8.3. Seed Capital and Accelerators Business Angels
- 2.8.4. Venture Capital IPO
- 2.8.5. Public to Private Partnership

#### 2.5. The Business Plan

- 2.5.1. Business Plan in the Digital Era
- 2.5.2. Canvas Model
- 2.5.3. Value Proposition Model
- 2.5.4. Content and Presentation

#### 2.10. Lean Management

2.6. Project Management

2.6.1. Agile Development

- Capital and Seed Capital Entities
- 2.9.1. Public Institutions: CDTI, ENISA
- 2.9.2. National and International Venture Capital Entities
- 2.9.3. Private Investors: Caixa Capital Risc Bstartup
- 2.9.4. FOND-ICO Global
- 2.9.5. Accelerators: Wayra, Lanzadera and Plug & Play
- 2.10.1. The Basic Principles of Lean Management
- 2.10.2. Improvement and Problem-Solving Groups
- 2.10.3. New Forms of Maintenance and Quality Management

2.6.3. Project Tracking and Project Steering

2.6.2. Lean Management in Start-Ups

- 2.9. National and International Venture

#### Module 3. Digital Marketing and E-Commerce

3.1.1. N 3.1.2. P S	Digital E-Commerce Management New E-Commerce Business Models Planning and Developing an E-Commerce Strategic Plan Fechnological Structure in E-Commerce	3.2.1. 3.2.2. 3.2.3.	E-Commerce Operations and Logistics How to Manage Fulfillment Digital Point-of-Sale Management Contact Center Management Automation in Management and Monitoring Processes		Implementing E-Commerce Techniques Social Media and Integration in the E-Commerce Plan Multichannel Strategy Personalizing Dashboards	3.4.2. 3.4.3.	Digital Pricing Online Payment Methods and Payment Gateways Electronic Promotions Digital Price Timing E-Auctions
<b>a</b> 3.5.1. E 3.5.2. S	From E-Commerce to M-Commerce and S-Commerce E-Marketplace Business Models G-Commerce and Brand Experience Purchase via Mobile Devices	3.6.1. 3.6.2.	Customer Intelligence: from E-CRM to S-CRM Integrating the Consumer in the Value Chain Online Research and Loyalty Techniques Planning a Customer Relationship Management Strategy	<b>3.7.</b> 3.7.1. 3.7.2. 3.7.3.	Digital Marketing Trade Cross Merchandising Designing and Managing Facebook Ads Campaigns Designing and Managing Google Adwords Campaigns	3.8.1. 3.8.2.	Online Marketing for E-Commerce Inbound Marketing Display and Programmatic Purchasing Communication Plan

#### Module 4. Digital Communication and Online Reputation

4.1. Web 2.0 or the Social Web 4.2. Digital Communication and 4.3. Designing and Planning an Online Reputation Plan Reputation 4.1.1. Organization in the Age of Conversation 4.1.2. Web 2.0 Is All About People 4.2.1. Online Reputation Report 4.3.1. Overview of the Main Social Media 4.4.1. Facebook 4.1.3. Digital Environment and New 4.2.2. Netiquette and Good Practices on Social 4.3.2. Brand Reputation Plan 4.4.2. LinkedIn Communication Formats Media 4.3.3. General Metrics, ROI, and Social CRM 4.4.3. Google+ 4.2.3. Branding and Networking 2.0 4.3.4. Online Crisis and Reputational SEO 4.4.4. Twitter 4.5. Video, Image, and Mobility Content and Storytelling Strategy 4.7. Social Media Strategies 4.6. Platforms 4.6.1. Corporate Blogging 4.7.1. Corporate PR and Social Media 4.6.2. Content Marketing Strategy 4.7.2. Defining the Strategy to Be Followed in Each 4.5.1. You Tube 4.6.3. Creating a Content Plan Medium 4.8.2. Social Media Manager 4.5.2. Instagram 4.6.4. Content Curation Strategy 4.7.3. Analysis and Evaluation of Results 4.8.3. Social Media Strategist 4.5.3. Flickr 4.5.4. Vimeo 4.5.5. Pinterest

#### 4.9. Social Media Plan

- 4.9.1. Designing a Social Media Plan 4.9.2. Schedule, Budget, Expectations, and
- 4.10. Online Monitoring Tools
- Monitoring 4.9.3. Contingency Protocol in Case of Crisis
- 4.10.1. Management Tools and Desktop Applications
- 4.10.2. Monitoring and Research Tools

#### 4.4. General, Professional, and **Microblogging Platforms**

#### 4.8. Community Management

- 4.8.1. Functions, Duties, and Responsibilities of the Community Manager

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#### Module 5. Performance and Inbound Marketing

#### 5.1. Permission Marketing

- How to Obtain a User's Permission 5.1.1.
- 5.1.2. Personalizing the Message
- 5.1.3. Mail Confirmation or Double Opt-In

#### **Developing E-Mail Campaigns** 5.5.

- 5.5.1. Lists of Subscribers. Leads. and Customers
- 5.5.2. E-Mail Marketing Tools and Resources 5.5.3. Online Writing for E-Mail Marketing
- Campaigns

#### 5.9. Content Optimization

- Content Optimization for Search Engines 5.9.1.
- 5.9.2. Content Creation
- 5.9.3. Content Dynamization

#### 5.6.1 List Metrics 5.6.2. Newsletter Delivery Metrics

5.2. Strategy and Performance

5.2.1. Performance Marketing: Results

5.2.3. The Importance of the Funnel

Techniques

5.2.2. Digital Media Mix

5.6.

5.6.3. Conversion Metrics

#### 5.3. Affiliate Campaign Development

- Agencies and Affiliate Programs 5.3.1.
- 5.3.2. Postview
- 5.3.3. Defining Affiliate Programs
- 5.3.4. Display and Campaign Optimization

#### 5.7. Inbound Marketing

- Effective Inbound Marketing 5.7.1.
- 5.7.2. The Benefits of Inbound Marketing
- 5.7.3. Measuring the Success of Inbound Marketing

#### 5.4. Launching an Affiliate Program

- 5.4.1. Affiliation and Direct Affiliation Networks
- 5.4.2. Results Analysis and Monitoring
- 5.4.3. Fraud Control

#### 5.8. Target Research

- 5.8.1. Consumer Intent Modelling and Buyer
- 5.8.2. Customer Journey Mapping
- 5.8.3. Content Strategy

5.10. Conversion 5.10.1. Lead Capturing and CRO

5.10.2. Lead Nurturing and Marketing Automation

E-Mail Marketing Metrics

#### Module 6. Web Analytics and Marketing Analytics

#### 6.1. Web Analysis

- The Fundamentals of Web Analytics 6.1.1.
- 6.1.2. Classic Media Vs Digital Media
- 6.1.3. The Web Analyst's Basic Methodology

#### 6.5. Strategy Analysis Areas

- 6.5.1. Web Traffic Acquisition
- 6.5.2. Activation
- 6.5.3. Conversion
- 6.5.4. Loyalty

#### 6.2. Google Analytics 6.2.1. Configuring an Account

- 6.2.2. Javascript Tracking API
- 6.2.3. Customized Reports and Segments

#### 6.6. Data Science and Big Data

- Business Intelligence 6.6.1.
- 6.6.2. Methodology and Analysis of Large Volumes of Data
- 6.6.3. Data Extraction, Processing, and Loading

