



# Advanced Master's Degree MBA in Nursing Management and Administration

» Modality: online

» Duration: 2 years

» Certificate: TECH Technological University

» Dedication: 16h/week

» Schedule: at your own pace

» Exams: online

 $We b site: {\color{blue}www.techtitute.com/in/school-of-business/advanced-master-degree-mba-nursing-management-administration} \\$ 

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# 01 Welcome

The new challenges in the health profession, such as the need to improve health care, increase efficiency in the use of resources or find a position in the multidisciplinary team, leads nurses to train in other areas that provide them with the necessary knowledge to perform management tasks. This Advanced Master's Degree is aimed at training nursing professionals, developing skills, techniques and methodologies that promote their leadership, administration work, and team management.

One of the main objectives of this Advanced Master's Degree MBA in Nursing Management is to promote your personal and professional growth, helping you to be successful in your company.









# tech 08 | Why Study at TECH?

## At TECH Technological University



#### Innovation

The university offers an online learning model that combines the latest educational technology with the most rigorous teaching methods. A unique method with the highest international recognition that will provide students with the keys to develop in a rapidly-evolving world, where innovation must be every entrepreneur's focus.

"Microsoft Europe Success Story", for integrating the innovative, interactive multi-video system.



### The Highest Standards

Admissions criteria at TECH are not economic. Students don't need to make a large investment to study at this university. However, in order to obtain a qualification from TECH, the student's intelligence and ability will be tested to their limits. The institution's academic standards are exceptionally high...

95%

of TECH students successfully complete their studies



#### **Networking**

Professionals from countries all over the world attend TECH, allowing students to establish a large network of contacts that may prove useful to them in the future.

100,000+

200+

executives trained each year

different nationalities



### **Empowerment**

Students will grow hand in hand with the best companies and highly regarded and influential professionals. TECH has developed strategic partnerships and a valuable network of contacts with major economic players in 7 continents.

500+

collaborative agreements with leading companies



#### **Talent**

This program is a unique initiative to allow students to showcase their talent in the business world. An opportunity that will allow them to voice their concerns and share their business vision.

After completing this program, TECH helps students show the world their talent.



## **Multicultural Context**

While studying at TECH, students will enjoy a unique experience. Study in a multicultural context. In a program with a global vision, through which students can learn about the operating methods in different parts of the world, and gather the latest information that best adapts to their business idea.

TECH students represent more than 200 different nationalities.



## Learn with the best

In the classroom, TECH's teaching staff discuss how they have achieved success in their companies, working in a real, lively, and dynamic context. Teachers who are fully committed to offering a quality specialization that will allow students to advance in their career and stand out in the business world.

Teachers representing 20 different nationalities.



At TECH, you will have access to the most rigorous and up-to-date case studies in the academic community"

## Why Study at TECH? | 09 tech

TECH strives for excellence and, to this end, boasts a series of characteristics that make this university unique:



#### **Analysis**

TECH explores the student's critical side, their ability to question things, their problem-solving skills, as well as their interpersonal skills.



#### **Academic Excellence**

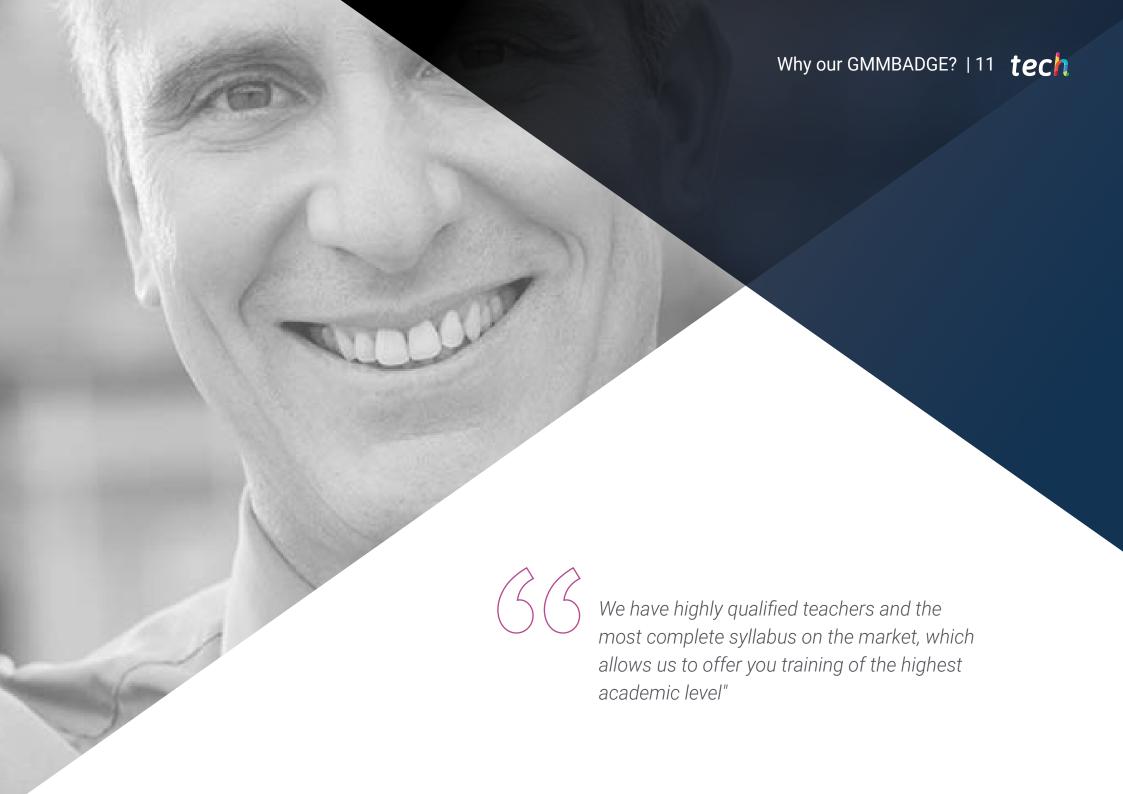
TECH offers students the best online learning methodology. The university combines the Relearning method (a postgraduate learning methodology with the highest international rating) with the Case Study. A complex balance between tradition and state-of-the-art, within the context of the most demanding academic itinerary.



## **Economy of Scale**

TECH is the world's largest online university. It currently boasts a portfolio of more than 10,000 university postgraduate programs. And in today's new economy, **volume + technology = a ground-breaking price**. This way, TECH ensures that studying is not as expensive for students as it would be at another university.





# tech 12 | Why Our Program?

This program will provide students with a multitude of professional and personal advantages, particularly the following:



## A significant career boost

By studying at TECH, students will be able to take control of their future and develop their full potential. By completing this program, students will acquire the skills required to make a positive change in their career in a short period of time.

70% of participants achieve positive career development in less than 2 years.



# Develop a strategic and global vision of companies

TECH offers an in-depth overview of general management to understand how each decision affects each of the company's different functional areas.

Our global vision of companies will improve your strategic vision.



## Consolidate the student's senior management skills

Studying at TECH means opening the doors to a wide range of professional opportunities for students to position themselves as senior executives, with a broad vision of the international environment.

You will work on more than 100 real senior management cases.



## Take on new responsibilities

The program will cover the latest trends, advances and strategies, so that students can carry out their professional work in a changing environment.

45% of graduates are promoted internally.



## Access to a powerful network of contacts

TECH connects its students to maximize opportunities. Students with the same concerns and desire to grow. Therefore, partnerships, customers or suppliers can be shared.

You will find a network of contacts that will be instrumental for professional development.



## Thoroughly develop business projects

Students will acquire a deep strategic vision that will help them develop their own project, taking into account the different areas in companies.

20% of our students develop their own business idea.



## Improve soft skills and management skills

TECH helps students apply and develop the knowledge they have acquired, while improving their interpersonal skills in order to become leaders who make a difference.

Improve your communication and leadership skills and enhance your career.



## Be part of an exclusive community

Students will be part of a community of elite executives, large companies, renowned institutions, and qualified professors from the most prestigious universities in the world: the TECH Technological University community.

We give you the opportunity to train with a team of world renowned teachers.





## tech 16 | Objectives

Your goals are our goals.

We work together to help you achieve them.

The Advanced Master's Degree MBA in Nursing Management and Administration will train you to:



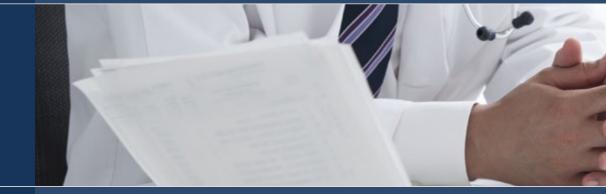
Define the latest trends and developments in business management



Develop the ability to detect, analyze, and solve problems



Build a plan to develop and improve personal and managerial skills





Develop strategies to carry out decision-making in a complex and unstable environment



Explain the company from a global point of view, as well as how each area of the company functions



Design innovative strategies and policies to improve management and business efficiency



Analyze the theories and models on the organization and functioning of health systems, focusing on their political, social, legal, economic and organizational structures



09

Approach clinical management using the criteria of efficacy, efficiency, effectiveness, equity, performance and profitability and the solution of problems through the appropriate use of information systems



Formulate and implement growth strategies that adapt the company to changes in the national and international environment



Describe the principles of clinical management that facilitate planning, organization, management and assessment at a center, service or care unit





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## **Syllabus**

This TECH Technological University
Advanced Master's Degree MBA in
Nursing Management and Administration
is an intense program that prepares you
to face challenges and business decisions
both on a national and international level.

The content of the Advanced Master's Degree MBA in Nursing Management and Administration is designed to promote the development of managerial skills that enable more thorough decision-making in uncertain environments.

Over the course of 3,000 hours, the student analyzes a plethora of practical cases through individual and teamwork. It is, therefore, an authentic immersion in real business situations.

This Advanced Master's Degree MBA in Nursing Management deals in depth with the main areas of a company and is designed to train managers who understand strategic management from a strategic, international and innovative perspective.

A plan designed for students, focused on their professional improvement, that also prepares them to achieve excellence in the field of business management and administration. A program that understands your needs and those of your company through innovative content based on the latest trends, and supported by the best educational methodology and an exceptional teaching staff, which will provide you with the skills to creatively and efficiently resolve critical situations.

| Module 1  | Leadership, Ethics, and CSR                                    |
|-----------|--|
| Module 2  | Strategic Management and Administration                        |
| Module 3  | People and Talent Management                                   |
| Module 4  | Economic and Financial Management                              |
| Module 5  | Operations and Logistics Management                            |
| Module 6  | Information Systems Management                                 |
| Module 7  | Commercial Management, Marketing, and Corporate Communications |
| Module 8  | Innovation and Project Management                              |
| Module 9  | Planning and Control of Health Organizations                   |
| Module 10 | Health Systems and Policies                                    |
| Module 11 | The Nursing Department in the Health System                    |
| Module 12 | Clinical and Nursing Care Management                           |
| Module 13 | People and Talent Management                                   |
| Module 14 | Management and Economic Assessment                             |

| Module 15   | Quality Management                                       |  |  |  |  |  |
|---|--|--|--|--|--|--|
| Module 16   | dule 16 Competency Management                            |  |  |  |  |  |
| Module 17   | Module 17 Patient Security                               |  |  |  |  |  |
| Module 18 Quality Accreditation in Healthcare           |  |  |  |  |  |  |
| Module 19 Managing Special and Hospitalization Services |  |  |  |  |  |  |
| Module 20 Information Systems Management                |  |  |  |  |  |  |
| Module 21   | Module 21 Management of Transversal and Primary Services |  |  |  |  |  |
| Module 22   | Module 22 Managing Outpatient Services                   |  |  |  |  |  |
| Module 23   | Leadership Management                                    |  |  |  |  |  |
| Module 24   | Managerial Decision-making                               |  |  |  |  |  |
| Module 25   | Internal Communication in Management                     |  |  |  |  |  |
| Module 26   | Creating a Personal Brand                                |  |  |  |  |  |
| Module 27   | Communication and Marketing in Health                    |  |  |  |  |  |
| Module 28   | Teaching and Research Management                         |  |  |  |  |  |

## Where, When and How is it Taught?

This MBA in Nursing Management and Administration takes place over 24 months. You can complete it 100% online, even attending out virtual workshops and conferences.

A unique, key, and decisive educational experience to boost your professional development and make the definitive leap.

## tech 22 | Structure and Content

Corporate Strategies

2.5.4. Strategic Management and Reporting

#### Module 1. Leadership, Ethics, and CSR 1.2. Leadership 1.3. Business Ethics 1.4. Sustainability 1.1. Globalization and Governance 1.1.1. Globalization and Internationalization 1.2.1. Intercultural Environment 1.3.1. Ethics and Integrity 1.4.1. Business and Sustainable Development Trends in the Market 1.2.2. Leadership and Business Management 1.3.2. Ethical Behavior in Companies 1.4.2. Social, Environmental, and Economic 1.1.2. Economic Environment and Corporate 1.2.3. Management Roles and Responsibilities 1.3.3. Deontology, Ethics Codes and Codes Impact Governance of Conduct 1.4.3. The 2030 Agenda and SDGs 1.3.4. Fraud and Corruption Prevention 1.1.3. Accountability Corporate Social Responsibility 1.5.1. Corporate Social Responsibility 1.5.2. Roles and Responsibilities 1.5.3. Implementing Corporate Social Responsibility Module 2. Strategic Management and Administration Organizational Analysis and Design 2.2. Corporate Strategy 2.3. Strategic Planning and Strategy 2.4. Strategy Models and Patterns Formulation 2.1.1. Organizational Culture 2.2.1. Corporate Level Strategy 2.4.1. Wealth, Value, and Return on Investments 2.2.2. Types of Corporate Level Strategies 2.1.2. Organizational Analysis 2.4.2. Corporate Strategy: Methodologies 2.3.1. Strategic Thinking 2.2.2. Determining Corporate Strategy 2.1.3. Designing Organizational Structures 2.4.3. Growing and Consolidating Corporate 2.3.2. Strategic Planning and Formulation 2.2.3. Corporate Strategy and Reputation/Image Strategies 2.3.3. Sustainability and Corporate Strategy 2.5. Strategic Management 2.6. Implementing and Executing 2.7. Executive Management 2.8. Analyzing and Solving Cases/ **Problems** Strategy Strategic Mission, Vision, and Values 2.7.1. Integrating Functional Strategies into Global 2.5.2. The Balanced Scorecard **Business Strategies** 2.6.1. Implementing the Strategy: Objectives. 2.8.1. Problem Solving Methodology 2.5.3. Analyzing, Monitoring, and Evaluating 2.7.2. Management Policy and Processes Actions, and Impacts 2.8.2. Case Method

2.6.2. Strategic Alignment and Supervision

2.6.3. Continuous Improvement Approach

2.7.3. Knowledge Management

2.8.3. Positioning and Decision Making

4.12. Analyzing and Solving Cases/ Problems

4.12.1. Problem Solving Methodology 4.12.2. Case Method

| <b>3.1. 3.1.1. 3.1.2. 3.1.3.</b>          | Organizational Behavior Organizational Theory Key Factors for Change in Organizations Corporate Strategies, Typologies and Knowledge Management   | 3.2.3.                                  |   | 3.3.2.<br>3.3.3.           | Management and Leadership<br>Development  Management Skills: 21st Century Skills<br>and Abilities  Non-Managerial Skills  Skills and Abilities Map<br>Leadership and People Management                | 3.4.2.<br>3.4.3. | Change Management Performance Analysis Strategic Approach Change Management: Key Factors, Process Design and Management Continuous Improvement Approach      |
|---|---|---|---|----------------------------|---|------------------|--|
| 3.5.1.<br>3.5.2.<br>3.5.3.                | Negotiation and Conflict Management Negotiation Objectives: Differentiating Elements Effective Negotiation Techniques Conflicts: Factors and Types Efficient Conflict Management: Negotiation and Communication | <b>3.6.</b> 3.6.1. 3.6.2. 3.6.3. 3.6.4. | Executive Communication Performance Analysis Leading Change. Resistance to Change Managing Change Processes Managing Multicultural Teams                              | 3.7.1.<br>3.7.2.<br>3.7.3. | Team Management and People Performance  Multicultural and Multidisciplinary Environments Team and People Management Coaching and People Performance Management Meetings: Planning and Time Management | 3.8.2.           | Knowledge and Talent Management Identifying Knowledge and Talent in Organizations Corporate Knowledge and Talent Management Models Creativity and Innovation |
|   | and communication   |   |   |                            | and time Management   |                  |  |
| Mod<br>4.1.<br>4.1.1.<br>4.1.2.<br>4.1.3. | Lile 4. Economic and Financial Manage Economic Environment Organizational Theory Key Factors for Change in Organizations Corporate Strategies, Typologies and Knowledge Management                              | <b>4.2.</b> 4.2.1. 4.2.2. 4.2.3.        | Executive Accounting International Accounting Framework Introduction to Accounting Cycles Company Financial Statements Financial Statements Analysis: Decision-Making |                            | Budget and Management Control   |                  | Corporate Tax Responsibility Corporate Tax Responsibility Tax Procedure: A Case-Country Approach   |