#### 6.3. Qualitative Analysis

- 6.3.1. Research Techniques Applied in Web Analytics
- 6.3.2. Customer Journey
- 6.3.3. Purchase Funnel

#### 6.7. Viewing Data

- Viewing and Interpreting Dashboards 6.7.1.
- 6.7.2. Converting Data into a Value
- 6.7.3. Integrating Sources
- 6.7.4. Presenting Reports

#### 6.4. Digital Metrics

- 6.4.1. Basic Metrics
- 6.4.2. Ratios
- 6.4.3. Setting Objectives and KPIs

#### 6.8. Web Analytics Tools

- Technological Basis of WA Tool 6.8.1.
- 6.8.2. Logs and Tags
- 6.8.3. Basic and Ad-hoc Labeling

Мо	dule 7. Innovation, E-Logistics, and Tec	chnology in the Supply Chain			
7.1.3	<ul> <li>Process Engineering and Product Engineering</li> <li>Innovation Strategies</li> <li>Open Innovation</li> <li>Innovative Organization and Culture</li> <li>Multifunctional Teams</li> </ul>	<ul> <li>7.2. Launch and Industrialization of New Products</li> <li>7.2.1. Design of New Products</li> <li>7.2.2. Lean Design</li> <li>7.2.3. Industrialisation of New Products</li> <li>7.2.4. Manufacture and Assembly</li> </ul>	7.3.1. New E-Comr 7.3.2. Planning and Strategic Pla	Commerce Management7.4merce Business Models7.4d Developing an eCommerce7.4in7.4al Structure in E-Commerce7.4	Logistics 1. Digital Point-of-Sale Management 2. Contact Center Management
<b>7.5</b> 7.5. 7.5. 7.5.	<ol> <li>E-Logistics</li> <li>B2C E-Fulfilment, the Last Mile</li> </ol>	<ul> <li>7.6. Digital Pricing</li> <li>7.6.1. Online Payment Methods and Payment Gateways</li> <li>7.6.2. Electronic Promotions</li> <li>7.6.3. Digital Price Timing</li> <li>7.6.4. E-Auctions</li> </ul>	7.7.1. EU and Spani 7.7.2. Data Protecti	ts of E-Commerce 7.8. s Conditions 7.8.	<ol> <li>Peculiarities of the Warehouse in E-Commerce</li> <li>Warehouse Design and Planning</li> </ol>
<b>7.9</b> 7.9. 7.9.3 7.9.3	<ol> <li>Design and Usability</li> <li>Most Common Functionalities</li> </ol>	<ul> <li>7.10. Supply Chain Management and Future Trends</li> <li>7.10.1. The Future of E-Business</li> <li>7.10.2. The Current and Future Reality of E-Commerce</li> <li>7.10.3. SC Operating Models for Global Compan</li> </ul>			

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#### Module 8. Mobile E-Commerce

#### 8.1. Mobile Marketing

- 8.1.1. New Consumption and Mobility Habits
- 8.1.2. The SoLoMo Model
- 8.1.3. The 4 Ps of the Marketing Mix in Mobility

#### 8.5. User Interface and Shopping Experience

- 8.5.1 M-Commerce Rules and Platforms
- 8.5.2. Omnichannel
- 8.5.3. Mobile & Proximity Marketing
- 8.5.4. Gap between Consumer and Advertiser
- 8.5.5. Mobile Commerce Content Managers

#### 8.9. Mobile Commerce

- 891 Services
- 8.9.2. Applications
- 8.9.3. Mobile Social Shopping

#### 8.2. Mobile Technology

- 8.2.1. Mobile Operators
- 8.2.2. Mobile Devices and Operating Systems
- 8.2.3. Mobile Applications and WebApps
- 8.2.4. Sensors and Integration with the Physical World

#### 8.6. Apps and Purchases

- 8.6.1. Designing Mobile Commerce Apps
- App Stores 8.6.2.
- 8.6.3. App Marketing for Customer Loyalty

8.10. Mobile Social Media Applications 8.10.1. Integrating Cell Phones into Social Networks

8.10.2. Mobility, Relationship, Ubiguity, and Publicity

8.10.4. Geolocation, Mobile Directories, Online Recommendations, and Shopping

8.6.4. App Marketing for E-Commerce

#### 8.3. Trends in Mobile Marketing

- 8.3.1. Mobile Publishing
- 832 Advergaming and Gamification
- 8.3.3. Mobile Geolocalization
- 8.3.4. Augmented Reality

#### 8.7. Mobile Payments

- 871 Value Chain and Business Models of Mobile Payment Methods
- 8.7.2. Keys to Improve UX in Mobile Payment
- 8.7.3. Positioning Strategies in the Mobile Payments Market
- 8.7.4. Fraud Management

#### 8.4. Mobile User Behavior

- 8.4.1. New Search Habits on Mobile Devices
- 8.4.2 Multi-Screen
- 8.4.3. Mobile as a Purchasing Driver
- 8.4.4. ASO, Mobile User Acquisition, and Loyalty

#### 8.8. Mobile Analytics

- 8.8.1. Mobile Measurement and Analysis Methodologies
- 8.8.2. Mobile Metrics: Main KPIs
- 8.8.3. Profitability Analysis
- 8.8.4. Mobile Analytics

#### Module 9. New Digital Trends

#### 9.1. The Internet of Things

- 911 Visions and Challenges
- 9.1.2. Key Technologies
- 9.1.3. Pioneering Projects

#### 9.2. Gamification

8 10 3 Eacebook Places

- 9.2.1. Business Gamification Techniques
- 9.2.2. Gamification Design Framework
- 9.2.3. Operating Mechanisms and Motivation
- 9.2.4. Benefits and Return on Investment

#### 9.5. Robotics

- 9.5.1. Robot Morphology
- 9.5.2. Mathematical Tools for Spatial Localization
- 9.5.3. Cinematic Control
- 9.5.4. Criteria for Implementing an Industrial Robot

#### 9.6. Modelling and Simulation

- 9.6.1. Modelling using DEVS
- 9.6.2. Modelling of Random Inputs
- 9.6.3. Generation of Random Inputs
- 9.6.4. Design of Experiments and Optimization

- Sectoral Application
- 9.3.2. Business Models
- 9.3.3. New Professions

#### 9.7. Implementing Cryptography in **Technology Projects**

- Electronic Signature
- 9.7.2. Digital Certificate
- 9.7.3. Data Encryption
- 9.7.4. Practical Applications of Cryptography

#### 9.4. Artificial Intelligence

- 9.4.1. Methodological Aspects in Artificial Intelligence
- 9.4.2. Heuristic Search
- 9.4.3. Rule Inference Methods
- 9.4.4. Semantic Networks

#### 9.8. Other Trends

- 9.8.1. 3D Printina
- 9.8.2. Drones
- 9.8.3. Artificial Vision
- 9.8.4. Augmented Reality

- **Big Data** 9.3. 9.3.1.

- - 9.7.1.