4.11. Money and Capital Markets

4.11.1. Fixed Income Market 4.11.2. Equity Market

4.11.3. Valuation of Companies

4.10. Strategic Financing

4.10.1. Banking: Current Environment 4.10.2. Risk Analysis and Management

4.9. Macroeconomic Context

4.9.1. Macroeconomic Analysis4.9.2. Economic Indicators

4.9.3. Economic Cycle

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| Мо                      | dule 5. Operations and Logistics Manage  | ement            |  |                  |  |                  |  |
|-------------------------|--|------------------|--|------------------|--|------------------|--|
| 5.1.1<br>5.1.2          | Define Operations Strategies Supply Chain Planning and Control Indicator Systems   | 5.2.1.<br>5.2.2. | Purchasing Management Managing Stocks Warehouse Management Purchasing and Procurement Management   | 5.3.1.<br>5.3.2. | Supply Chain Management I Operations Chain: Costs and Efficiency Change in Demand Patterns Change in Operations Strategy                             | 5.4.1.<br>5.4.2. | Supply Chain Management II<br>Implementation<br>Lean Manufacturing/Lean Thinking<br>Logistics Management<br>Purchasing   |
| 5.5.2<br>5.5.3          | Logistical Processes Organization and Management by Processes Procurement, Production, Distribution Quality, Quality Costs and Tools After-Sales Service | 5.6.2.           | Logistics and Customers  Demand Analysis and Forecasting Sales Forecasting and Planning Collaborative Planning, Forecasting, and Replacement         | 5.7.1.<br>5.7.2. | International Logistics Customs, Export and Import processes Methods and Means of International Payment International Logistics Platforms            | 5.8.1.<br>5.8.2. | Competing through Operations Innovation in Operations as a Competitive Advantage in the Company Emerging Technologies and Sciences Information Systems in Operations |
| Мо                      | dule 6. Information Systems Manageme   | nt               |  |                  |  |                  |  |
| 6.1.1<br>6.1.2          | Information Systems Management Business Information Systems Strategic Decisions The Role of the CIO  | 6.2.1.<br>6.2.2. | Information Technology and<br>Business Strategy<br>Company and Industry Sector Analysis<br>Online Business Models<br>The Value of IT in a Company    | 6.3.1.<br>6.3.2. | IS Strategic Planning The Process of Strategic Planning Formulating IS Strategies Strategy Implementation Plan                                       | 6.4.1.<br>6.4.2. | Information Systems and Business Intelligence CRM and Business Intelligence Business Intelligence Project Management Business Intelligence Architecture              |
| 6.5.1<br>6.5.2          | New ICT-Based Business Models Technology-Based Business Models Innovation Abilities Redesigning Value Chain Processes                                    | 6.6.1.<br>6.6.2. | E-Commerce E-Commerce Strategic Plan Logistics Management and Customer Service in E-Commerce E-Commerce as an Opportunity for Internationalization   | 6.7.1.<br>6.7.2. | E-Business Strategies Strategies Using Social Media Optimizing Service Channels and Customer Support Digital Regulation                              | 6.8.1.<br>6.8.2. | Digital Business  Mobile E-Commerce Design and Usability E-Commerce Operations   |
|                         |  |                  |  |                  |  |                  |  |
| Мо                      | <b>dule 7.</b> Commercial <i>Management</i> , Marke  | ting, a          | nd Corporate Communication   |                  |  |                  |  |
| 7.1.1<br>7.1.2<br>7.1.3 | Commercial Management  Sales Management  Commercial Strategy  Sales and Negotiation Techniques  Management of Sales Teams                                | 7.2.1.<br>7.2.2. | Marketing Marketing and the Impact on the Company Basic Marketing Variables Marketing Plan   | 7.3.2.<br>7.3.3. | Strategic Marketing Management Sources of Innovation Current Trends in Marketing Marketing Tools Marketing Strategy and Communication with Customers | 7.4.2.           | Digital Marketing Strategy Approach to Digital Marketing Digital Marketing Tools Inbound Marketing and the Evolution of Digital Marketing                            |
| 7.5.2                   | Sales and Communication Strategy  Positioning and Promotion Public Relations Sales and Communication Strategy  | 7.6.2.           | Corporate Communication Internal and External Communication Communication Departments Communication Managers: Managerial Skills and Responsibilities |                  | Corporate Communication Strategy Corporate Communication Strategy Communication Plan Drafting Press Releases/Clipping/Publicity                      |                  |  |

#### Module 8. Innovation and Project Management 8.1. Innovation 8.3. Business Model Design 8.2. Innovation Strategy 8.4. Project Management and Validation 8.1.1. Macro Concept of Innovation 8.2.1. Innovation and Corporate Strategy 8.4.1. Innovation Opportunities Types of Innovation Global Innovation Project: Design 8.4.2. Feasibility Study and Proposal The Methodology Lean Startup 8.1.3. Continuous and Discontinuous Innovation and Management Specification Innovative Business Initiative: Stages 8.4.3. Project Definition and Design 8.2.3. Innovation Workshops 8.1.4. Training and Innovation 8.3.3. Financing Arrangements 8.4.4. Project Execution 8.3.4. Model Tools: Empathy Map, Canvas Model, 8.4.5. Project Closure and Metrics 8.3.5. Growth and Loyalty Module 9. Planning and control of health organizations 9.1.8. Establishing Strategic Lines, Objectives and 9.2. Management by Values 9.1. The Process of Strategic Planning Goals Action Plan and Objectives to Healthcare Definition of Planning in Healthcare 9.1.9. Planning and Continuous Quality

#### 9.4. Management and Direction

9.1.6. Explicit Mission, Vision, and Values

The Concept of Management

9.1.4. Stages in the Planning Process

Strategic Planning

9.1.7. Analysing the Situation

The Managerial Function

9.1.3. Planning Levels

9.4.3. Other Theories on the Managerial Function

Planning Principles in Healthcare

9.4.4. Collegiate Management Bodies

- Improvement
- 9.1.10. Advantages of Strategic Planning
- 9.1.11. Limitations of Strategic Planning

Management Control

Definition, Types and Procedures

9.5.2. Audits. Permanent Control and Monitoring

9.1.12. Assessment

9.5.

- Management by Values and Objectives
- Strategic Lines and Objectives
- 9.2.3. Monitoring Actions and Ongoing Evaluation
- 9.2.4. Planning and Management Techniques
- 9.2.5. Healthcare Management Plans, Programs and Projects
- 9.2.6. Planning Assessment

# 9.3. Organizational Theory Applied

- 9.3.1. Types of Organization
- 9.3.2. Organizational Behavior
- 9.3.3. New Organizational Models

## Module 10. Health Systems and Policies

#### 10.1. Health Systems

- 10.1.1. Main Health System Models
- 10.1.2. Health System Models: Beveridge
- 10.1.3. Health System Models: Beveridge

#### 10.2. Healthcare Financing and Provision

- 10.2.1. Components and Actors in Health Systems
- 10.2.2. Types of Financing
- 10.2.3. Financing Health Systems
- 10.2.4. The Right to Healthcare Basic and Complementary Services Portfolio
- 10.2.5. Different Provision Models in an NHS
- 10.2.6. Co-payment and User Financing

#### 10.3. Evolution and Other Aspects of Health Systems

- 10.3.1. Information Technology as a Driver for the Transformation of Healthcare Systems
- 10.3.2. Impact of Appropriate ICT-Based Knowledge Management
- 10.3.3. Public Health Promotion of Health and Heath **Education Prevention**

10.3.4. Social and Health Coordination or Integration The Concept of a Public Social Health Space

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#### Module 11. The Nursing Department in the Health System

# 11.1. Nursing Department and Strategic Management

- 11.1.1. Introduction
- 11.1.2. Structure and Content of Health System
  Authorities
- 11.1.3. Nursing Administration
- 11.1.4. Nurse Managers
- 11.1.5. The Concept of Strategic Management in a Nursing Department
- 11.1.6. Creating High-Performance Teams

#### 11.2. Information Systems in Nursing

- 11.2.1. Introduction
- 11.2.2. The Importance of Knowledge Management through ICT in Health Organizations
- 11.2.3. ICT and Decision-Making Interpretation of Indicators and Scorecards
- 11.2.4. The Impact of ICT and Information Systems on Clinical Efficiency, Quality and Safety ICT, Communication and Management?
- 11.2.5. Intranet Nursing Administration A Design

#### 11.3. Continued Service

- 11.3.1. Introduction
- 11.3.2. Levels of Care Single or Integrated Management
- 11.3.3. Continued Service and Continued Care
- 11.3.4. Care Pathways and Integrated Care Processes
- 11.3.5. New Nursing Care Roles: Primary Care, Hospital Liaison Manager, and Complex Primary Care Case Manager
- 11.3.6. Strategies to Improve Continued Service

# 11.4. Bioethics in Nursing Procedures and Value-Based Management

- 11.4.1. Introduction and Concepts
- 11.4.2. Principles of Bioethics
- 11.4.3. The Role of Nurses in Ethical Decision Making in Interdisciplinary Teams
- 11.4.4. Ethics Committees in Health Organizations
- 11.4.5. Values Management

#### 11.5. Managing Nursing Knowledge

- 11.5.1. Introduction
- 11.5.2. Knowledge Management in Healthcare Organizations Teaching and Training Committees and Commissions
- 11.5.3. Undergraduate Teaching in Health Institutions Tutoring
- 11.5.4. Tools for Knowledge Management in Nursing Administration

# 11.6. Visibility in Nursing: Blog and Networks

- 11.6.1. Introduction
- 11.6.2. The Digital Revolution in Care: Description of New Digital Tools How to Improve Visibility
- 11.6.3. Experiences on Nursing Networks and Blogs
- 11.6.4. Concept of Hospital or Liquid Health Organization

#### Module 12. Clinical and Nursing Care Management 12.1. Normalization of Nursing Language 12.1.6. NANDA Nursing Diagnoses 12.2. Information and Registering 12.3. Health Results 12.1.7. NOC Results Systems in Nursing 12.1.1. Introduction 12.3.1 Introduction 12.1.8. NIC Interventions 12.1.2. Importance of Standardizing Nursing 12.3.2. Health Outcome Variables 12.2.1. Introduction 12.1.9. NNN Taxonomy 12.3.3. Measuring Results Languages 12.2.2 Control Panels 12.1.3. Standardized Nursing Terminologies 12.3.4. Health Outcome Research 12.2.3. Electronic Medical Record/Electronic Health 12.1.4. NANDA International 12.3.5. Determinants of Nurse Record 12.1.5. The Core of Nursing Classifications and Practice-Sensitive Outcomes 12.2.4. Nursing Records Clinical Effectiveness 12.2.5. Applying Big Data Healthcare 12.4. Patient Classification Systems 12.5. Evidence-Based Nursing 12.6. Tools for Care Management: Clinical and Procedures 12.4.1. Introduction 12.5.1. Introduction 12.4.2. Diagnosis-Related Groups (DRGs) 12.5.2. Evidence-Based Nursing Management 12.4.3. Patient Classification Systems in Nursing 12.5.3. PBE Phases 12.6.1. Clinical Management

#### Module 13. People and Talent Management

#### 13.1. Health Professionals

13.1.1. Introduction

Care

- 13.1.2. Historical Context
- 13.1.3. General Principles of the Relationship Between Health Professionals and the People They Care For
- 13.1.4. Types of Professionals
- 13.1.5. On Training Health Professionals

# 13.2. Working Hours in Units and Services

12.5.5. Centers Committed to Excellent Care Project

13.2.1. Introduction

12.5.4. Measuring PBE

13.2.2. Shift Work Organization: Types

# 13.3. Employability Tools in the Private and Public Sector

12.6.2. Instruments for Clinical Management

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#### Module 14. Management and Economic Assessment 14.2. Efficiency and Sustainability 14.2.5. Health System Reports and Sustainability 14.1. Bases of Accounting Applied to 14.3. Budget and Purchasing 14.2.6. Measures to Improve Health System Economic Health Management of Health Systems 14.3.1. Budget Concept and Budgetary Principles Efficiency and Sustainability 14.3.2. Types of Budgets 14.1.1. Objectives 1421 Introduction 14.2.7. Improving Efficiency through Process 14.3.3. Budget Structure 14.1.2. What Is Economic-Financial Management? 1422 Definitions Management 14.3.4. Budget Cycle 14.2.3. Macroeconomic Sustainability 14.1.3. Balance Sheets 14.2.8. Summary and Recommendations to Improve 14.3.5. Purchasing and Procurement Management 14.1.4. Income Statements 14.2.4. Use in Health Services Supply and Demand Efficiency and Sustainability 14.3.6. Management of Public Service Procurement 14.1.5. Financial Management 14.4. Financing and Payment Models 14.5. Nursing Contribution to the 14.5.3. Material Resources Nurse Profile 14.6. Cost Calculation 14.5.4. Competencies and Scope of Action **Evaluation of Medical Products** 14.4.1. Objectives 14.6.1. Introduction 14.5.5. Centralized Purchasing 14.4.2. Payment Models and Actors in the Health Nursing Managers of Material 14.6.2. Financial Assessment Fundamentals 14.5.6. Technical Specification Elaborated by the 14.6.3. Critiques of the Fundamentals of Welfare System Resources Technical Commission 14.4.3. Payment Models to Professionals **Economics** 14.5.7. System Kanban 14.5.1. Introduction 14.4.4. Ideal Payment Model 14.6.4. Classification of Accounting According 14.5.2. Why Put a Nurse in Charge of Material 14.4.5. Payment Models and Incentive Models to Purpose Resources? 14.4.6. Assess Incentive Efficacy 14.6.5. Defining and Classifying Costs 14.6.6. Financial Assessments Used in Healthcare 14.7.5. Management Agreements and Differential 14.7. Management Agreements 14.6.7. Cost Centers Compensation 14.7.1. Introduction 14.6.8. Process Cost and Patient Cost 14.7.6. Limitations and Aspects to Consider in 14.7.2. Strategic Planning as a Starting Point a Management by Objectives System 14.7.3. The Management Agreement or Program Contract 14.7.4. Contents Normally Included in Management Agreements

## Module 15. Quality Management

#### 15.1. Quality

15.1.1. Quality Care

15.1.2. Health and Quality Activity Records

#### Module 16. Competency Management

# 16.1. Performance Evaluation Competency Management

16.1.1. Definition of Competencies

16.1.2. Performance Assessment Procedure Implementation

16.1.3. Nursing Functions

16.1.4. General and Specific Competencies in Nursing

16.1.5. Feedback from Professions to Improve Performance and Self-Assessment

16.1.6. Training Itinerary Design for Skills
Development

16.1.7. Intrinsic and Extrinsic Motivation to Improve Performance Methods

16.1.8. Most Important Principles of Change

#### 16.2. Methods and Techniques

#### Module 17. Patient Security

#### 17.1. Patient Security

- 17.1.1. Introduction and Definition: Background and **Current Situation**
- 17.1.2. Unambiguous Patient Identification, Tracking and Traceability Systems
- 17.1.3. Patients at Risk of U.P.P.
- 17.1.4. Infection Risks Associated to Nursing Care Venous Access Care
- 17.1.5. Risk of Falling Fall Prevention and Monitoring in Hospitalized Patients

#### 17.2. Nosocomial Infections

- 17.2.1. Nursing Care in Case of Intrahospital Infections
- 17.2.2. Hospital Infection Control and Surveillance Programs and Networks
- 17.2.3. Asepsis, Disinfection and Sterilization