#### Module 10. Talent Management and Management Skills

#### 10.1. Management Skills Development

- 10.1.1. Leadership
- 10.1.2. Emotional Intelligence
- 10.1.3. Organization: Areas, Processes and Projects
- 10.2. Managing Talent as a Competitive Advantage
  10.2.1. Keys to Positive Management
- 10.2.2. Talent Map in the Organization
- 10.2.3. Cost and Added Value

#### 10.5. Management and Motivation

- 10.5.1. The Nature of Motivation10.5.2. Expectations Theory10.5.3. Needs Theory10.5.4. Motivation and Financial Compensation
- 10.6. Innovation in Talent and People Management
- 10.6.1. Strategic Talent Management Models 10.6.2. Talent Identification, Training and
- Development
- 10.6.3. Loyalty and Retention
- 10.6.4. Proactivity and Innovation

#### 10.3. Team Management

- 10.3.1. Development of High-Performance Teams
- 10.3.2. The Roles of People in Groups
- 10.3.3. Personal Factors and Motivation for Successful Work
- 10.3.4. Integrating High-Performance Teams

## 10.4. Systems and Organizational Changes

10.4.1. The Transformation Process 10.4.2. Anticipation and Action 10.4.3. Organized Learning 10.4.4. Resistance to Change

#### Module 11. Technological Direction

#### 11.1. Information Systems in Companies

- 11.1.1. Evolution of the IT Model
  - the IT Model II.2
- 11.1.2. Organization and IT Department 11.1.3. Information Technology and Economic Environment

#### 11.2. IT Position of the Business

- 11.2.1. Perception of Value Added to the Business
- 11.2.2. Strategy Maturity Level
- 11.2.3. IT Governance and Corporate Governance

#### 11.3. Development of Management Skills

- 11.3.1. Management Function and Management Roles
- 11.3.2. The Role of CIO in the Company
- 11.3.3. Vision and Mission of the IT Director 11.3.4. E-Leadership, and Holistic Innovation
  - Management

#### 11.4. Relational and Political Capabilities

- 11.4.1. Steering Committees
- 11.4.2. Influence
- 11.4.3. Stakeholders
- 11.4.4. Conflict Management

#### 11.5. Corporate Strategy and Technology Strategy

- 11.5.1. Creating Value for Customers and Shareholders
- 11.5.2. Strategic IS/IT Decisions
- 11.5.3. Corporate Strategy Vs Technology and Digital Strategy
- 11.6. Information Systems for Decision-Making
- 11.6.1. Business Intelligence
- 11.6.2. Data Warehouse
- 11.6.3. Balanced Scorecard (BSC)

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<b>12.1. Process of Strategic Planning</b> 12.1.1. Phases of the Plan 12.1.2. Conceptual Vision 12.1.3. Organization of Work	<ul> <li>12.2. Understanding the Business Strategy</li> <li>12.2.1. Information Needs</li> <li>12.2.2. Process Map</li> <li>12.2.3. Business Aspirations or Priorities</li> </ul>	<ul> <li>12.3. Analysis of Current IS/IT</li> <li>12.3.1. Analysis of the Level of Resources and Expenditure/Investment</li> <li>12.3.2. Analysis of Perceived Quality</li> <li>12.3.3. Application and Infrastructure Analysis</li> <li>12.3.4. Analysis of the Environment and Competitors</li> </ul>	<ul> <li>12.4. Strategy Formulation</li> <li>12.4.1. Aspirations and Strategic Guidelines of the Plan</li> <li>12.4.2. The Target IS/IT Model</li> <li>12.4.3. Strategic Initiatives</li> <li>12.4.4. Implications of the Plan</li> </ul>
<b>12.5. Implementation Plan</b> 12.5.1. Implementation Approach 12.5.2. Project Plan	<b>12.6. Projects of Information Systems</b> 12.6.1. IT Project Planning 12.6.2. Project Follow-Up and Closure 12.6.3. Project Management Strategies	<ul> <li>12.7. Technological Resources Management</li> <li>12.7.1. Technological Offer</li> <li>12.7.2. Time and Cost Management</li> <li>12.7.3. Agile Project Management and Productivity</li> </ul>	<b>12.8. Lean IT</b> 12.8.1. Lean IT and Lean Thinking 12.8.2. The Basic Principles of Lean Management 12.8.3. Improvement and Problem-Solving Groups 12.8.4. New Forms of Maintenance and Quality Management

#### 13.1. Creative Thinking: Innovation

13.1.1. Innovation in the Technology Company

- 13.1.2. Techniques to Encourage Creativity
- 13.1.3. Process of Conception of Innovative Ideas

#### 13.2. Process Engineering and Product Engineering

- 13.2.1. Innovation Strategies
- 13.2.2. Open Innovation
- 13.2.3. Innovative Organization and Culture
- 13.2.4 Multifunctional Teams

#### 13.5. Audit and Certification of R&D&I

- 13.5.1. Basic Principles of R&D&I Audits
- 13.5.2. R&D&I Audit Phases
- 13.5.3. Certifications in the Field of R&D&I
- 13.5.4. Certification of R&D&I Management Systems

#### 13.9. Direction and Management of R&D&I Projects

- 13.9.1. Elements that Make Up an R&D&I Project
- 13.9.2. Most Significant Stages of an R&D&I Project
- 13.9.3. Processes for the Management of R&D&I

Projects

#### 13.6. Tools for R&D&I Management 13.6.1. Cause-Effect Diagram for R&D&I

- 13.6.2. Weighted Selection for R&D&I
- 13.6.3. Pareto Diagram for R&D&I
- 13.6.4. Priority Matrix for R&D&I

#### 13.3. Launch and Industrialization of New Products

- 13.3.1. Design of New Products
- 13.3.2. Lean Design
- 13.3.3. Industrialisation of New Products
- 13.3.4. Manufacture and Assembly

#### 13.7. Benchmarking Applied to R&D&I

- 13.7.1. Types of Benchmarking
- 13.7.2. The Benchmarking Process in R&D&I
- 13.7.3. Methodology Benchmarking Process Applied to the R&D&I
- 13.7.4. Advantages of Benchmarking

#### 13.4. R&D&I Management Systems

- 13.4.1. Requirements of a R&D&I Management Systems
- 13.4.2. Line of Action, Activity, Process and Procedure
- 13.4.3. Recommended Framework for R&D&I Management

#### 13.8. Reengineering for the Radical Innovation of the Company's **Business Processes**

- 13.8.1. Origins and Evolution of the Process Reengineering
- 13.8.2. Objectives of Reengineering
- 13.8.3. Correct Approach to Reengineering

13.10. Project Quality Management in R&D&I

- 13.10.1. The Quality Management System in R&D&I
- Projects 13.10.2. Quality Plans for R&D&I Projects
- 13.10.3. Content of a Quality Plan for R&D&I Projects

#### Module 14. Information Security Systems

- 14.1. Introduction to Information Security
- 14.1.1. Types of Attacks on a Computer System
- 14.1.2. Measures to Ensure the Security of the Computer System
- 14.1.3. Risk Plan, Safety Plan and Contingency Plan

#### 14.5. Implementation of an ISMS According tolso 27000 Standards

- 14.5.1. Information Security Management Systems and Benefits
- 14.5.2. Information Security Management Standards
- 14.5.3. Stages of an SGSI Implementation

#### Module 15. Digital Business Strategy

#### 15.1. Digital Strategy

- 15.1.1. Online Business Models
- 15.1.2. Technology Strategy and its Impact on Digital Innovation
- 15.1.3. Strategic Planning of Information Technologies
- 15.1.4. Strategy and Internet

#### 15.5. Business Process Management

- 15.5.1. Management of the Company by Processes
- 15.5.2. Process Reengineering
- 15.5.3. Corporate Information Systems

#### 15.2. Sourcing Strategy

15.2.1. Tools to Develop a Sourcing Strategy 15.2.2. Cloud Computing 15.2.3. IT Sourcing Management

14.2. Security in Computer Networks

14.6. Industrial and Intellectual Property

in the Technological Field

14.6.2. Trademarks and Domain Names

14.2.1. Online Threats

14.2.4. Hackers

14.2.2. Computer Viruses

14.2.3. Social Engineering

14.6.1. Industrial Property

14.6.3. Intellectual Property

#### 14.3. Ethical Hacking

14.3.1. Legal Considerations 14.3.2. Vulnerability Scanning 14.3.3. Useful Tools

#### 14.7. Recruitment and the ICT Sector

14.7.1. Contracting Management and Legal Aspects 14.7.2. Main Contractual Figures Related to the IT Sector

#### 14.4. Design and Management of Secure Networks and Risk Management

- 14.4.1. Operating Systems for Servers
- 14.4.2. Network Configuration
- 14.4.3. IT Governance, Risk Management and Regulatory Compliance

#### 14.8. Data Protection, Privacy and Intimacy

- 14.8.1. The Data Protection Regime in Spain
- 14.8.2. Labor Relations, Privacy and the Right to Privacy
- 14.8.3. Main Fundamental Rights

#### 15.3. IT Governance

- 15.3.1. Analysis of Current Trends and Best Practices in the IT Function
- 15.3.2. Key Management Challenges and Decisions
- 15.3.3. Management Procedures, Requirements, Strategies and Outsourcing Models

#### 15.7. Systems for Knowledge Management and Collaboration in the Enterprise

- 15.7.1. Managing Content
- 15.7.2. Collaborative Work and Employee Portals
- 15.7.3. Knowledge Management Policies and Processes

#### 15.4. Social Business

- 15.4.1. Web 2.0 Strategic Vision and its Challenges
- 15.4.2. Convergence Opportunities and ICT Trends
- 15.4.3. How to Monetize Web 2.0 and Social Media
- 15.4.4. Mobility and Digital Business

#### 15.8. Effective Organization of the Systems Unit

15.8.1. IT Governance 15.8.2. Risks of Implementation 15.8.3. Operating Risks

- 15.6. Company Systems based on Internet Collaboration
- 15.6.1. Customer Management Systems: Customer Relationship Management (CRM) 15.6.2. Supply Chain Management Systems 15.6.3. E-Commerce Systems

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#### Module 16. Social Media and Community Management

#### 16.1. Web 2.0 or the Social Web

16.1.1. Organization in the Age of Conversation 16.1.2. Web 2.0 Is All About People 16.1.3. New Environments. New Content

## 16.2. Digital Communication and Reputation

16.2.1. Crisis Management and Online Corporate Reputation

- 16.2.2. Online Reputation Report
- 16.2.3. Netiquette and Good Practices on Social Media
- 16.2.4. Branding and Networking 2.0

#### 16.5. Corporate Blogging

16.5.1. How to Create a Blog 16.5.2. How to Create a Content Plan for Your Blog 16.5.3. Content Curation Strategy 16.6. Social Media Strategies

16.6.1. Corporate Communication Plan 2.0 16.6.2. Corporate PR and Social Media 16.6.3. Analysis and Evaluation of Results

#### 16.3. General, Professional, and Microblogging Platforms

16.3.1. Facebook 16.3.2. LinkedIn 16.3.3. Twitter

#### 16.7. Community Management

- 16.7.1. Functions, Duties, and Responsibilities of the Community Manager16.7.2. Social Media Manager
- 16.7.3. Social Media Strategist

#### 16.4. Video, Image, and Mobility Platforms

16.4.1. YouTube 16.4.2. Instagram 16.4.3. Flickr 16.4.4. Vimeo 16.4.5. Pinterest

#### 16.8. Social Media Plan

- 16.8.1. Designing a Social Media Plan
- 16.8.2. Defining the Strategy to Be Followed in Each Medium
- 16.8.3. Contingency Protocol in Case of Crisis

#### Module 17. Digital Marketing Strategist

#### 17.1. Managing Digital Business

- 17.1.1. Competitive Strategy in the Face of the Growing Digitalization of the Media
- 17.1.2. Designing and Creating a Digital Marketing Plan
- 17.1.3. Digital Media Planning and Contracting
- 17.1.4. ROI Analysis in a Digital Marketing Plan

#### 17.5. Digital Marketing Trends

17.5.1. Remarketing 17.5.2. Digital Neuromarketing 17.5.3. Avatar Marketing 17.5.4. Bluecasting

## 17.2. Digital Marketing to Reinforce a Brand

- 17.2.1. Branded Content and Storytelling
- 17.2.2. Hypersegmentation
- 17.2.3. Videomarketing
- 17.2.4. Social Sales

#### 17.6. Managing Digital Campaigns

17.6.1. Display Advertising and Rich Media
17.6.2. Multi-Platform, Multi-Segment, Multi-Personalization Campaigns
17.6.3. Advertising on Digital Television

#### 17.3. Defining the Digital Marketing Strategy

- 17.3.1. Closed Loop Marketing
- 17.3.2. Continuous Loop Marketing
- 17.3.3. Multichannel Marketing

#### 17.7. Online Marketing Plan

17.7.1. Online Research17.7.2. Creating an Online Marketing Plan17.7.3. Configuration and Activation17.7.4. Launch and Management

## 17.4. Digital Marketing to Attract and Retain Customers

- 17.4.1. Hypersegmentation and Micro-Localization
- 17.4.2. Loyalty and Engagement Strategies using the
  - Internet
- 17.4.3. Visitor Relationship Management

#### 17.8. Blended Marketing

- 17.8.1. Integrating on and off actions
- 17.8.2. Personalize and Segment
- 17.8.3. Improve the User Experience

#### Module 18. Entrepreneurship

#### 18.1. Innovation Methodology and Knowledge Society

18.1.1. Design Thinking18.1.2. The Blue Ocean Strategy18.1.3. Collaborative Innovation18.1.4. Open Innovation

#### 18.2. Strategic Innovation Intelligence

18.2.1. Technology Monitoring 18.2.2. Technology Foresight 18.2.3. Coolhunting

#### 18.3. Entrepreneurship and Innovation

18.3.1. Strategies to Search for Business

- Opportunities
- 18.3.2. Assessing the Feasibility of New Projects 18.3.3. Innovation Management Systems
- 18.3.4. Entrepreneur Soft Skills