#### 17.3. Prevention

- 17.3.1. Introduction
- 17.3.2. Primary and Secondary Prevention Types and Examples
- 17.3.3. Preventing and Detecting Adverse Events in Preparing and Administering Medication
- 17.3.4. Programs for Screening: Breast Cancer: Nursing Role and Management
- 17.3.5. Programs for Screening: Colon Cancer: Nursing Role and Management
- 17.3.6. Managing a Vaccination Program for Childhood Vaccination Nursing Role
- 17.3.7. Managing a Vaccination Program Flu Vaccination Nursing Role
- 17.3.8. FMEA: (Modal Analysis of Failures and Effects) Root Cause Analysis

#### 17.4. Information and Record Systems

- 17.4.1. Information and Record Systems
- 17.4.2. Benefits of Registration and Notification Systems
- 17.4.3. Adverse Event Reporting and Recording Systems
- 17.4.4. Detection
- 17.4.5. Notification
- 17.4.6. Classification

#### 17.5. Secondary and Tertiary Victims

- 17.5.1. Health Professionals in the Face of Adverse Effects
- 17.5.2. Recovery Trajectory and Emotional Support

17.5.3. Impact on Corporate Image

#### Module 18. Quality Accreditation in Healthcare

#### 18.1. Accreditation in Health Care

- 18.1.1. Introduction
- 18.1.2. The Role of Accreditation in Quality Management Programs

#### 18.2. Organizations and Criteria

- 18.2.1. Introduction
- 18.2.3. Accreditation Models

#### 18.3. Joint Commission International

- 18.3.1. Introduction
- 18.3.2. History
- 18.3.3. Accreditation According to International Principles for Health Care Standards
- 18.3.4. The Joint International Commission

#### 18.4. EFQM Model

- 18.4.1. Introduction
- 18.4.2. Criteria in Models for Excellence
- 18.4.3. The Reder Logic Scheme
- 18.4.4. Update of the EFQM Excellence Model 2013

#### 18.5. ISO Accreditation

- 18.5.1. Introduction
- 18.5.2. Rules Are Used as a Standard for Certification
- 18.5.3. Health System Accreditation Status
- 18.5.4. Accreditation in Perspective: Main Theoretical-Practical Conflicts

## tech 30 | Structure and Content

#### Module 19. Managing Special and Hospitalization Services

#### 19.1. Emergency Services Management

- 19.1.1. Introduction
- 19.1.2. The Emergency Department Physical Structure, Organization and Channels
- 19.1.3. Emergency Patient Care Circuits and Triage
- 19.1.4. Human and Material Resources Calculation
- 19.1.5. Management of Observation and Short Stays in Emergency Departments
- 19.1.6. Pre-Entry and Pre-Admission Units
- 19.1.7. Feasible Improvements: Queue Management and Patient Traceability
- 19.1.8. Citizen Information in Émergencies
- 19.1.9. Emergency Planning and Evacuation

#### 19.2. ICU Management

- 19.2.1. ICU. Physical Structure, Organization and Channels
- 19.2.2. Human Resource Allocation Standards. ICU Nursing Competencies
- 19.2.3. Material Resources Technology and Equipment Monitoring
- 19.2.4. Transplant Management Transplant
  Patient Care Transplant Team Transplant
  Coordination
- 19.2.5. Humanization in ICUs

#### 19.3. Surgical Unit Management

- 19.3.1. The Surgical Unit Physical Structure, Organization and Circuits Restrictions
- 19.3.2. Coordination between Operating Rooms Surgical Performance and Operation Indicators Surgical Scheduling Improving Performance
- 19.3.3. Calculation of Human Resources in a Surgical Department

- 19.3.4. Material Resource Calculation Operating Room Technology and Maintenance
- 19.3.5. Safety Management in a Surgical Department Checklists in Surgery Surgical Hand Washing
- 19.3.6. Asepsis and Sterilization in Operating Rooms Environmental Monitoring of the Operating Room

# 19.4. Management of Hospitalization Units

- 19.4.1. Nursing Unit Management Physical Structure, Organization and Circuits
- 19.4.2. Patient Reception and the Humanization of Inpatient Care
- 19.4.3. Human Resources in Hospitalization Units
- 19.4.4. Material Resources: Health Equipment and Technology

#### 19.5. Other Units or Special Services

- 19.5.1. Hemodialysis Units Physical Structure, Organization and Channels
- 19.5.2. Hemodynamic Units Physical Structure, Organization and Channels
- 19.5.3. Stroke Units Physical Structure, Organization and Channels
- 19.5.4. Pain Management Units Physical Structure, Organization and Channels

| 20.1. Management of Central or Auxiliary Services  20.1.1. Introduction 20.1.2. Health Processes 20.1.3. Hospital Services 20.1.4. Central Services 20.1.5. Central Services Components                            | 20.2. Radio Diagnostic Services Management  20.2.1. Introduction 20.2.2. Radio-diagnostic Services 20.2.3. Strategic Analysis 20.2.4. Personnel Calculation 20.2.5. Physical Structure 20.2.6. Radiology Service Processes 20.2.7. Nursing in Radio-diagnostic Services | 20.3. Laboratory Management 20.3.1. Introduction 20.3.2. Laboratory Clinic 20.3.3. Laboratory Figures 20.3.4. Care Units 20.3.5. Clinical Laboratory Results 20.3.6. Information Systems 20.3.7. Structure 20.3.8. Professional Development  | 20.3.9. Administration and Planning 20.3.10. Equipment Management 20.3.11. Functions and Competencies           |
|--|---|--|---|
| 20.4. Pharmacy Hospital Management<br>20.4.1. Introduction<br>20.4.2. Definition of Pharmacy Hospital<br>20.4.3. Pharmacy Service Processes<br>20.4.4. Unidose in Hospitals<br>20.4.5. Storage in Nursing Units    | 20.5. Hospitality, Complementary and Voluntary Services Management 20.5.1. Introduction 20.5.2. Hospital Food 20.5.3. Linen Service 20.5.4. Hospital Volunteering   |  |   |
| <b>Module 21.</b> Management of Transversal an   | nd Primary Services   |  |   |
| 21.1. Primary Healthcare 21.1.1. Definition 21.1.2. Basic Principles in Primary Health Care 21.1.3. Primary Health Care History 21.1.4. Strategy to Progressively Transform the Health System 21.1.5. APS Contents | <ul> <li>21.1.7. PA Resolution Capacity Scientific Evidence of its Capacity Primary Care Operation Indicators</li> <li>21.1.8. Community Care: Health Programs Promotion of Health and Heath Education</li> </ul>   | <ul> <li>21.2. Primary Care Clinical Management</li> <li>21.2.1. PA Management Models</li> <li>21.2.2. Defining Features of QA</li> <li>21.2.3. Clinical Management Units in Primary Care</li> <li>21.2.4. Clinical Management Contract or Program Contract</li> <li>21.2.5. Quality Care and Evidence-Based Practice</li> </ul> | 21.2.7. Emergency and Continuous Care PAC<br>Model and Special Emergency Services<br>Model<br>21.2.8. Home Care |