#### 18.4. Project Management

18.4.1. Agile Development18.4.2. Lean Management in StarT-Ups18.4.3. Project Tracking and Project Steering

#### 18.5. Business Plan

18.5.1. Business Plan in the Digital Era 18.5.2. Value Proposition Model 18.6. Financing Start-Ups

18.6.1. Seed Phase: Financial Funds and Subsidies18.6.2. Start-Up Phase Business Angels18.6.3. Growth Phase Venture Capital18.6.4. Consolidation Phase. IPO

#### Module 19. Marketing in Search Engines and Search Engine Optimization (SEO)

#### 19.1. How Search Engines Work

19.1.1. Indicators and Indices 19.1.2. Algorithms 19.1.3. SEO and Corporate Branding

#### 19.5. App Store Optimization

19.5.1. App Indexing19.5.2. App Visibility on Search Engines19.5.3. Measuring the Visibility of Search Engine Apps

#### 19.2. Fundamental Variables of SEO

19.2.1. Indexability 19.2.2. Contents 19.2.3. Popularity

#### 19.6. Technical SEO

- 19.6.1. Web Performance Optimization
- 19.6.2. Real Time and Content 19.6.3. Relevant Tagging and Headers
- 19.6.4. Advanced WPO Techniques

#### 19.3. SEO Analysis

19.3.1. Determining KPIs

- 19.3.2. Generating Scripts and Alerts
- 19.3.3. Optimization of Images, Videos and Other Elements

#### 19.7. SEO and E-Commerce

- 19.7.1. Conversion Rate Optimization
- 19.7.2. Google Web Master Tools
- 19.7.3. Social Proof and Viralization
- 19.7.4. Navigation and Indexability

#### 19.4. Linkbuilding

- 19.4.1. Ways of Carrying Out Effective Linkbuilding
- 19.4.2. Link Baiting
- 19.4.3. Link Audits

#### 19.4.4. Penalties

#### 19.8. Integration in an Online Marketing Plan

19.8.1. Metrics and Impact19.8.2. Web Analytics19.8.3. Other Monitoring Tools

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#### Module 20. Search Engine Marketing (SEM)

#### 20.1. Keyword Hunting for SEM

20.1.1. Adwords Keyword Tool 20.1.2. Google Suggest 20.1.3. Insights for Search 20.1.4. GoogleTrends

#### 20.5. Facebook Ads

20.5.1. PPC/PPF (Pay-Per-Fan) Adverts 20.5.2. Creating Facebook Ads 20.5.3. Facebook Power Editor 20.5.4. Campaign Optimization

#### 20.2. SEM and Google Adwords

20.2.1. Google Shopping 20.2.2. Google Display Network 20.2.3. Google AdWords Mobile 20.2.4. Publicity in You Tube

#### 20.6. Other PPC Platforms

20.6.1. Twitter Ads 20.6.2. LinkedIn 20.6.3. Baldu 20.6.4. Yandex

#### 20.3. Google Products

20.3.1. Google Products Integrated in Adwords 20.3.2. Product Extensions Vs. Product Ads 20.3.3. Google Shopping and Local 20.3.4. Google Merchant

#### 20.7. Strategy in SEM

20.7.1. Quality Score 20.7.2. CPC Bidding 20.7.3. Site Links

#### 20.4. Pay-Per-Click and SEM

20.4.1. Search and Display 20.4.2. Creating PPC Campaigns 20.4.3. Tracking Conversions

#### 20.8. Measurement in SEM

20.8.1. KPIs 20.8.2. Impressions, Clicks, Conversions 20.8.3. Revenue, ROI, CPA

#### Module 21. Conversion Optimization

21.1. Introduction to Conversion Rate Optimization

21.1.1. Purchase Cycle and Elements of Online Behavior

- 21.1.2. Fundamentals of Neuromarketing
- 21.1.3. Usability vs. Persuasion

#### 21.5. CRO and Psychology

21.5.1. Neuromarketing 21.5.2. Web Design and Neuromarketing

21.5.3. Learning, Memory, and Emotions

## **21.2. CRO Methodology** 21.2.1. Scientific Method

21.2.2. Conversion Pyramid 21.2.3. The CRO Process

#### 21.3. Web Analytics and CRO

21.3.1. Qualitative Analysis 21.3.2. Behavior Analysis 21.3.3. Business and User Objectives

21.7. Experimentation in CRO

21.7.3. Implementation and Execution

21.7.1. A/B Vs . Multivariates

21.7.2. Testing Tools

#### 21.4. User Experience and Conversion Rate Optimization

21.4.1. Lean and User Experience 21.4.2. Wireframing 21.4.3. Persuasive Copy

#### 21.8. CRO in E-Commerce

21.8.1. E-Commerce and CRO 21.8.2. The E-Commerce Funnel 21.8.3. Processes to Optimize

21.6.1. Decision Factors 21.6.2. Motivation and Anchoring 21.6.3. The Role of the Unconscious

21.6. Behavioral Economics

#### Module 22. Design, Usability and User Experience

#### 22.1. UX Design

22.1.1. Information Architecture 22.1.2. SEO and Analytics for UX 22.1.3. Landing Pages

#### 22.2. Technical Terms in UX Design

22.2.1. Wireframe and Components 22.2.2. Interaction Pattern and Navigation Flow 22.2.3. User Profile 22.2.4. Process and Process Funnel

#### 22.5. User Experience

22.5.1. User Focused Design Methodology 22.5.2. User Research Techniques 22.5.3. Involve the Customer in the Process 22.5.4. Shopping Experience Management

#### 22.6. Designing the User Experience Strategy

22.6.1. Content Trees 22.6.2. High-Fidelity Wireframes 22.6.3. Component Maps 22.6.4. Usability Guides

#### 22.3. Research

22.3.1. Research in Interface Design Projects 22.3.2. Qualitative and Quantitative Approach 22.3.3. Announce the Results of the Research

#### 22.7. Usability Evaluation

22.7.1. Usability Evaluation Techniques 22.7.2. Viewing Data 22.7.3. Presenting Data

#### 22.4. Digital Design

22.4.1. Digital Prototype 22.4.2. Axure and Responsive 22.4.3. Interaction Design and Visual Design

#### 22.8. Customer Value and Customer Experience Management

22.8.1. Use of Narratives and Storytelling 22.8.2. Co-Marketing as a Strategy 22.8.3. Content Marketing Management 22.8.4. The ROI of Customer Experience Management

#### Module 23. Data Science and Big Data

#### 23.1. Data Science and Big Data

23.1.1. Impact of Big Data and Data Science on Business Strategy

- 23.1.2. Introduction to Command Line
- 23.1.3. Data Science Problems and Solutions

#### 23.5. Big Data

- 23.5.1. Hadoop
- 23.5.2. Spark
- 23.5.3. Collaborative Recommendation and Filtering Systems

#### 23.2. Data Hacking Languages

23.2.1. SQL Databases 23.2.2. Introduction to Python 23.2.3. Programming in R

#### 23.6. Data Science Success Stories

- 23.6.1. Customer Segmentation Using the RFM Model
- 23.6.2. Experiment Design Application
- 23.6.3. Supply Chain Value
- 23.6.4. Business Intelligence

#### 23.3. Statistics

23.3.1. Introduction to Statistics 23.3.2. Linear and Logistic Regression 23.3.3. PCA and Clustering

#### 23.7. Hybrid Architectures in Big Data

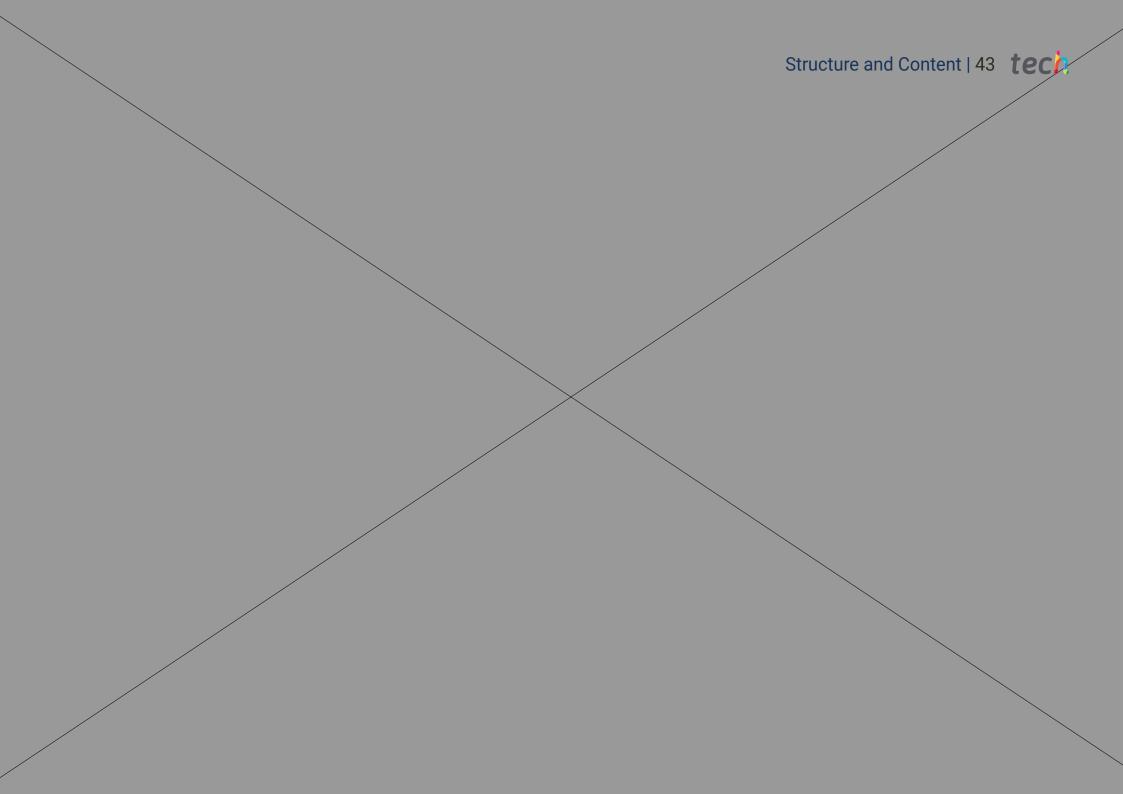
- 23.7.1. Lambda Architecture
- 23.7.2. Kappa Architecture 23.7.3. Apache Flink and Practical Implementations 23.7.4. Amazon Web Services

#### 23.4. Machine Learning

23.4.1. Model Selection and Regularization 23.4.2. Random Trees and Forests 23.4.3. Processing Natural Language

#### 23.8. Big Data in the Cloud

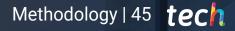
23.8.1. AWS: Kinesis 23.8.2. AWS: DvnamosDB 23.8.3. Google Cloud Computing 23.8.4. Gooale BiaOuerv

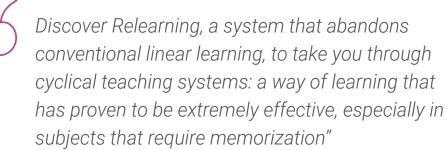


# 07 **Methodology**

This academic program offers students a different way of learning. Our methodology uses a cyclical learning approach: **Relearning.** 

This teaching system is used, for example, in the most prestigious medical schools in the world, and major publications such as the **New England Journal of Medicine** have considered it to be one of the most effective.





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#### TECH Business School uses the Case Study to contextualize all content

Our program offers a revolutionary approach to developing skills and knowledge. Our goal is to strengthen skills in a changing, competitive, and highly demanding environment.

666 At TECH, you will experience a learning methodology that is shaking the foundation methodology that is shaking the foundations of traditional universities around the world"



This program prepares you to face business challenges in uncertain environments and achieve business success.

## Methodology | 47 tech



Our program prepares you to face new challenges in uncertain environments and achieve success in your career.

#### A learning method that is different and innovative

This TECH program is an intensive educational program, created from scratch to present executives with challenges and business decisions at the highest level, whether at the national or international level. This methodology promotes personal and professional growth, representing a significant step towards success. The case method, a technique that lays the foundation for this content, ensures that the most current economic, social and business reality is taken into account.



You will learn, through collaborative activities and real cases, how to solve complex situations in real business environments"

The case method has been the most widely used learning system among the world's leading business schools for as long as they have existed. The case method was developed in 1912 so that law students would not only learn the law based on theoretical content. It consisted of presenting students with real-life, complex situations for them to make informed decisions and value judgments on how to resolve them. In 1924, Harvard adopted it as a standard teaching method.

What should a professional do in a given situation? This is the question we face in the case method, an action-oriented learning method. Throughout the program, the studies will be presented with multiple real cases. They must integrate all their knowledge, research, argue and defend their ideas and decisions.

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#### **Relearning Methodology**

TECH effectively combines the Case Study methodology with a 100% online learning system based on repetition, which combines different teaching elements in each lesson.

We enhance the Case Study with the best 100% online teaching method: Relearning.

Our online system will allow you to organize your time and learning pace, adapting it to your schedule. You will be able to access the contents from any device with an internet connection.

At TECH you will learn using a cutting-edge methodology designed to train the executives of the future. This method, at the forefront of international teaching, is called Relearning.

Our online business school is the only one in the world licensed to incorporate this successful method. In 2019, we managed to improve our students' overall satisfaction levels (teaching quality, quality of materials, course structure, objectives...) based on the best online university indicators.



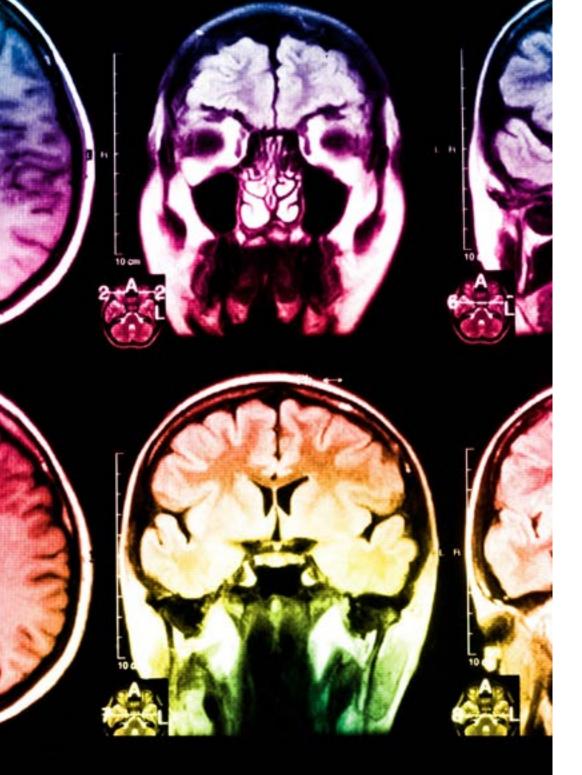
## Methodology | 49 tech

In our program, learning is not a linear process, but rather a spiral (learn, unlearn, forget, and re-learn). Therefore, we combine each of these elements concentrically. With this methodology we have trained more than 650,000 university graduates with unprecedented success in fields as diverse as biochemistry, genetics, surgery, international law, management skills, sports science, philosophy, law, engineering, journalism, history, markets, and financial instruments. All this in a highly demanding environment, where the students have a strong socio-economic profile and an average age of 43.5 years.