21.4.5. Health Education and Self-Management

21.4.6. Self-Management Projects Features

Education

21.4. Experiences in Patient Empowerment: Active Patients, School of Patients

21.4.2. Patient Empowerment and Nursing Input

21.4.3. Peer Support 21.4.4. Self-Care and Self-Care Support

21.4.1. Introduction

21.3. Chronic Patient Management

21.3.3. The Role of Nursing in Chronic Care 21.3.4. Nursing Case Management and Liaison

21.3.5. Controlling Chronic Diseases at Home 21.3.6. Chronicity and Social Health Care

21.3.2. Chronic Patient Care Models

21.3.1. Introduction

Nursing

## tech 32 | Structure and Content

#### Module 22. Managing Outpatient Services 22.2. Out-of-Hospital Emergencies 22.2.5. Health Care Network Devices Coordination 22.1. Outpatient Services Management 22.3. Home Care: Models 22.2.6. Emergency Quality Indicators Management 22.1.1. Introduction 22.3.1 Introduction 22.2.7. Planning for Disasters Managing Disasters 22.1.2. Agencies Involved 22.3.2. Home Hospitalization Types and Concepts 22.2.1. Introduction 22.1.3. External Consultation and Procedures 22.3.3. Criteria for Patient Selection 22.2.2. Evolution Over Time 22.1.4. Patient Care Circuits 22.3.4. Calculating and Managing Human and 22.2.3. Emergency Coordination Centers Material Resources 22.1.5. First-Second Visit Ratio 22.2.4. Human Resources and Skills Team Involved 22.1.6. Calculating Consultation Delays 22.3.5. Palliative Care at Home Techniques and 22.4. Other Outpatient Care Services Patient Selection 22.4.1. Adult, Child and Adolescent Mental Health 22.3.6. Family Support and Bereavement Units Management 22.4.2. Addictive Behavior Units 22.3.7. Managing Primary Caregiver Overload Family 22.4.3. Women's and Reproductive Health Care Units Claudication 22.4.4. Telemedicine Module 23. Leadership Management 23.1. Team Leadership 23.2. Motivation 23.3. Delegating 23.4. Executive Coaching 23.1.1. Theories on the Nature and Origin of 23.2.1. Introduction 23.3.1. What is Delegating? 23.4.1. Introduction 23.2.2. Intrinsic and Extrinsic Motivation 23.3.2. Ways of Assessing Delegation: Tasks Authority 23.4.2. Development 23.3.3. Non-Delegable Functions 23.1.2. Authority and Power, Types of Power 23.2.3. Differences between Motivation and

#### Module 24. Managerial Decision Making

#### 24.1. Decision Making

Leader Coaches 23.1.5. How to Create a Leader 23.1.6. The Term Staff'

24.1.1. Deciding as an Organizational Process

23.1.3. Leadership: Components and Types

23.1.4. New Leadership Models Situational and

- 24.1.2. Decision Process Phases
- 24.1.3. Features of any Decision

#### 24.2. The Decision Process

- 24.2.1. Decision Making
- 24.2.2. Decision Criteria
- 24.2.3. Decision Classification
- 24.2.4. Centralized Decision Process
- 24.2.5. Limiting Factor Principle Cost Effectiveness and Efficiency in the Decision-making

Satisfaction: Different Theories

Process 24.2.6. Choosing the Best Solution

#### 24.3. Techniques for Decision Making

24.3.1. Different Techniques

23.3.4 Attitudes

- 24.3.2. Techniques that Facilitate Decision Making SWOT
- 24.3.3. Prioritization Techniques

#### Module 25. Internal Communication in Management

#### 25.1. Communication

- 25.1.1. Conceptual Approach
- 25.1.2. Internal Communication in Health Organization Do You Have a Plan?
- 25.1.3. How to Create Internal Communication Plan
- 25.1.4. Tools Evolution of the Internal Circulation Note to the Corporate Social Network

#### 25.2. Meetings

- 25.2.1. Conceptual Approach
- 25.2.2. Management Meetings and Time Management
- 25.2.3. Scheduled Team Meeting Architecture A Proposal
- 25.2.4. Keys to Success in Preparing a Meeting
- 25.2.5. Meeting Management

#### 25.3. Conflict Management

- 25.3.1. Conceptual Approach
- 25.3.2. Labor Disputes
- 25.3.3. Change: The Main Source of Strife with Management
- 25.3.4. Conflict Management in Health Teams

#### Module 26. Creating a Personal Brand

#### 26.1. Public Profile

- 26.1.1. Introduction
- 26.1.2. Presenting Ourselves to the World Our Digital Footprint
- 26.1.3. Digital Reputation Positive References
- 26.1.4. The Cover Letter in 2.0

# 26.2. The Interview Process to Apply for a Managerial Position

- 26.2.1. Introduction
- 26.2.2. The Interview
- 26.2.3. Methods for a Successful Interview

#### Module 27. Communication and Marketing in Health

#### 27.1. Marketing

- 27.1.1. Objectives
- 27.1.2. Conceptual Approach
- 27.1.3. Health Services Marketing

#### 27.2. Communication in Organizations

- 27.2.1. Objectives
- 27.2.2. Conceptual Approach
- 27.2.3. What to Communicate in a Health Organization
- 27.2.4. ICTs as a Key Communication Tool in Clinical Management

#### 27.3. Health Care Market

- 27.3.1. Objectives
- 27.3.2. Conceptual Approach
- 27.3.3. Agents in the Health Market
- 27.3.4. Structure in the Health Market
- 27.3.5. Public Health Market, Sustainability and Care

#### 27.4. Corporate Social Responsibility

- 27.4.1. Objectives
- 27.4.2. Conceptual Approach
- 27.4.3. Basic Principles
- 27.4.4. Transparency: The Main CSR Challenge for Health Care Organizations
- 27.4.5. Sensitive Data and Social Alarm: Unjustified?
- 27.4.6. Results Transparency in the Health System To What Extent?

## tech 34 | Structure and Content

#### Module 28. Teaching and Research Management

#### 28.1. Basic Principles of Research Methodology Applied in Health Sciences

- 28.1.1. Introduction
- 28.1.2. The Need for Research in Nursing
- 28.1.3. Stages in the Research Process

# 28.2. Sources of Information for Research and Sourcing Strategies

- 28.2.1. Introduction
- 28.2.2. Clinical Research Questions
- 28.2.3. Information Sources
- 28.2.4. Where and How to Search for Information?
- 28.2.5. Searching
- 28.2.6. Databases

#### 28.3. Critical Reading of Articles

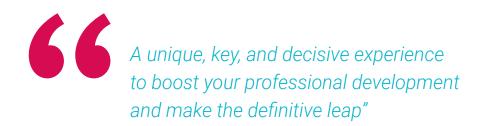
- 28.3.1. Introduction
- 28.3.2. Phases in Critical Reading
- 28.3.3. Tools for Critical Reading
- 28.3.4. Main Mistakes

# 28.4. Epidemiology and Research Study Design and Bias

- 28.4.1. Introduction
- 28.4.2. Research Project Design
- 28.4.3. Types of Studies
- 28.4.4. Biases

# 28.5. Communication and Diffusion of Research Findings

- 28.5.1. Introduction
- 28.5.2. Research Reports
- 28.5.3. Choosing a Journal for Publication
- 28.5.4. Some Style Recommendations







This academic program offers students a different way of learning. Our methodology uses a cyclical learning approach: **Relearning.** 

This teaching system is used, for example, in the most prestigious medical schools in the world, and major publications such as the **New England Journal of Medicine** have considered it to be one of the most effective.



### tech 38 | Methodology

## TECH Business School uses the Case Study to contextualize all content

Our program offers a revolutionary approach to developing skills and knowledge. Our goal is to strengthen skills in a changing, competitive, and highly demanding environment.





This program prepares you to face business challenges in uncertain environments and achieve business success.



Our program prepares you to face new challenges in uncertain environments and achieve success in your career.

#### A learning method that is different and innovative

This TECH program is an intensive educational program, created from scratch to present executives with challenges and business decisions at the highest level, whether at the national or international level. This methodology promotes personal and professional growth, representing a significant step towards success. The case method, a technique that lays the foundation for this content, ensures that the most current economic, social and business reality is taken into account.



You will learn, through collaborative activities and real cases, how to solve complex situations in real business environments"

The case method has been the most widely used learning system among the world's leading business schools for as long as they have existed. The case method was developed in 1912 so that law students would not only learn the law based on theoretical content. It consisted of presenting students with real-life, complex situations for them to make informed decisions and value judgments on how to resolve them. In 1924, Harvard adopted it as a standard teaching method.

What should a professional do in a given situation? This is the question we face in the case method, an action-oriented learning method. Throughout the program, the studies will be presented with multiple real cases. They must integrate all their knowledge, research, argue and defend their ideas and decisions.

### tech 40 | Methodology

#### Relearning Methodology

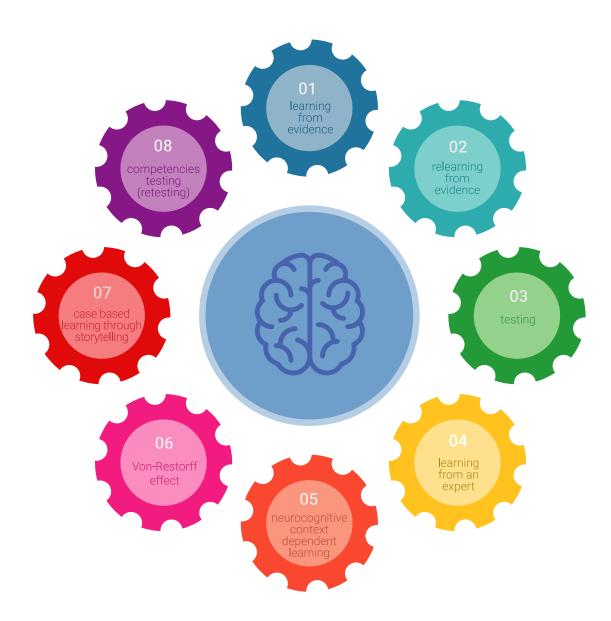
TECH effectively combines the Case Study methodology with a 100% online learning system based on repetition, which combines different teaching elements in each lesson.

We enhance the Case Study with the best 100% online teaching method: Relearning.

Our online system will allow you to organize your time and learning pace, adapting it to your schedule. You will be able to access the contents from any device with an internet connection.

At TECH you will learn using a cutting-edge methodology designed to train the executives of the future. This method, at the forefront of international teaching, is called Relearning.

Our online business school is the only one in the world licensed to incorporate this successful method. In 2019, we managed to improve our students' overall satisfaction levels (teaching quality, quality of materials, course structure, objectives...) based on the best online university indicators.



#### Methodology | 41 tech

In our program, learning is not a linear process, but rather a spiral (learn, unlearn, forget, and re-learn). Therefore, we combine each of these elements concentrically. With this methodology we have trained more than 650,000 university graduates with unprecedented success in fields as diverse as biochemistry, genetics, surgery, international law, management skills, sports science, philosophy, law, engineering, journalism, history, markets, and financial instruments. All this in a highly demanding environment, where the students have a strong socio-economic profile and an average age of 43.5 years.

Relearning will allow you to learn with less effort and better performance, involving you more in your specialization, developing a critical mindset, defending arguments, and contrasting opinions: a direct equation to success.

From the latest scientific evidence in the field of neuroscience, not only do we know how to organize information, ideas, images and memories, but we know that the place and context where we have learned something is fundamental for us to be able to remember it and store it in the hippocampus, to retain it in our long-term memory.

In this way, and in what is called neurocognitive context-dependent e-learning, the different elements in our program are connected to the context where the individual carries out their professional activity.

### tech 42 | Methodology

This program offers the best educational material, prepared with professionals in mind:



#### **Study Material**

All teaching material is produced by the specialists who teach the course, specifically for the course, so that the teaching content is highly specific and precise.

These contents are then applied to the audiovisual format, to create the TECH online working method. All this, with the latest techniques that offer high quality pieces in each and every one of the materials that are made available to the student.



#### Classes

There is scientific evidence suggesting that observing third-party experts can be useful.

Learning from an Expert strengthens knowledge and memory, and generates confidence in future difficult decisions.



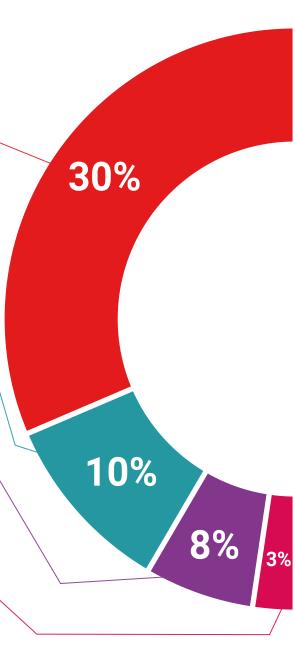
#### **Management Skills Exercises**

They will carry out activities to develop specific executive competencies in each thematic area. Practices and dynamics to acquire and develop the skills and abilities that a high-level manager needs to develop in the context of the globalization we live in.



#### **Additional Reading**

Recent articles, consensus documents and international guidelines, among others. In TECH's virtual library, students will have access to everything they need to complete their course.





Students will complete a selection of the best case studies chosen specifically for this program. Cases that are presented, analyzed, and supervised by the best senior management specialists in the world.



#### **Interactive Summaries**

The TECH team presents the contents attractively and dynamically in multimedia lessons that include audio, videos, images, diagrams, and concept maps in order to reinforce knowledge.

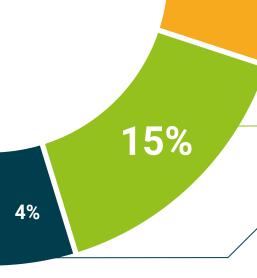


This exclusive educational system for presenting multimedia content was awarded by Microsoft as a "European Success Story".

#### **Testing & Retesting**

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We periodically evaluate and re-evaluate students' knowledge throughout the program, through assessment and self-assessment activities and exercises, so that they can see how they are achieving their goals.



30%



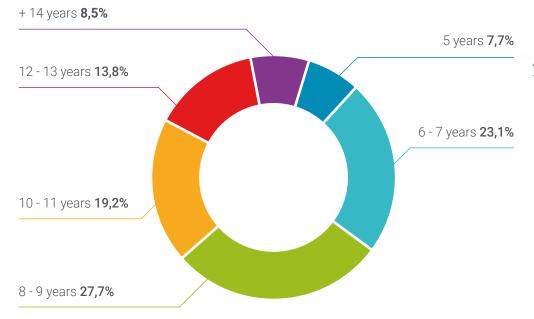


#### tech 46 | Our Students' Profiles

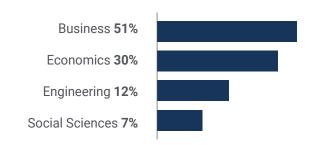


Between **35** and **45** years old

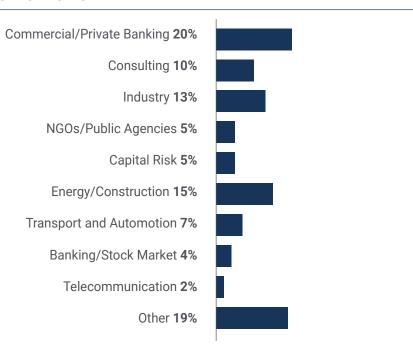
#### **Years of Experience**



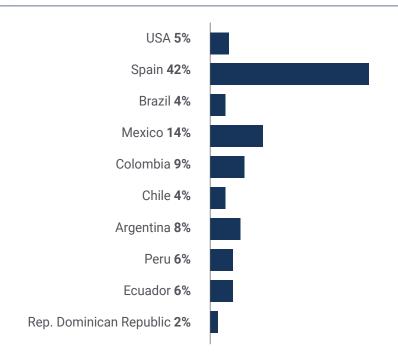
#### **Training**



#### **Academic Profile**



#### **Geographical Distribution**





## **Carlos Martínez**

**Nursing Director** 

"When I thought about pursuing an advanced master's degree, I thought I wouldn't be able to do it. It was practically impossible to balance any other activity with work. However, the Advanced Master's Degree MBA in Nursing Management and Administration at TECH Technological University offered me the possibility to do it. Its innovative methodology and the ease of online training allowed me to fulfill my dream and, thanks to that, today I'm a nursing director. In short, change that comes from action."





If you want to make a positive change in your profession, the Advanced Master's Degree MBA in Nursing Management and Administration will help you achieve it.

## Are you ready to take the leap? Excellent professional development awaits you

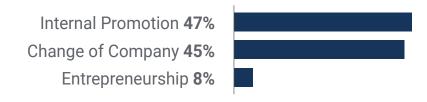
This TECH Technological University Advanced Master's Degree MBA in Nursing Management and Administration is an intense program that prepares students to face challenges and business decisions both on a national and international level. The main objective is to promote your personal and professional growth. TECH is here to help you achieve success.

If you want to improve yourself, make a positive change professionally and network with the best, this is the place for you. Thanks to this training program you will receive a large number of job offers to start your professional growth.

#### When the change occurs



#### Type of change



#### Salary Increase

This program represents a salary increase of more than **25%** for our students.