Relearning will allow you to learn with less effort and better performance, involving you more in your specialization, developing a critical mindset, defending arguments, and contrasting opinions: a direct equation to success.

From the latest scientific evidence in the field of neuroscience, not only do we know how to organize information, ideas, images and memories, but we know that the place and context where we have learned something is fundamental for us to be able to remember it and store it in the hippocampus, to retain it in our long-term memory.

In this way, and in what is called neurocognitive context-dependent e-learning, the different elements in our program are connected to the context where the individual carries out their professional activity.



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This program offers the best educational material, prepared with professionals in mind:



#### **Study Material**

All teaching material is produced by the specialists who teach the course, specifically for the course, so that the teaching content is highly specific and precise.

These contents are then applied to the audiovisual format, to create the TECH online working method. All this, with the latest techniques that offer high quality pieces in each and every one of the materials that are made available to the student.

30%

10%

8%

3%



#### Classes

There is scientific evidence suggesting that observing third-party experts can be useful.

Learning from an Expert strengthens knowledge and memory, and generates confidence in future difficult decisions.



#### **Management Skills Exercises**

They will carry out activities to develop specific executive competencies in each thematic area. Practices and dynamics to acquire and develop the skills and abilities that a high-level manager needs to develop in the context of the globalization we live in.



#### **Additional Reading**

Recent articles, consensus documents and international guidelines, among others. In TECH's virtual library, students will have access to everything they need to complete their course.

## Methodology | 51 tech



#### **Case Studies**

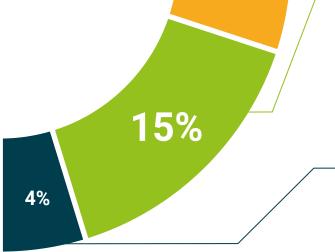
Students will complete a selection of the best case studies chosen specifically for this program. Cases that are presented, analyzed, and supervised by the best senior management specialists in the world.



#### **Interactive Summaries**

The TECH team presents the contents attractively and dynamically in multimedia lessons that include audio, videos, images, diagrams, and concept maps in order to reinforce knowledge.

This exclusive educational system for presenting multimedia content was awarded by Microsoft as a "European Success Story".



30%



#### **Testing & Retesting**

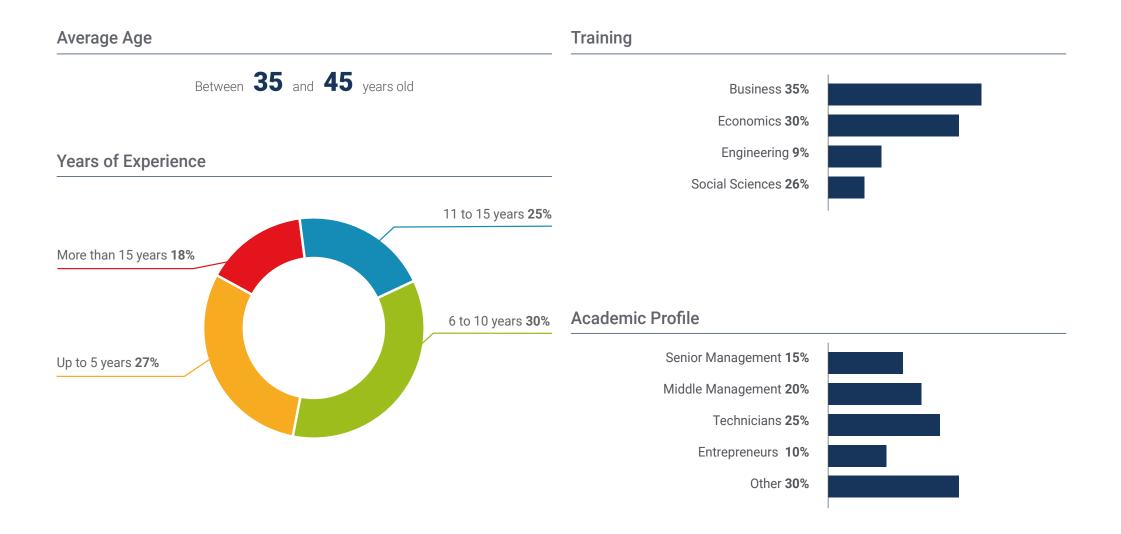
We periodically evaluate and re-evaluate students' knowledge throughout the program, through assessment and self-assessment activities and exercises, so that they can see how they are achieving their goals.

## 08 Our Students' Profiles

Our Advanced Master's Degree in Senior Management of Digital Companies is a program aimed at experienced professionals who want to update their knowledge and advance in their professional career. This program uses a multidisciplinary approach as the students have a diverse set of academic profiles and represent multiple nationalities.

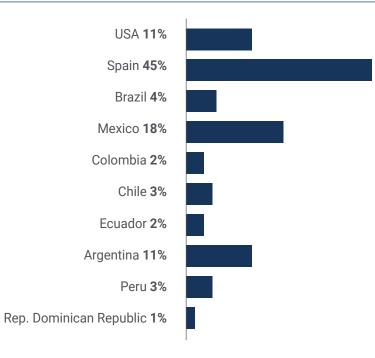
If you have experience in the sector, but want to improve your skills in this field, don't think twice and join our community of students"

## tech 54 | Our Students' Profiles



### Our Students' Profiles | 55 tech

#### **Geographical Distribution**





## **Pilar González**

Managing director of an online multinational company

"To consider studying an Advanced Master's Degree of this type is a complex task, since it requires great effort and dedication. However, it is a unique opportunity to improve your skills with the best academic program on the market. In addition, TECH offers you programs that are completely online, thanks to which you will be able to perfectly balance your study time with the rest of your obligations"

## 09 Course Management

TECH is continually committed to academic excellence. For this reason, each of its programs has teaching teams of the highest reputation. These experts have extensive experience in their professional fields and, at the same time, have achieved significant results with their empirical research and fieldwork. In addition, these specialists play a leading role within the university qualification, as they are in charge of selecting the most up-to-date and innovative content to be included in the syllabus. In addition, they participate in the elaboration of numerous multimedia resources of high pedagogical rigor.

A highly prestigious teaching staff to help train professionals who seek excellence"

## tech 58 | Course Management

#### International Guest Director

Dr. Ben Marder is a leading figure in the field of Marketing, internationally recognized for his profound contributions to the understanding of consumer behavior in the digital age. As such, he has demonstrated exceptional leadership, cementing his reputation as a scholar of unparalleled caliber.