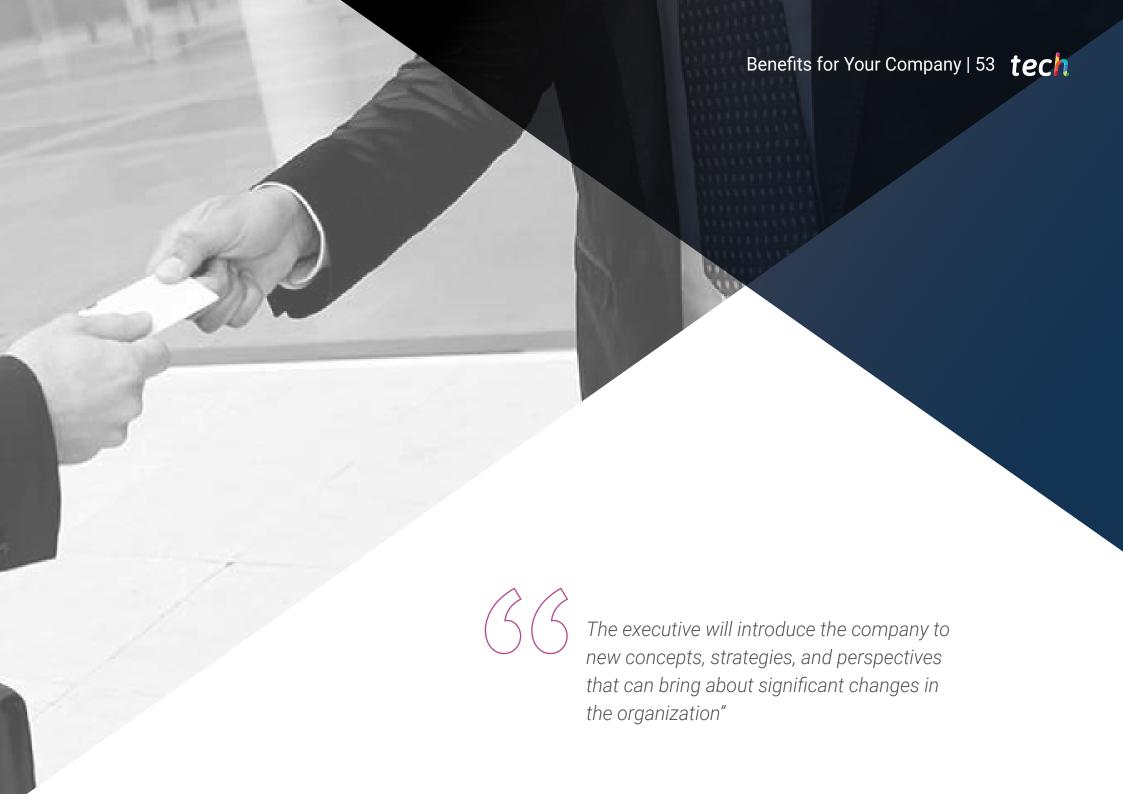
\$57,900

A salary increase of

25.22%

\$72,500





### tech 54 | Benefits for Your Company

Developing and retaining talent in companies is the best long-term investment.



## Intellectual Capital and Talent Growth

The executive will introduce the company to new concepts, strategies, and perspectives that can bring about significant changes in the organization.



## Retaining high-potential executives avoiding talent drain

This program strengthens the link between the company and the executive and opens new avenues for professional growth within the company.



#### **Building agents of change**

The manager will be able to make decisions in times of uncertainty and crisis, helping the organization overcome obstacles.



#### Increased international expansion potential

Thanks to this program, the company will come into contact with the main markets in the world economy.







#### **Project Development**

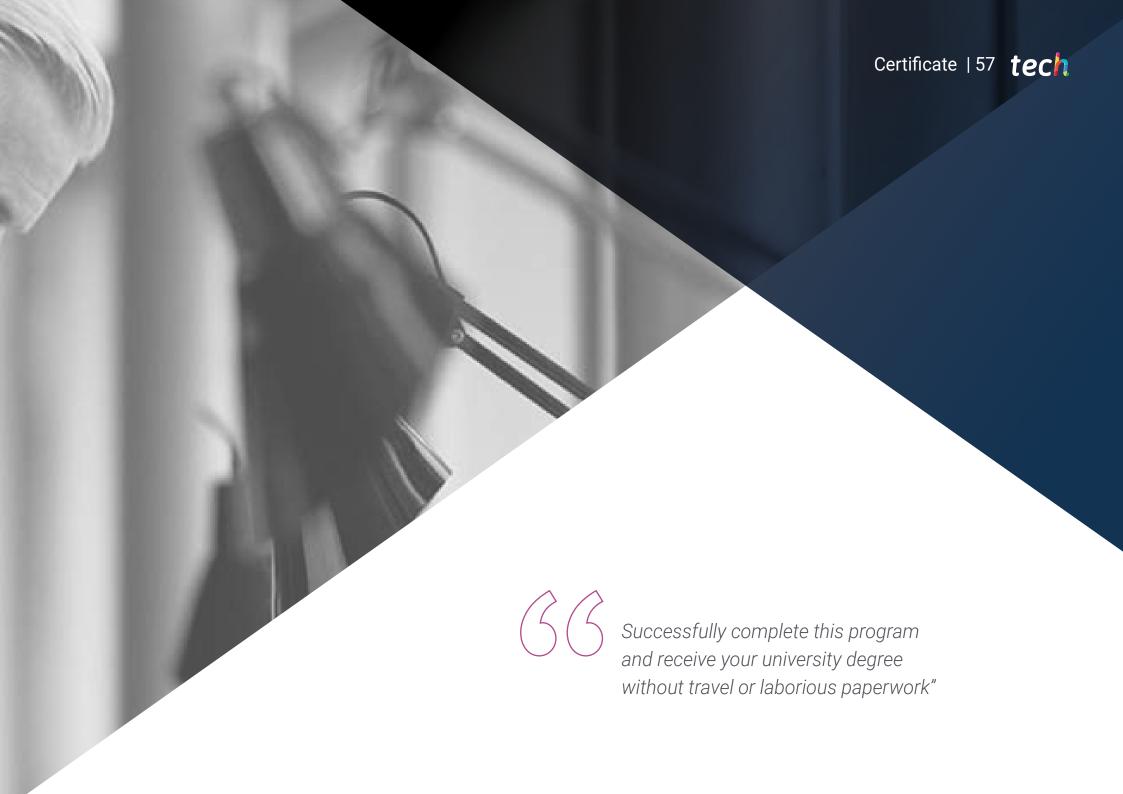
The manager can work on a current project or develop new projects in the field of R&D or Business Development within their company.



#### Increased competitiveness

This Advanced Master's Degree will equip your managers with the skills to take on new challenges and drive the organization forward.





#### tech 58 | Certificate

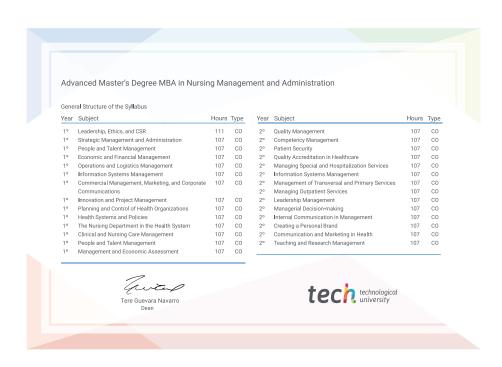
This **Advanced Master's Degree MBA in Nursing Management and Administration** contains the most complete and up-to-date academic program on the market.

After the student has passed the assessments, they will receive their corresponding **Advanced Master's Degree** issued by **TECH Technological University** via tracked delivery\*.

The certificate issued by **TECH Technological University** will reflect the qualification obtained in the Advanced Master's Degree, and meets the requirements commonly demanded by labor exchanges, competitive examinations, and professional career evaluation committees.

Title: Advanced Master's Degree MBA in Nursing Management and Administration Official N° of hours: 3,000 h.





<sup>\*</sup>Apostille Convention. In the event that the student wishes to have their paper certificate issued with an apostille, TECH EDUCATION will make the necessary arrangements to obtain it, at an additional cost.



# Advanced Master's Degree MBA in Nursing Management and Administration

» Modality: online

» Duration: 2 years

» Certificate: TECH Technological University

» Dedication: 16h/week

» Schedule: at your own pace

» Exams: online