Also, as part of his research agenda is the exploration of social and commercial consumer behavior in the context of digital technologies, especially social networks. In fact, his prolific publication record boasts over 40 articles accepted by reputable journals such as the Journal of Retailing, European Journal of Marketing and Journal of Business Research. In addition, his pioneering work on the "Chilling Effect" of social media has attracted international attention, with appearances in prestigious media such as The New York Times, Harvard Business Review and the BBC. In this way, the study has revealed how the use of social networks influences behavior in real life, a revelation that has resonated with both academics and the public

Similarly, beyond his research efforts, he has excelled as Program Coordinator for Introduction to Business Research Programs, playing a pivotal role in shaping the educational landscape. He has also served as Director of Marketing Research Programs, overseeing research projects and promoting student and academic welfare, all at the University of Edinburgh Business School. Finally, Dr. Ben Marder has been recognized for his innovative research presentations, including his exploration of the unintended consequences of marketing technologies. As such, through his exhaustive work, he continues to illuminate the complexities of Digital Marketing and leave an indelible mark on both academia and industry.



## Dr. Ben, Marder

- Director of Marketing Research Programs, University of Edinburgh, UK
- Program Coordinator for Introduction to Business Research Programs at the
- University of Edinburgh Business School
- Media appearances in The New York Times, Harvard Business Review and the BBC
- Publications in Journal of Retailing, European Journal of Marketing and Journal of Business Research
- Doctorate in Marketing and Information Systems from the University of Bath
- Master's Degree in Marketing from the University of Leicester
- · BSc in Financial Economics from the University of Leicester

**GG** Thanks to TECH you will be able to learn with the best professionals in the world"

# 10 Impact on Your Career

We are aware that studying a program like this entails great economic, professional and, of course, personal investment. The ultimate goal of this great effort should be to achieve professional growth. Therefore, we put all our efforts and tools at your disposal so that you acquire the necessary skills and abilities that will allow you to achieve this change.

## Impact on Your Career | 61 tech





and the second second

With our program we help you to generate a positive change in your professional career"

### Are you ready to take the leap? Excellent professional development awaits you.

The Advanced Master's Degree in Senior Management of Digital Companies from TECH Global University is an intensive program that prepares the professional to face business challenges and decisions at both national and international levels. The main objective is to promote your personal and professional growth, helping you achieve success.

If you want to improve yourself, make a positive change at a professional level and interact with the best, this is the place for you.

If you want to make a positive change in your profession, our academic program will help you achieve it.

Don't miss the opportunity to acquire the skills that will allow you to make a drastic change in your profession.

#### When the change occurs



### Type of change



### Salary increase

This program represents a salary increase of more than **25.22%** for our students.





## 11 Benefits for Your Company

The Advanced Master's Degree in Senior Management of Digital Companies contributes to elevating the organization's talent to its maximum potential through the specialization of high-level leaders. Therefore, participating in this academic program will help professionals to improve, not only on a personal level but, above all, on a professional level, enhancing their knowledge and improving their management skills. Additionally, joining TECH's educational community is a unique opportunity to access a powerful network of contacts in which to find future professional partners, clients, or suppliers.

66

After completing this Advanced Master's Degree, you will bring to the company a new business vision"

## tech 66 | Benefits for Your Company

Developing and retaining talent in companies is the best long-term investment.



## Intellectual Capital and Talent Growth

The professional will introduce the company to new concepts, strategies, and perspectives that can bring about significant changes in the organization.



#### **Building Agents of Change**

The professional will be able to make decisions in times of uncertainty and crisis, helping the organization overcome obstacles.



## Retaining High-Potential Executives to Avoid Talent Drain

This program strengthens the link between the company and the executive and opens new avenues for professional growth within the company.



#### **Increased International Expansion Possibilities**

Thanks to this program, the company will come into contact with the main markets of the world economy.



## Benefits for Your Company | 67 tech



### Project Development

The professional will be able to work on a real project or develop new projects in the field of R&D or Business Development of their company.



#### Increased Competitiveness

This program will equip students with the skills to take <u>on new challenges and drive the organization forward</u>.

# 12 **Certificate**

The Advanced Master's Degree in Senior Management of Digital Companies guarantees you, in addition to the most rigorous and up-to-date training, access to a Advanced Master's Degree issued by TECH Global University.

Certificate | 69 tech

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Successfully complete this program and receive your university degree without travel or laborious paperwork"

## tech 70 | Certificate

This program will allow you to obtain your **Advanced Master's Degree diploma in Senior Management of Digital Companies** endorsed by **TECH Global University**, the world's largest online university.

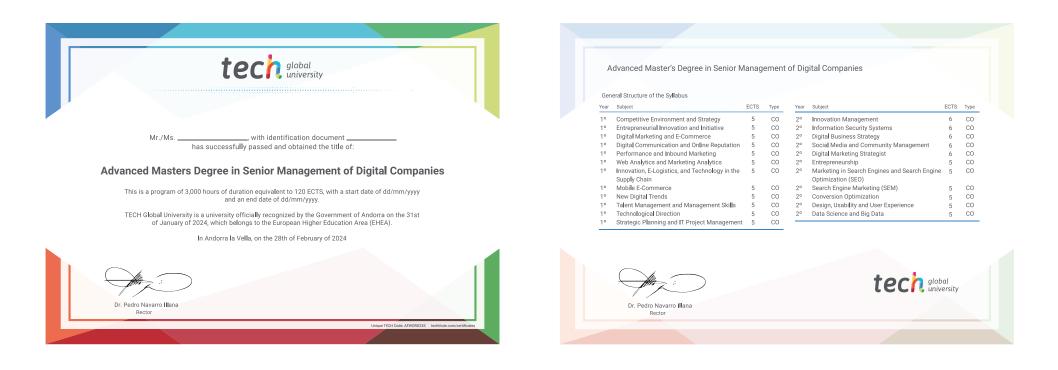
**TECH Global University** is an official European University publicly recognized by the Government of Andorra (*official bulletin*). Andorra is part of the European Higher Education Area (EHEA) since 2003. The EHEA is an initiative promoted by the European Union that aims to organize the international training framework and harmonize the higher education systems of the member countries of this space. The project promotes common values, the implementation of collaborative tools and strengthening its quality assurance mechanisms to enhance collaboration and mobility among students, researchers and academics. This **TECH Global University** title is a European program of continuing education and professional updating that guarantees the acquisition of competencies in its area of knowledge, providing a high curricular value to the student who completes the program.

Title: Advanced Master's Degree in Senior Management of Digital Companies

Modality: **online** 

Duration: 2 years

Accreditation: 120 ECTS



\*Apostille Convention. In the event that the student wishes to have their paper diploma issued with an apostille, TECH Global University will make the necessary arrangements to obtain it, at an additional cost.



Advanced Master's Degree Senior Management of Digital Companies

- » Modality: online
- » Duration: 2 years
- » Certificate: TECH Global University
- » Credits: 120 ECTS
- » Schedule: at your own pace
- » Exams: online

## Advanced Master's Degree Senior Management of Digital Companies

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